

# 2014 Budget



Budget Workshop – November 12, 2013  
Advertised – Monday, November 18, 2013  
Approved – Monday, December 16, 2013

**Upper Uwchlan Township  
2014 Budget**

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# UPPER UWCHLAN TOWNSHIP

## MEMORANDUM

### ADMINISTRATION

**TO: Board of Supervisors**

**FROM: Cary B. Vargo  
Township Manager**

**RE: 2014 Budget Message**

**DATE: November 5, 2013**

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### 2014 Budget Message

#### Introduction

I am pleased to be able to present the Township's proposed 2014 budget for your review and consideration. In a continuing effort to be as transparent and open as possible, the Township's 2014 budget is presented in a more detailed fashion providing budget numbers, performance measures, staffing levels, goals and objectives, etc. Well done to the Township Treasurer and our various department heads and staff for their efforts in the development of our 2014 budget document.

The regional economy continues to improve, albeit slowly, and the Township continues to be prudent in both its revenue projections and its spending. The Township continues to take this opportunity to actively plan for the future and evaluate internal processes with efficient and timely customer service being the goal. The Township took several steps in 2013 to improve and ensure quality customer service delivery to our residents. The Finance Department conducted a thorough due diligence investigation on a new accounting system. After the implementation of the new accounting system the Township brought trash and sewer billing back in house. Residents are encouraged to take advantage of online bill pay and online customer account information. The Finance Department also brought payroll back in house. The Codes Department, after a thorough due diligence process, implemented a new software system that now serves

all departments. This new software is being used for permitting, zoning, asset management, customer service, and overall parcel specific document management. This new software will also eventually be used for citizen engagement in ways such as the reporting of issues online, obtaining parcel specific information, etc.

The 2013 budget year saw the Township continue or begin several planning projects. The Planning Commission has worked diligently to revise the comprehensive plan. The draft plan is currently being shared with the Chester County Planning Commission (CCPC) and surrounding municipalities and is expected to be adopted by the Township's Board of Supervisors in Q1 or Q2 of 2014. The Upland Farms Committee has completed plans for the adaptive re-use of the Upland Farms Barn which is envisioned to be a community center and park resource. Construction documents, bid documents, and a site plan are currently in development and will be shared with the Planning Commission and the Board of Supervisors early in 2014. The Village Concept Committee reconvened in 2013 to assist in the planning process for a Village Transportation Plan in the Villages of Eagle and Byers. This project will continue to emphasize the Villages as the retail and business centers of our community. The committee has preliminary plans for the development of trails, sidewalks, roadway improvements, and streetscape improvements. Upper Uwchlan Township has been successful in obtaining grant funding for needed construction projects because it actively plans and funds all pre-project design, engineering, permitting, etc. With the assistance of all members of the organization, this pattern will continue as we address the identified needs of our community.

The 2013 budget year saw the Township complete several projects, some of which began in 2012. The following is a highlight of the year, and certainly not an all-inclusive list. The Township concluded the installation of an adaptive traffic control signal system, the installation of dedicated left turn lanes at southbound Pottstown Pike and Township Line Road and eastbound Park Road and Pottstown Pike, the installation of a new emergency back-up generator at the Township building serving the administrative operation, law enforcement, and the emergency operations center (when activated). In response to multiple motor vehicle collisions, the Township applied a micro-surface treatment on Moore Road, in the area of Twin Pines Road, to increase "grip" on the roadway for better traction. This same material was applied to the Lyndell

Road Bridge in order to seal the concrete decking and prolong the life of the deck, thus delaying costly repairs.

What will 2014 bring? The Township has recently taken dedication of Upland Farms, a 56 acre open space area that is planned to be used for passive recreation and provides the Township with drip area for wastewater operations. 2014 will see the start of development at Upland Farms with the proposed installation of asphalt and natural trails, benches, signage, parking, and access. The Upland Farms Committee will complete the planning process for the adaptive re-use of the barn located at Upland Farms and will begin a fundraising process in order to supplement needed funding for the construction of this future community center. The Village Concept Committee will complete the Village Transportation Streetscapes project and the Township will begin to look for available funding to move the project forward. Trail construction has been included in the preliminary budget in order to jump start this effort. Trails included in the budget provide for connections from previously constructed trails both in the Village of Eagle and along Route 100 in the area of the Windsor Ridge development.

The Township continues to refine its finance processes using a five year planning outlook. Our elected officials continue to emphasize cautious and prudent planning and responsible spending based on identified needs of the community. Debt service remains low, currently at approximately \$1.4 million dollars, all of which was incurred for the purchase of the much needed public works facility (2011), the lights at Fellowship Fields (2011), and the construction of Graphite Mine Road. The Board of Supervisors has tasked Township staff with paying down this debt as expediently as possible, while maintaining a healthy and prudent fund balance and budgeting for capital construction projects. I am pleased to once again announce that, with the guidance and direction of our elected officials, and with the dedication of all of our volunteers and staff, the Township has, is, and continues to be financially healthy with no tax or service fee increases necessary. As stated in last year's budget message, the Township's success is a direct result of dedicated elected officials, volunteers, and staff. Township employees continue to deliver day to day services with the utmost professionalism. I thank everyone involved in the organization for the hard work and dedication, it is greatly appreciated!

## **Revenue**

The major sources of revenue are the earned income tax (EIT), the solid waste fee, and the property tax. Earned income revenue continues to trend upward. The 2014 budget number reflects an 7% increase over the 2013 budget number. The increase in EIT revenue is consistent with the continued growth of our population, albeit slowly at this point. EIT revenue makes up approximately 57% of overall Township revenue. Property tax revenue has stagnated due to a relatively static overall Township assessed valuation. This static number is a result of a mix of property re-assessments and added housing units. The property tax makes up approximately 17% of the Township's annual revenue. Other regular revenue sources include the real estate transfer tax 6%, permit fees 2%, and cable franchise fees 4%. Revenue from the real estate transfer tax is also static due to the condition of the economy, specifically the housing market.

## **Operating Budget**

The Township's proposed 2014 General Fund operating budget is **\$4,882,029**, before operating transfers used to support fund capital projects in the community. This budget includes all operational costs for Township Administration, Police Department, Public Works Department, Codes Department, Parks and Recreation, Fire and Emergency Medical Services, General Planning and Zoning, and the operation of our various Boards and Commissions. The Township continues to evaluate every aspect of its daily operation with service delivery and costs in mind. Examples of this reflection include changes in the Townships healthcare benefit plan that will result in higher co-pays for non-uniformed employees. This change results in a 3% decrease in overall healthcare costs. Pension plan contributions are also increasing from 4% to 5% of salary for the Township's non-uniformed employees. This increase also results in a savings in the operational budget. Compensation to the Township Tax Collector has been reduced from 3% of collections to 2% of collections resulting in a savings of approximately \$13,000 in the operating budget. These are just example of an exercise that occurs in all aspects of the Townships daily operation.

The Township continues to carry a healthy fund balance. A fund balance is an important aspect of any municipal budget, serving as a bridge in Q4 and Q1 of the next budget year when municipalities see significant expenditures associated with decreased cash flow. The Township strives to maintain a fund balance of 25% or more with the balance of the Township's funds being categorized as available for capital expenditures

or debt extinguishment. The Township continues to maintain both a healthy fund balance and low debt service.

### **Liquid Fuels Budget**

The proposed 2014 Liquid Fuels Budget is **\$290,000**. This budget is used for snow/ice control and roadway repair and paving activities. The Public Works Department has set a goal to repair and re-pave Township roadways every 18 years. Revenue in the Liquid Fuels budget is received based upon the Township's population and roadway miles. This figure is expected to remain stable for the foreseeable future due to the slower growth experienced over the last several years.

### **Capital Reserve Budget**

The proposed 2014 Capital Reserve budget totals **\$991,111**. Significant capital projects/purchases included in the 2014 Capital Budget include: the replacement of one police patrol vehicle, the replacement of one dump truck and one roadside mower in the Public Works Department, the construction of several trail connections in and around the Village of Eagle and the Windsor Ridge community, the acquisition of needed right of way and easements for the future construction of the Park Road Pedestrian Trail (Phase IV), and the replacement of one mower for parks and wastewater operations.

### **ACT 209**

No significant expenditures are expected in the ACT 209 budget in 2014. The Township continues to monitor traffic volumes in and around the Township for possible impacts. With the adoption of the Township's updated Comprehensive Plan, expected in Q1 or Q2 of 2014, an update of the Land Use Assumptions Report and the ACT 209 Capital Improvement Plan is a logical next step. A Vision Partnership Planning grant (VPP) will be sought to supplement the expense of this study. If a grant cannot be obtained to in the 2014 budget year to supplement the expense of these studies this planning exercise will be deferred until the 2015 budget year.

### **Closing**

Under the direction of our elected officials, and with the dedication of our volunteers, staff, and our consultants, the Township continues to actively plan for the future, all the while delivering quality services to community. The Township is and will continue to be, financially healthy and sustainable in the long term. It is the goal of all of the dedicated members of Upper Uwchlan Township to continue to provide first rate municipal services and recreational opportunities while maintaining the long-term

financial health of the organization. Continued vigilance and prudent decision making will insure that this trend continues into the future.

### 2014 Proposed Budget – All Funds

<b>Fund</b>	<b>2013 Budget</b>	<b>2014 Budget</b>	<b>+/- (%)</b>
General Fund	\$4,644,524	\$4,882,029	5.0%
Capital Reserve Fund	\$1,770,077	\$991,111*	(44%)
Solid Waste Fund	\$739,127	\$759,256	2.7%
Liquid Fuels Fund	\$291,000	\$290,000	(.003%)
ACT 209 Traffic Impact Fee Fund	\$668,000	\$0	
<b>Total All Budgets</b>	<b>\$7,903,259</b>	<b>\$6,922,396**</b>	<b>(12%)</b>

\*The decrease in the Capital Budget reflects the deferral of the construction of the Park Road Trail until the 2015 budget year. The trail was originally shown in the 2013 budget.

\*\*Decrease reflects the reduced spending in the Capital Reserve Fund and the ACT 209 Traffic Impact Fee Fund which are both project driven.

**Upper Uwchlan Township**  
**Five Year Plan Recap**  
*As of December 5, 2013*

	<b>Actual 2012 (audited)</b>	<b>Actual 2013 (9/30/13)*</b>	<b>Budget 2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
General Fund Net Income before Operating Transfers	1,376,135	1,602,862	758,335	702,584	584,896	461,606	338,145
Solid Waste Fund Net Income before Operating Transfers	346,275	457,088	285,144	298,544	257,110	212,120	188,158
<b>Combined Fund Net Income</b>	<b>1,722,410</b>	<b>2,059,950</b>	<b>1,043,479</b>	<b>1,001,128</b>	<b>842,006</b>	<b>673,726</b>	<b>526,303</b>
<b>Operating transfers from General Fund:</b>							
To Create Solid Waste Fund	984,604	-	-	-	-	-	-
To Capital Fund for Debt Reduction	356,737	-	200,000	200,000	200,000	200,000	200,000
To Capital Fund	525,000	-	500,000	-	-	-	-
<i>To Capital Fund - after 9/30/13</i>	-	-	-	-	-	-	-
<i>To Capital Fund for Debt - after 9/30/13</i>	-	200,000	-	-	-	-	-
	1,866,341	200,000	700,000	200,000	200,000	200,000	200,000
<b>Operating transfers from Solid Waste Fund:</b>							
To Capital Fund for Debt Reduction	200,000	100,000	100,000	100,000	100,000	100,000	100,000
To Capital Fund	625,000	-	500,000	-	-	-	-
To Create Solid Waste Fund	(984,604)	-	-	-	-	-	-
	(159,604)	100,000	600,000	100,000	100,000	100,000	100,000
<b>Total Operating Transfers from General Fund and Solid Waste Fund</b>	<b>1,706,737</b>	<b>300,000</b>	<b>1,300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>Net Income after Operating Transfers and Debt Reduction</b>	<b>15,673</b>	<b>1,759,950</b>	<b>(256,521)</b>	<b>701,128</b>	<b>542,006</b>	<b>373,726</b>	<b>226,303</b>

\* This schedule includes the anticipated transfer to the Capital Fund of \$300,000 which was authorized by the Board of Supervisors at the November 18, 2013 Board meeting.

Upper Uwchlan Township  
Cash Flow Projection

	Actual 2012	Budget 2013	Actual 9/30/2013	Projected 12/31/2013	2014	2015	2016	2017	2018
<b>General Fund</b>									
<b>Beginning General Fund</b>	2,135,261	2,784,732	2,784,732	3,989,418	3,643,289	3,701,624	4,204,209	4,589,104	4,850,710
Accrual adjustment	257,940	-	(398,176)	-	-	-	-	-	-
Revenue	5,743,611	5,295,280	4,786,003	1,063,546	5,640,364	5,491,176	5,491,176	5,491,176	5,491,176
Expense	(4,367,476)	(4,644,524)	(3,183,141)	(1,209,675)	(4,882,029)	(4,788,592)	(4,906,280)	(5,029,570)	(5,153,031)
Transfer to Solid Waste	(984,604)	-	-	-	-	-	-	-	-
Reduction of long term debt (4Q)	-	-	-	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Transfer to Capital	-	-	-	-	(500,000)	-	-	-	-
<b>Ending General Fund Cash</b>	<b>2,784,732</b>	<b>3,435,488</b>	<b>3,989,418</b>	<b>3,643,289</b>	<b>3,701,624</b>	<b>4,204,209</b>	<b>4,589,104</b>	<b>4,850,710</b>	<b>4,988,855</b>
<b>Solid Waste Fund</b>									
<b>Beginning Solid Waste:</b>	1,006,745	489,291	489,291	917,044	767,068	452,212	650,755	807,865	919,985
Accrual adjustment	(1,023,333)	-	70,665	-	-	-	-	-	-
Revenue	2,044,700	1,057,600	991,409	120,030	1,044,400	1,057,900	1,058,200	1,061,500	1,061,800
Expense	(713,821)	(534,127)	(534,321)	(170,006)	(759,256)	(759,356)	(801,090)	(849,380)	(873,642)
Reduction of long term debt (4Q)	(825,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Transfer to Capital	-	-	-	-	(500,000)	-	-	-	-
<b>Ending Solid Waste Fund Cash</b>	<b>489,291</b>	<b>912,764</b>	<b>917,044</b>	<b>767,068</b>	<b>452,212</b>	<b>650,755</b>	<b>807,865</b>	<b>919,985</b>	<b>1,008,144</b>
<b>Liquid Fuels</b>									
<b>Beginning Liquid Fuels:</b>	360,940	309,409	309,409	392,682	367,207	334,913	334,913	334,913	334,913
Accrual adjustment	6,557	-	(6,556)	-	-	-	-	-	-
Revenue	267,950	256,470	267,018	564	257,706	250,000	250,000	250,000	250,000
Expense	(326,038)	(291,000)	(177,189)	(26,039)	(290,000)	(250,000)	(250,000)	(250,000)	(250,000)
Transfer from General Fund	-	-	-	-	-	-	-	-	-
<b>Ending Liquid Fuels Fund Cash</b>	<b>309,409</b>	<b>274,879</b>	<b>392,682</b>	<b>367,207</b>	<b>334,913</b>	<b>334,913</b>	<b>334,913</b>	<b>334,913</b>	<b>334,913</b>
<b>Act 209 Fund</b>									
<b>Beginning Act 209 Fund:</b>	267,632	168,129	168,129	116,045	114,695	364,695	364,695	364,695	364,695
Accrual adjustment	11,364	-	(12,980)	-	-	-	-	-	-
Revenue	479,869	608,000	113,288	100	250,000	-	-	-	-
Expense	(590,736)	(668,000)	(152,392)	(1,450)	-	-	-	-	-
<b>Ending Act 209 Fund Balance Ca:</b>	<b>168,129</b>	<b>108,129</b>	<b>116,045</b>	<b>114,695</b>	<b>364,695</b>	<b>364,695</b>	<b>364,695</b>	<b>364,695</b>	<b>364,695</b>
<b>Capital Fund</b>									
<b>Beginning Capital Fund:</b>	247,884	668,976	668,976	366,221	366,221	685,110	526,747	538,586	722,164
Accrual adjustment	(434,518)	-	(48,199)	-	-	-	-	-	-
New Debt Proceeds	101,506	-	-	-	-	-	-	-	-
Grants for Park Road Bridge proje	958,178	1,164,726	-	-	-	-	-	-	-
Salt shed improvements	(190,736)	(16,500)	(4,513)	-	-	-	-	-	-
Public Works Equipment/truck	(169,651)	(40,100)	(57,363)	-	(107,007)	-	-	-	-
Purchase Police vehicles	(71,440)	-	(2,142)	-	(54,500)	-	-	-	-
Township - general items	(55,843)	(21,000)	(17,173)	-	(165,000)	-	-	-	-
Transfer from General Fund	881,737	200,000	-	200,000	700,000	200,000	200,000	200,000	200,000
Parks	(65,213)	(26,600)	(8,448)	-	(58,500)	-	-	-	-
Transfer from Solid Waste	825,000	100,000	-	100,000	600,000	100,000	100,000	100,000	100,000
Other income	14,654	-	2,259	-	10,000	-	-	-	-
Expenses-Prin & Interest	(618,659)	(201,145)	(159,510)	(300,000)	(192,971)	(458,363)	(288,160)	(116,422)	(270,549)
Upland Farms	-	(20,000)	-	-	(111,400)	-	-	-	-
Village of Eagle Mini Park	-	(70,000)	-	-	-	-	-	-	-
Expenses-Capital	-	-	-	-	-	-	-	-	-
Park Road Bridge/Trail Project	(753,923)	(1,374,732)	(7,666)	-	(301,733)	-	-	-	-
<b>Ending Capital Fund Cash</b>	<b>668,976</b>	<b>363,625</b>	<b>366,221</b>	<b>366,221</b>	<b>685,110</b>	<b>526,747</b>	<b>538,586</b>	<b>722,164</b>	<b>751,615</b>
<b>Beginning Cash UUT</b>	<b>4,018,462</b>	<b>4,420,537</b>	<b>4,420,537</b>	<b>5,781,410</b>	<b>5,258,479</b>	<b>5,538,553</b>	<b>6,081,318</b>	<b>6,635,164</b>	<b>7,192,467</b>
<b>Ending Cash UUT</b>	<b>4,420,537</b>	<b>5,094,886</b>	<b>5,781,410</b>	<b>5,258,479</b>	<b>5,538,553</b>	<b>6,081,318</b>	<b>6,635,164</b>	<b>7,192,467</b>	<b>7,448,222</b>

## DESCRIPTION OF THE TOWNSHIP'S FUND STRUCTURE

Upper Uwchlan Township uses several Funds to account for its fiscal transactions. The budgetary funds and their descriptions are as follows:

**General Fund** – The *General Fund* is the Township's main operating fund. The *General Fund* is used to account for and report all financial resources not accounted for and reported in another fund, either by law or Generally Accepted Accounting Principles (GAAP). All of the Township's real estate property taxes and earned income tax revenues are receipted into the *General Fund*. The majority of Township expenditures are made from the General Fund, including salaries and all employment benefits for Township employees.

**Solid Waste Fund** – The *Solid Waste Fund* is a special revenue fund which is used to account for all revenues and expenses related to the collection of trash and recycling in the Township. This Fund was created as of January 1, 2012 and was separated from the General Fund at that time. The main source of revenue consists of solid waste payments made by residents. The primary expenditures are payments to A. J. Blosenski for trash collection, as well as payments made to the Chester County Solid Waste Authority for tipping fees for disposal of solid waste at its location.

**Liquid Fuels Fund** – The *Liquid Fuels Fund* is a special revenue fund which is used to account for all revenues and expenses related to Liquid Fuels receipts from the Commonwealth of Pennsylvania. The *Liquid Fuels Fund* is restricted by statute; it can only be used for specific expenses related to the maintenance of roads within the Township. All revenues, except for interest, are received from the Commonwealth from a formula based on the mileage of Township roads and the population of the Township.

**Capital Projects Fund** – The *Capital Projects Fund* is a governmental fund that is used to account and report on financial resources that are restricted, committed or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. The *Capital Projects Fund* receives its revenue from inter-fund transfers from the General Fund and/or Solid Waste Fund. Payments on the Township's debt are made from the *Capital Projects Fund*.

**Act 209 Fund** – The *Act 209 Fund* is a special revenue fund which is used to account for all revenues and expenses relating to traffic flow improvement within the Township. All revenues are received from Act 209 Traffic Impact fees for land development projects and from the Commonwealth of Pennsylvania through applicable grants. Expenditures are made for road and bridge improvements as part of the Traffic Impact Project . This fund is legally restricted.

## BASIS OF ACCOUNTING AND BUDGETING

### Basis of Budgeting

All of the funds are budgeted using the modified accrual method of accounting. Modified accrual accounting recognizes revenues when they become measurable and available. **Measurable** means that the dollar amount of the transaction is known. **Available** means that it is collectible within the current period, or soon enough after the end of the current period to pay liabilities of the current period. For this purpose, the Township considers revenues to be available if they are collected within 30 days of the reporting period. Expenditures are generally recorded when a liability is incurred. An exception to this applies to debt service payments and compensated absences which are recorded only when payment is due.

### Accounting Basis

The basis of accounting refers to when revenues and expenditures or expenses are recorded in the accounting records and reported in the financial statements. The Township's basis of accounting is the same as that used for budgeting. Exceptions are as follows:

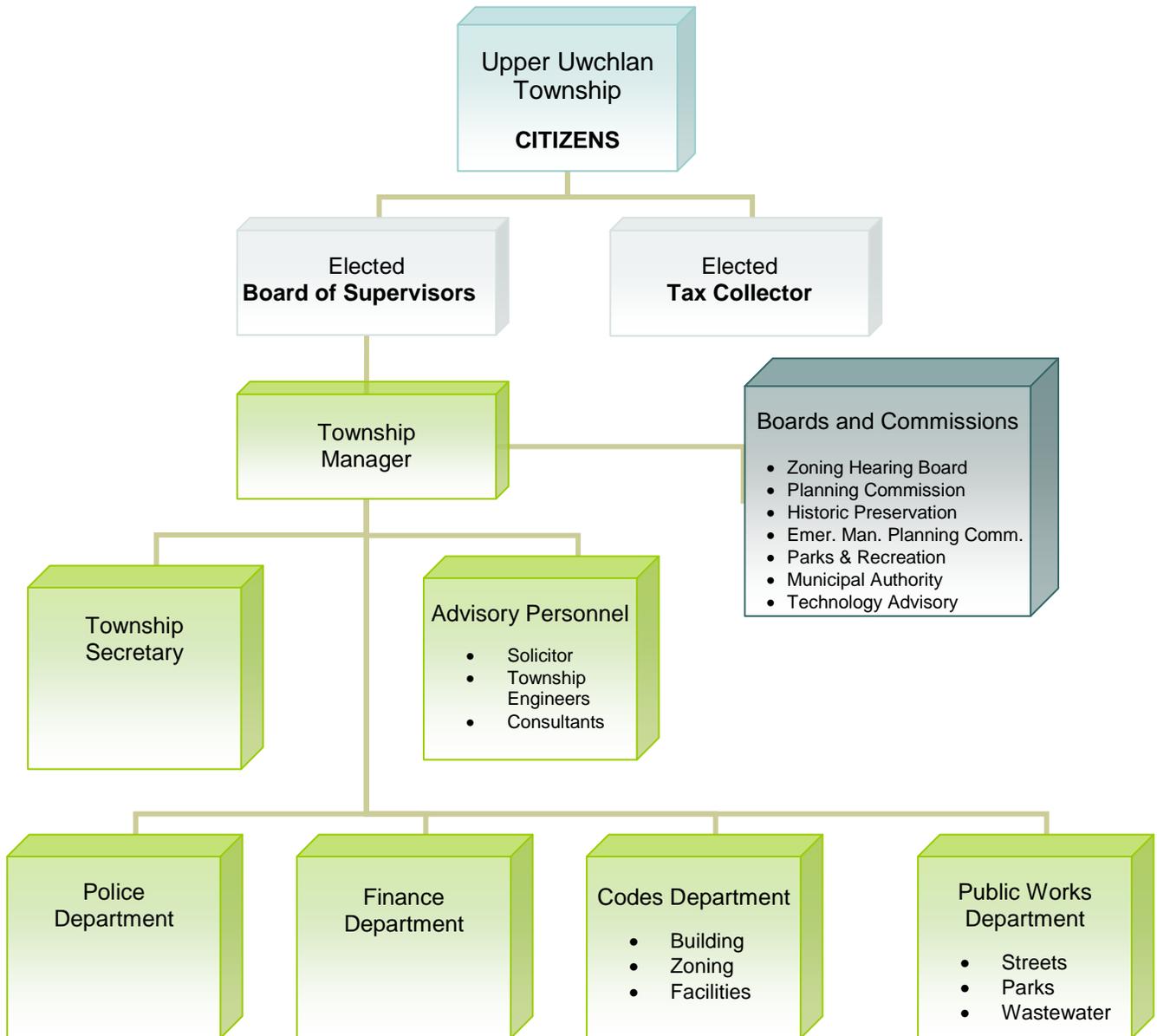
- Depreciation and amortization, which are considered expenses on the modified accrual basis of accounting are ignored under the budget basis because these items do not require an expenditure of funds. They are not included in the Township's budget.
- Compensated absences are not budgeted, but will be reflected in the annual financial statements as an expense and liability.
- Principal debt payments are budgeted as an expense in the Capital Fund and is adjusted at year-end against the liability.

## BUDGET PROCESS

Activity	Recommended Date	Date Required by Statute
Department heads review 2013 actuals in preparation for 2014 budget meetings	August 15, 2013	
Treasurer prepares initial budget worksheet: <ul style="list-style-type: none"> <li>• Estimates revenue based on current year actuals and prior year trends</li> <li>• Estimates salary and benefits based on current staffing levels</li> </ul>	September 15, 2013	
Department heads meet with Township Manager and Treasurer to review goals for 2014	September 25, 2013	
Treasurer incorporates requests from department heads into budget and updates minor expense line items	September 30, 2013	
Capital budget items are reviewed	October 1, 2013	
Initial budget is presented to Supervisors at the October workshop for their review	October 8, 2013	
Department heads present their budgets to the Supervisors: <i>General Government</i> <i>Executive</i> <i>Police</i> <i>Public Works</i> <i>Codes &amp; Parks</i> <i>Commissions</i>	November 12, 2013	
Township Manager requests Supervisors to authorize advertising the budget	November 18, 2013	
Supervisors discuss budget, request any final changes	December 10, 2013	
Township Manager presents the final budget to the Supervisors and recommends voting to accept it	December 16, 2013	December 31, 2013



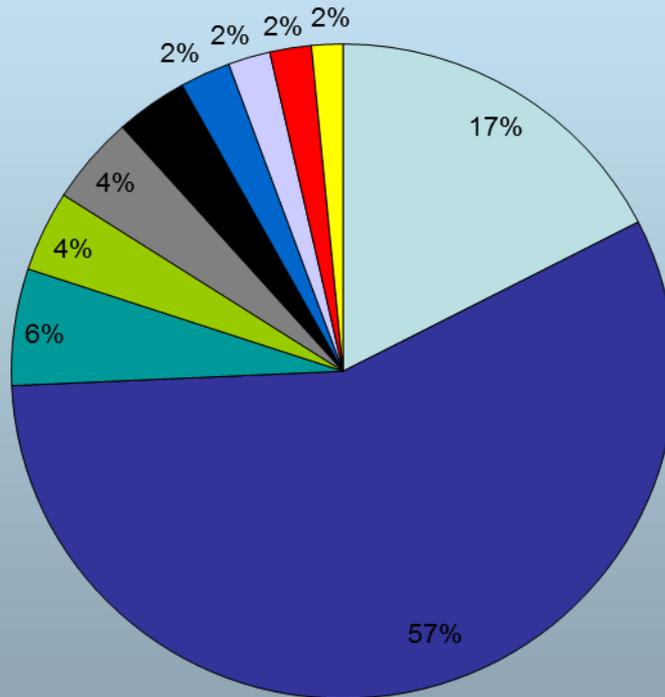
# UPPER UWCHLAN TOWNSHIP ORGANIZATIONAL CHART



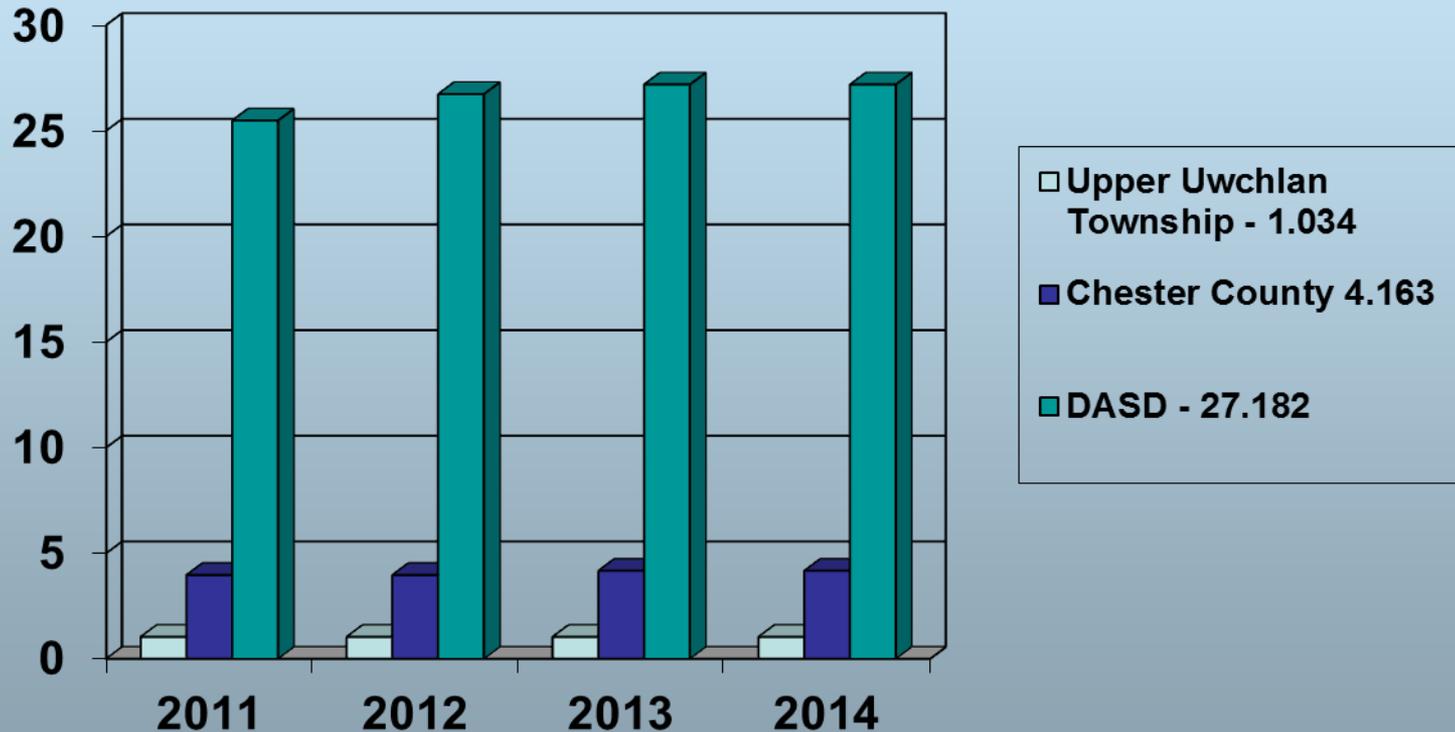
**UPPER UWCHLAN TOWNSHIP  
2014 BUDGET SUMMARY**

	Actual	Actual	Budget	Actual YTD	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2011	2012	2012	9/30/13	2013	2014	13 Budget	Inc/(Dec)	2015	2016	2017	2018
<b>INCOME</b>												
Total 301 PROPERTY TAXES	965,189	951,027	980,000	944,172	995,000	985,000	(10,000)	-1%	985,000	985,000	985,000	985,000
Total 301.7 HYDRANT TAX	59,719	69,792	64,000	59,258	60,000	60,000	-	0%	60,000	60,000	60,000	60,000
Total 310 EARNED INC & TRANSFER TAX	3,235,178	3,659,402	3,091,250	2,984,375	3,259,200	3,530,800	271,600	8%	3,530,800	3,530,800	3,530,800	3,530,800
Total 320 PERMITS	103,813	164,484	108,500	98,478	112,100	114,100	2,000	2%	114,100	114,100	114,100	114,100
Total 321 CABLE FRANCHISE FEES	259,860	218,864	200,000	116,893	215,000	225,000	10,000	5%	225,000	225,000	225,000	225,000
Total 331 FINES/394 POLICE ACTIVITY	89,172	80,191	63,100	38,513	64,500	68,500	4,000	6%	68,500	68,500	68,500	68,500
Total 341 INTEREST EARNNGS	20,900	14,565	12,500	10,771	12,500	12,000	(500)	-4%	12,000	12,000	12,000	12,000
Total 342 RENTS & ROYALTIES	4,800	4,800	4,800	3,600	4,800	-	(4,800)	-100%	-	-	-	-
Total 354 GRANTS	13,839	9,940	20,880	5,308	20,880	50,188	29,308	140%	-	-	-	-
Total 355/356 INTERGOVERNMENTAL REVENUES	358,188	205,518	196,700	241,192	201,900	245,900	44,000	22%	245,900	245,900	245,900	245,900
Total 361 CHARGES FOR SERVICE/FEES	145,256	96,383	200,000	112,133	106,700	115,800	9,100	9%	16,800	16,800	16,800	16,800
Total 367 CULTURE & RECREATION	46,123	152,959	66,000	75,673	107,200	86,200	(21,000)	-20%	86,200	86,200	86,200	86,200
Total 380 MISC INCOME	10,964	3,870	-	7,573	-	8,000	8,000	#DIV/0!	8,000	8,000	8,000	8,000
Total 392 INTERFUND TRANSFER	63,790	111,817	131,832	88,064	135,500	138,876	3,376	2%	138,876	138,876	138,876	138,876
<b>Total Income</b>	<b>5,376,789</b>	<b>5,743,611</b>	<b>5,139,562</b>	<b>4,786,003</b>	<b>5,295,280</b>	<b>5,640,364</b>	<b>345,084</b>	<b>7%</b>	<b>5,491,176</b>	<b>5,491,176</b>	<b>5,491,176</b>	<b>5,491,176</b>
<b>EXPENSES</b>												
Total 400 GENERAL GOVERNMENT	28,813	35,895	30,008	31,727	42,257	40,609	(1,648)	-4%	40,609	42,300	42,300	42,300
Total 401 EXECUTIVE	545,281	558,087	591,896	334,782	508,728	533,000	24,272	5%	552,584	574,278	595,748	618,250
Total 402 AUDIT	8,100	8,350	8,600	16,550	17,500	18,100	600	3%	18,643	19,202	19,778	20,372
Total 403 TAX COLLECTION	31,077	36,246	77,169	25,824	44,125	31,207	(12,919)	-29%	31,207	31,207	31,207	31,207
Total 404 LEGAL	19,440	10,217	45,000	29,404	80,000	45,000	(35,000)	-44%	45,000	45,000	45,000	45,000
Total 407 COMPUTER	35,479	30,552	30,000	83,368	70,333	46,967	(23,366)	-33%	45,467	45,467	45,467	45,467
Total 408 ENGINEERING	235,606	240,406	249,000	115,513	154,000	224,800	70,800	46%	50,500	50,500	50,500	50,500
Total 409 TOWNSHIP PROPERTIES	74,005	77,151	74,050	45,406	67,495	67,654	159	0%	67,480	67,480	67,480	67,480
Total 410 POLICE EXPENSES	1,711,664	1,690,315	1,751,124	1,191,667	1,810,361	1,972,625	162,264	9%	2,023,085	2,077,607	2,136,041	2,200,653
Total 411-412 FIRE & AMBULANCE	450,085	401,523	391,755	259,468	363,820	403,902	40,082	11%	403,853	403,853	403,853	403,853
Total 413 CODES ADMINISTRATION	264,648	242,562	254,401	237,069	329,182	341,813	12,631	4%	352,635	366,474	380,994	388,840
Total 414 PLANNING & ZONING	10,867	44,312	50,500	54,117	81,300	37,700	(43,600)	-54%	22,300	22,300	22,300	22,300
Total 415/422/456 EMERGENCY OPERATIONS/OTHER	9,458	26,604	26,671	18,924	23,900	25,040	1,140	5%	25,250	25,250	25,250	25,250
Total 433 SIGNS	4,019	4,519	5,500	5,302	5,500	6,000	500	9%	6,500	6,500	6,500	6,500
Total 434 SIGNALS	5,460	7,424	10,000	12,223	10,500	11,200	700	7%	10,500	10,500	10,500	10,500
Total 438 PUBLIC WORKS	753,036	782,071	799,594	638,966	862,417	918,316	55,899	6%	939,544	964,114	990,619	1,018,527
Total 454 PARK & RECREATION	142,086	169,809	241,870	82,745	169,606	154,596	(15,010)	-9%	149,936	150,749	152,534	152,534
Total 459 HISTORICAL COMMISSIONS	5,412	762	8,250	85	3,500	3,500	-	0%	3,500	3,500	3,500	3,500
<b>Total Expenses before Operating Transfers</b>	<b>4,342,405</b>	<b>4,367,476</b>	<b>4,645,386</b>	<b>3,183,141</b>	<b>4,644,524</b>	<b>4,882,029</b>	<b>237,505</b>	<b>5%</b>	<b>4,788,592</b>	<b>4,906,280</b>	<b>5,029,570</b>	<b>5,153,031</b>
<b>Net Income before Operating Transfers</b>	<b>1,034,384</b>	<b>1,376,135</b>	<b>494,176</b>	<b>1,602,862</b>	<b>650,756</b>	<b>758,335</b>	<b>107,579</b>	<b>17%</b>	<b>702,584</b>	<b>584,896</b>	<b>461,606</b>	<b>338,145</b>
<b>Total Operating Transfers</b>	<b>-</b>	<b>(1,866,341)</b>	<b>(100,000)</b>	<b>-</b>	<b>(200,000)</b>	<b>(700,000)</b>	<b>(500,000)</b>	<b>250%</b>	<b>(200,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>
<b>Total Expenditures</b>	<b>4,342,405</b>	<b>6,233,817</b>	<b>4,745,386</b>	<b>3,183,141</b>	<b>4,844,524</b>	<b>5,582,029</b>	<b>737,505</b>	<b>15%</b>	<b>4,988,592</b>	<b>5,106,280</b>	<b>5,229,570</b>	<b>5,353,031</b>
<b>Net Income - General Fund</b>	<b>1,034,384</b>	<b>(490,206)</b>	<b>394,176</b>	<b>1,602,862</b>	<b>450,756</b>	<b>58,335</b>	<b>(392,421)</b>	<b>-87%</b>	<b>502,584</b>	<b>384,896</b>	<b>261,606</b>	<b>138,145</b>
<b>Solid Waste Fund</b>												
Revenues	1,295,034	2,044,700	1,070,250	991,409	1,070,250	1,044,400	(25,850)	-2%	1,057,900	1,058,200	1,061,500	1,061,800
Expenses	(703,860)	(713,821)	(714,320)	(534,321)	(714,320)	(759,256)	(44,936)	6%	(759,356)	(801,090)	(849,380)	(873,642)
Operating transfers	-	(825,000)	(100,610)	-	(100,610)	(600,000)	(499,390)	496%	(100,000)	(100,000)	(100,000)	(100,000)
<b>Net Income - Solid Waste Fund</b>	<b>591,175</b>	<b>505,879</b>	<b>255,320</b>	<b>457,088</b>	<b>255,320</b>	<b>(314,856)</b>	<b>(570,176)</b>	<b>-223%</b>	<b>198,544</b>	<b>157,110</b>	<b>112,120</b>	<b>88,158</b>
<b>COMBINED NET INCOME</b>	<b>1,625,559</b>	<b>15,673</b>	<b>649,496</b>	<b>2,059,950</b>	<b>706,076</b>	<b>(256,521)</b>	<b>(962,597)</b>	<b>-136%</b>	<b>701,128</b>	<b>542,006</b>	<b>373,726</b>	<b>226,303</b>

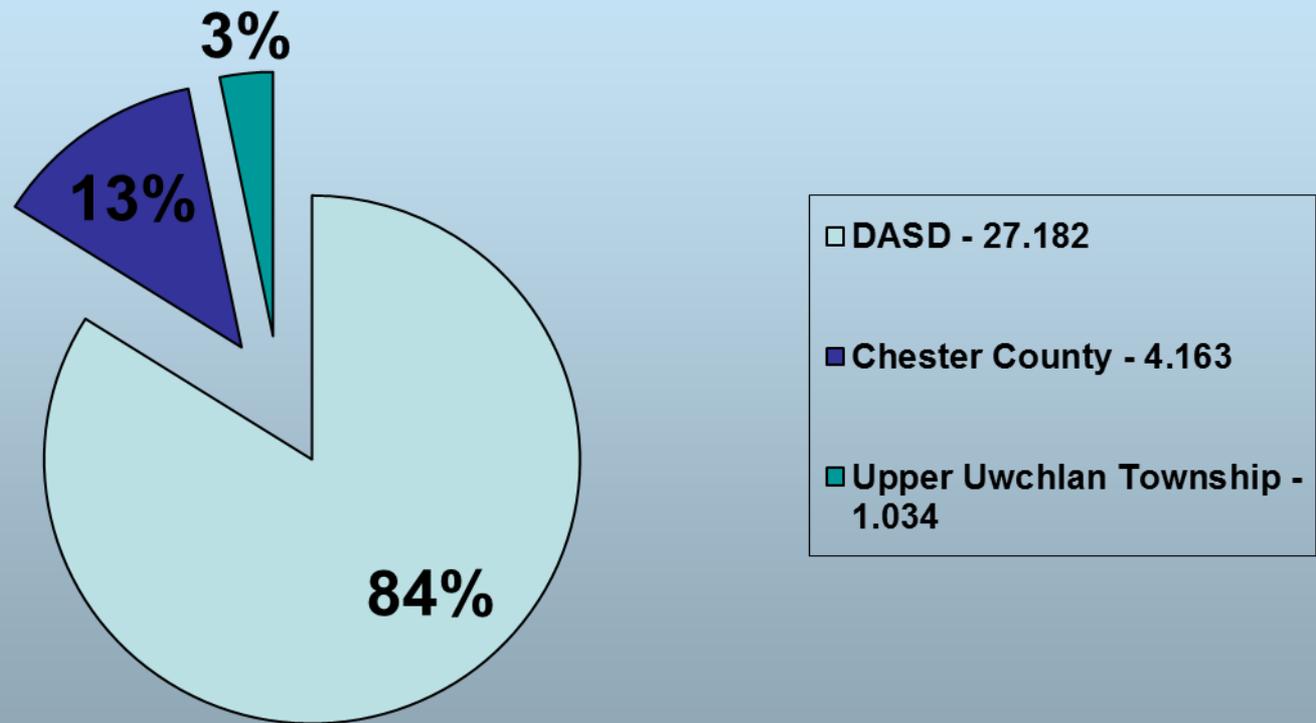
# 2014 General Fund Revenues



# Real Estate Tax Comparison Year to Year



# Real Estate Tax Comparison By Entity



**Upper Uwchlan Township  
Annual Budget  
For the Calendar Year 2014**

**SUMMARY OF TOWNSHIP REVENUES**

**Real Estate Property Taxes**

The real estate taxes that a property owner will pay consists of the school tax, county tax and township tax. The Township assesses a modest property tax which totals 1.034 mills. The total millage is multiplied by each property's assessment to determine the amount of tax that is levied. Upper Uwchlan Township has an elected tax collector who mails the tax bills, collects the taxes and reports delinquencies to the County. County and Township taxes are assessed on a calendar year basis and are due by December 31 of each year. School taxes are based on the fiscal year of the school district and are assessed using a fiscal year of July 1 to June 30 annually. A property owner in Upper Uwchlan Township will pay the following in real estate tax millage:\*

School taxes – Downingtown Area School District (DASD)	27.182
County taxes – Chester County	4.163
Township taxes – Upper Uwchlan Township	<u>1.034</u>
<b>Total</b>	<b>32.379</b>

The only real estate taxes that are paid to the Township are the Township taxes at a millage rate of 1.034. **There will be no change in the Township tax rate for 2014.** The 2014 budget includes anticipated revenue in the amount of **\$985,000** for both current and delinquent taxes.

\*Rates are for 2014. DASD will adopt a new budget for the 2014–2015 year in June, 2014.

Hydrant taxes are assessed to properties that are within 750 feet of a fire hydrant. The rate is .087 mills and we have budgeted **\$60,000** in revenue for 2014. Actual revenues through September 30, 2013 were \$59,000.

**Real Estate Transfer Tax**

A real estate transfer tax is collected on the transfer of real estate at the time of sale. The tax that is collected is 1% - which is shared equally by the Township and the School District, so that Upper Uwchlan receives revenue in the amount of ½% on the sale of real estate within the Township. Revenue will fluctuate with the number and sales prices of properties in the Township. For 2014, we have budgeted revenue of **\$325,000** which is less than the actual amount received for the first nine months of 2013 but is higher than the 2013 budget.

## **Earned Income Taxes**

The earned income tax rate is 1% for Upper Uwchlan Township residents and those who work in the Township. This tax is also shared equally between the Township and the Downingtown Area School District, so that the Township receives ½%. The tax is paid on all earned income such as wages, salaries and commissions. The amount budgeted for 2014 is **\$3,250,000**. Retired citizens, people who are unemployed due to illness or who have been laid off from their jobs will typically have no tax liability to the Township. People who live in Townships that have adopted an earned income tax and who work in Upper Uwchlan will have the taxes they pay transferred to their township of residence.

## **Cable Television Franchise Fees**

The Township receives cable television franchise fees from the local cable companies – Comcast and Verizon. The amount received by the Township is dependent on the amount of sales generated annually by the cable television companies. Payment is received from the cable companies on a quarterly basis. We have budgeted **\$225,000** for 2014 revenue; we expect the actual 2013 revenue will be slightly higher than that amount.

## **Permits**

The Township charges a fee for building permits, use and occupancy permits, contractors' permits and certifications for refinancing. The total amount budgeted for 2014 is **\$114,100**; the actual amount received through September of 2013 is \$98,500.

## **Police Fines**

The district justice collects fines for citations issued by the State Police. The Township also receives disbursements from the State of Pennsylvania for the issuance of traffic citations within the Township limits. The Township anticipates receiving revenue in 2014 in the amount of **\$68,500** from these fines.

## **Interest**

The Township invests its funds in interest bearing accounts and instruments. Earnings rates will fluctuate depending upon the interest rates received. The General Fund checking account currently earns interest at a rate of ½% and the certificate of deposit is earning 1% through July, 2013. Interest income is estimated to be **\$12,000** in 2014.

## **Rents and Royalties**

The Township has been renting the Upland Farms house to a township employee for a number of years. It was important to have the property occupied by a responsible tenant so that it was not empty and a potential target for vandalism. The monthly rent was appropriate for the condition of the property.

The employee moved in late 2013 and the Township is exploring options that are consistent with the planned use of the property. We have not budgeted any revenue in 2014 for the use of the property.

### **Grants**

The Township applied, and was approved for, a Chester County VPP Grant. This grant will be used to update the Township's Comprehensive Plan. The amount of the grant is **\$20,880** and we expect to receive it in 2014. We are also in the process of applying for a grant in the amount of **\$27,500** to assist us in completing the Act 209 Roadway Sufficiency Analysis, for which we have budgeted an expense of \$55,000. We will proceed with the project in 2014 only if we receive some county funding to help offset the cost.

### **Intergovernmental Revenues**

The state makes payments to the Township for various purposes. We receive annual Public Utility Realty Tax (PURTA ) payments of about **\$5,500**. These payments are meant to compensate the Township for foregone tax revenues due to the tax-exempt status of public utility land within the Township. They are exempt from paying real estate taxes.

The Township also receives payments from the Commonwealth of Pennsylvania that are restricted in their use. The Foreign Fire Insurance Premium Tax (budgeted at **\$112,000**) is a pass-through to the Firemen's Relief Association and must be paid to the local fire departments by the Township within 60 days of receipt. The State also provides State Pension Aid (**\$128,000**) which must be deposited into the police and non-uniform pension plans. Both of these revenues have offsetting expenses in the same amount; there is no effect on the budget of these pass-through items.

### **Charges for Services**

Various departments provide services that can be charged to the user. The largest component consists of fees received from engineering and legal services which is budgeted at **\$108,000**. We also charge the resident an administrative fee for processing bills and payments in an amount that does not exceed \$100 per billing. Zoning and land development fees are budgeted at **\$4,000** in 2014.

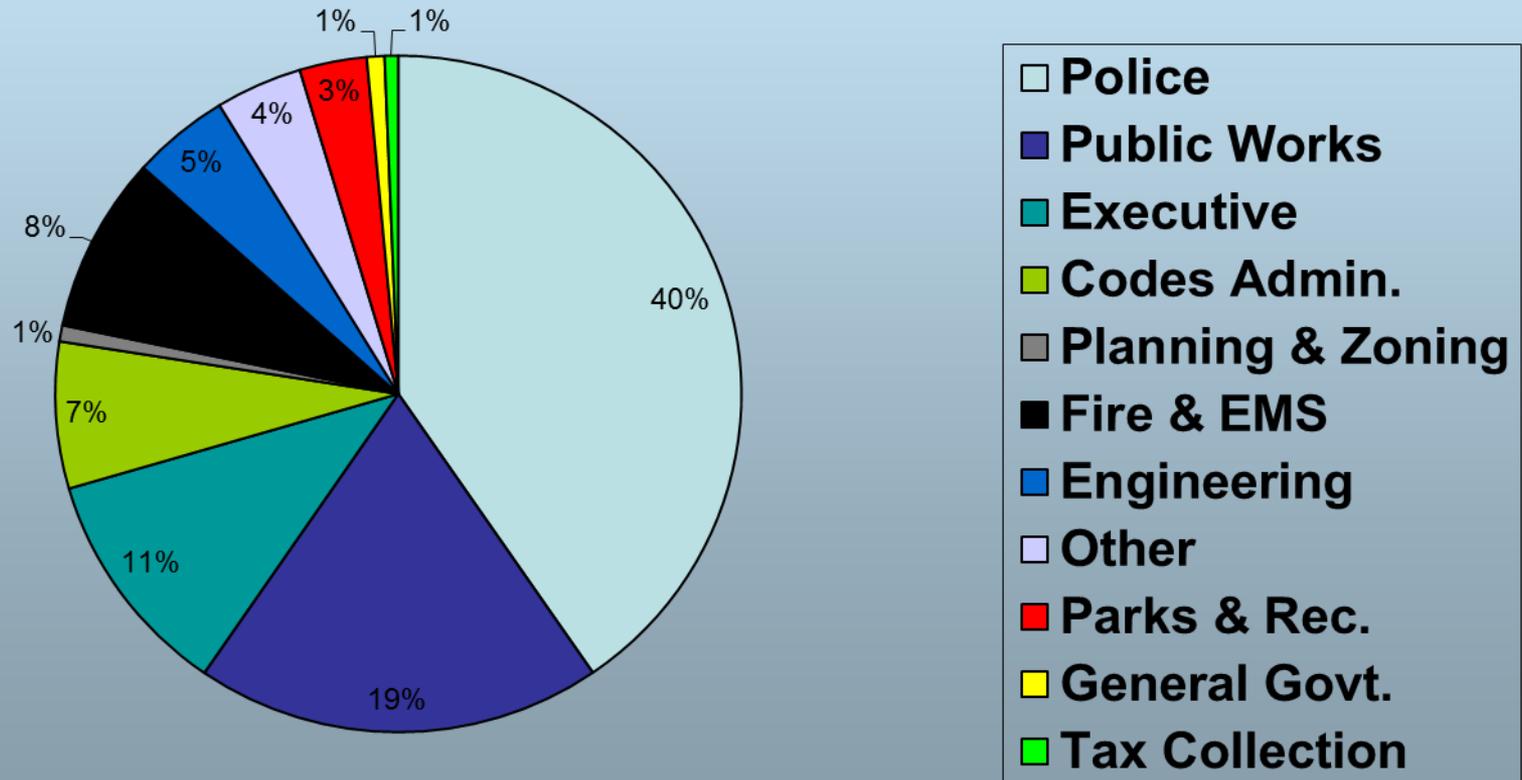
### **Culture and Recreation**

The Township charges various sports groups for the use of the playing fields at our parks for sporting events and practices. These fees are used for the ongoing maintenance and improvement of the facilities. Turf field fees are segregated in a separate bank account and will be used for replacement of the turf field at the end of its useful life. We have budgeted **\$65,000** for the use of the turf field at Fellowship Fields and also **\$10,000** for use of our other fields at Hickory Park. We expect to receive **\$10,000** in donations towards the annual community Block Party that is held in June. Total revenues budgeted for 2014 is **\$86,200**.

### **Inter-Fund Transfers**

The Township provides various services to the Upper Uwchlan Township Municipal Authority and is reimbursed for those services by the Authority. Those services include the services of Township administrative and financial personnel, and the use of the Public Works department to maintain the grounds and lawns of property surrounding the waste water treatment facilities. In 2013, the Township transitioned the quarterly billing of all sewer accounts from an outside firm to the Township's Finance department which has increased the time spent by Township personnel on Authority business. The estimated reimbursement for 2014 is **\$138,876**.

# 2014 General Fund Expenditures by Activity



Upper Uwchlan Township  
General Fund - 2014 Budget

	Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2011	2012	2012	9/30/13	2013	2014	'13 Bud	Inc/(Dec)	2015	2016	2017	2018
<b>REVENUES</b>												
<b>300 - INCOME</b>												
<b>301 PROPERTY TAXES</b>												
01-301-000-010	945,873	922,925	980,000	914,809	980,000	960,000	(20,000)	-2%	960,000	960,000	960,000	960,000
01-301-000-030	19,316	28,101	-	29,364	15,000	25,000	10,000	67%	25,000	25,000	25,000	25,000
<b>Total 301 PROPERTY TAXES</b>	<b>965,189</b>	<b>951,027</b>	<b>980,000</b>	<b>944,172</b>	<b>995,000</b>	<b>985,000</b>	<b>(10,000)</b>	<b>-1%</b>	<b>985,000</b>	<b>985,000</b>	<b>985,000</b>	<b>985,000</b>
<b>301.7 HYDRANT TAX</b>												
01-301-000-071	59,719	69,792	64,000	59,258	60,000	60,000	-	0%	60,000	60,000	60,000	60,000
<b>Total 301.7 HYDRANT TAX</b>	<b>59,719</b>	<b>69,792</b>	<b>64,000</b>	<b>59,258</b>	<b>60,000</b>	<b>60,000</b>	<b>-</b>	<b>0%</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>
<b>310 EARNED INCOME &amp; TRANSFER TAX</b>												
01-310-000-010	356,869	385,997	300,000	383,291	300,000	325,000	25,000	8%	325,000	325,000	325,000	325,000
01-310-000-020	2,923,612	3,318,363	2,791,250	2,634,653	3,000,000	3,250,000	250,000	8%	3,250,000	3,250,000	3,250,000	3,250,000
01-310-000-021	(45,303)	(44,959)	-	(33,570)	(40,800)	(44,200)	(3,400)	8%	(44,200)	(44,200)	(44,200)	(44,200)
<b>Total 310 EARNED INC &amp; TRANSFER TAX</b>	<b>3,235,178</b>	<b>3,659,402</b>	<b>3,091,250</b>	<b>2,984,375</b>	<b>3,259,200</b>	<b>3,530,800</b>	<b>271,600</b>	<b>8%</b>	<b>3,530,800</b>	<b>3,530,800</b>	<b>3,530,800</b>	<b>3,530,800</b>
<b>320 PERMITS</b>												
01-320-000-010	89,056	146,670	100,000	84,928	100,000	100,000	-	0%	100,000	100,000	100,000	100,000
01-320-000-020	10,993	10,280	7,000	9,300	7,000	8,000	1,000	14%	8,000	8,000	8,000	8,000
01-320-000-030	621	100	-	-	100	100	-	0%	100	100	100	100
01-320-000-040	3,143	2,304	1,500	1,250	1,500	2,000	500	33%	2,000	2,000	2,000	2,000
01-320-000-050	-	5,130	-	3,000	3,500	4,000	500	14%	4,000	4,000	4,000	4,000
<b>Total 320 PERMITS</b>	<b>103,813</b>	<b>164,484</b>	<b>108,500</b>	<b>98,478</b>	<b>112,100</b>	<b>114,100</b>	<b>2,000</b>	<b>2%</b>	<b>114,100</b>	<b>114,100</b>	<b>114,100</b>	<b>114,100</b>
<b>321 CABLE FRANCHISE FEES</b>												
01-321-000-080	259,860	218,864	200,000	116,893	215,000	225,000	10,000	5%	225,000	225,000	225,000	225,000
<b>Total 321 CABLE FRANCHISE FEES</b>	<b>259,860</b>	<b>218,864</b>	<b>200,000</b>	<b>116,893</b>	<b>215,000</b>	<b>225,000</b>	<b>10,000</b>	<b>5%</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>
<b>331 POLICE FINES</b>												
01-331-000-010	86,413	75,501	60,500	36,436	60,500	65,000	4,500	7%	65,000	65,000	65,000	65,000
01-331-000-011	1,671	4,067	1,500	1,541	2,500	2,000	(500)	-20%	2,000	2,000	2,000	2,000
01-331-000-012	88	512	100	536	500	500	-	0%	500	500	500	500
01-331-000-050	1,000	110	1,000	-	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
<b>Total 331 POLICE FINES</b>	<b>89,172</b>	<b>80,191</b>	<b>63,100</b>	<b>38,513</b>	<b>64,500</b>	<b>68,500</b>	<b>4,000</b>	<b>6%</b>	<b>68,500</b>	<b>68,500</b>	<b>68,500</b>	<b>68,500</b>
<b>341 Interest Earnings</b>												
01-341-000-001	20,900	14,565	12,500	10,771	12,500	12,000	(500)	-4%	12,000	12,000	12,000	12,000
<b>Total 341 Interest Earnings</b>	<b>20,900</b>	<b>14,565</b>	<b>12,500</b>	<b>10,771</b>	<b>12,500</b>	<b>12,000</b>	<b>(500)</b>	<b>-4%</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
<b>342 RENTS &amp; ROYALTIES</b>												
01-342-000-001	4,800	4,800	4,800	3,600	4,800	-	-	0%	-	-	-	-
<b>Total 342 RENTS &amp; ROYALTIES</b>	<b>4,800</b>	<b>4,800</b>	<b>4,800</b>	<b>3,600</b>	<b>4,800</b>	<b>-</b>	<b>-</b>	<b>0%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>354 GRANTS</b>												
01-354-000-010	-	-	20,880	-	20,880	48,380	27,500	132%	-	-	-	-
01-354-000-020	3,000	1,808	-	1,808	-	1,808	1,808	#DIV/0!	-	-	-	-
01-354-000-030	10,839	8,132	-	3,500	-	-	-	#DIV/0!	-	-	-	-
<b>Total 354 GRANTS</b>	<b>13,839</b>	<b>9,940</b>	<b>20,880</b>	<b>5,308</b>	<b>20,880</b>	<b>50,188</b>	<b>29,308</b>	<b>140%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Upper Uwchlan Township  
General Fund - 2014 Budget

	Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget	
	2011	2012	2012	9/30/13	2013	2014	'13 Bud	Inc/(Dec)	2015	2016	2017	2018	
<b>355/356 INTERGOVERNMENTAL REVENUES</b>													
01-355-000-001	PURTA	5,482	5,890	5,500	-	5,500	5,500	-	0%	5,500	5,500	5,500	5,500
	Project 70 Lands	3,617	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-355-000-004	Alcohol Beverage Tax	200	400	200	400	400	400	-	0%	400	400	400	400
01-355-000-005	State Aid, Police Pension	111,929	64,370	60,000	77,687	65,000	77,000	12,000	18%	77,000	77,000	77,000	77,000
01-355-000-006	State Aid, Non-Uniform Pension	61,668	35,761	36,000	50,497	36,000	51,000	15,000	42%	51,000	51,000	51,000	51,000
01-355-000-007	Foreign Fire Insurance Tax	175,292	99,097	95,000	112,608	95,000	112,000	17,000	18%	112,000	112,000	112,000	112,000
<b>Total 355/356 MISCELLANEOUS TAXES</b>		<b>358,188</b>	<b>205,518</b>	<b>196,700</b>	<b>241,192</b>	<b>201,900</b>	<b>245,900</b>	<b>44,000</b>	<b>22%</b>	<b>245,900</b>	<b>245,900</b>	<b>245,900</b>	<b>245,900</b>
<b>361 CHARGES FOR SERVICE/FEES</b>													
01-360-000-010	Vehicle Storage Fees	-	-	-	1,550	-	1,000	1,000	#DIV/0!	1,000	1,000	1,000	1,000
01-361-000-030	Zoning/Sub Div/Land Develop	4,031	5,301	-	2,436	4,000	4,000	-	0%	4,000	4,000	4,000	4,000
01-361-000-032	Fees from Engineering	135,044	86,439	200,000	86,131	100,000	100,000	-	0%	-	-	-	-
01-361-000-033	Admin Fees from Engineering	-	-	-	7,975	-	8,000	8,000	#DIV/0!	8,000	8,000	8,000	8,000
01-361-000-035	Admin Fees from Legal	-	-	-	1,059	-	1,500	1,500	#DIV/0!	1,500	1,500	1,500	1,500
01-361-000-036	Legal Services Fees	5,661	4,570	-	12,470	2,500	2,000	(500)	-20%	2,000	2,000	2,000	2,000
01-361-000-038	Sale of Maps & Books	521	32	-	260	100	200	100	100%	200	200	200	200
01-361-000-039	Fire Inspection Fees	-	-	-	250	-	-	-	#DIV/0!	-	-	-	-
01-361-000-042	Copies	-	42	-	2	100	100	-	0%	100	100	100	100
<b>Total 361 CHARGES FOR SERVICE/FEES</b>		<b>145,256</b>	<b>96,383</b>	<b>200,000</b>	<b>112,133</b>	<b>106,700</b>	<b>115,800</b>	<b>10,100</b>	<b>#DIV/0!</b>	<b>16,800</b>	<b>16,800</b>	<b>16,800</b>	<b>16,800</b>
<b>367 CULTURE &amp; RECREATION</b>													
01-367-000-010	Recreation Donations	100	16,500	1,000	-	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-367-000-020	Tennis Fees	200	-	30,000	-	-	-	-	#DIV/0!	-	-	-	-
01-367-000-021	Field Programs	35,523	85,424	1,000	6,900	75,000	10,000	(65,000)	-87%	10,000	10,000	10,000	10,000
01-367-000-025	Turf Field Fees	4,075	42,395	30,000	62,873	30,000	65,000	35,000	117%	65,000	65,000	65,000	65,000
01-367-000-030	Community Events Donations	6,190	2,305	4,000	5,900	1,000	10,000	9,000	900%	10,000	10,000	10,000	10,000
01-367-000-040	History Book Revenue	35	195	-	-	200	200	-	0%	200	200	200	200
01-367-000-089	Donations - Park Equipment	-	6,140	-	-	-	-	-	#DIV/0!	-	-	-	-
<b>Total 367 CULTURE &amp; RECREATION</b>		<b>46,123</b>	<b>152,959</b>	<b>66,000</b>	<b>75,673</b>	<b>107,200</b>	<b>86,200</b>	<b>(21,000)</b>	<b>-20%</b>	<b>86,200</b>	<b>86,200</b>	<b>86,200</b>	<b>86,200</b>
<b>380 MISC INCOME</b>													
01-380-000-001	Misc. Revenue	6,500	3,232	-	7,463	-	5,000	-	#DIV/0!	5,000	5,000	5,000	5,000
01-380-000-010	Insurance Reimbursement	4,464	638	-	110	-	3,000	-	#DIV/0!	3,000	3,000	3,000	3,000
<b>Total 380 MISC INCOME</b>		<b>10,964</b>	<b>3,870</b>	<b>-</b>	<b>7,573</b>	<b>-</b>	<b>8,000</b>	<b>-</b>	<b>#DIV/0!</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
<b>392 INTERFUND TRANSFER</b>													
01-392-000-008	Municipal Authority Reimbursement	115,336	106,829	131,832	88,064	135,500	138,876	3,376	2%	138,876	138,876	138,876	138,876
	Transfer from Liquid Fuels Fund	(13,000)	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-392-000-020	Transfer from Capital Fund	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-392-000-030	Transfer from Solid Waste Fund	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-395-000-000	Refund of Prior Year Expenses	(38,546)	4,988	-	-	-	-	-	#DIV/0!	-	-	-	-
<b>Total 392 INTERFUND TRANSFER</b>		<b>63,790</b>	<b>111,817</b>	<b>131,832</b>	<b>88,064</b>	<b>135,500</b>	<b>138,876</b>	<b>3,376</b>	<b>2%</b>	<b>138,876</b>	<b>138,876</b>	<b>138,876</b>	<b>138,876</b>
<b>Total 300 - INCOME</b>		<b>5,376,789</b>	<b>5,743,611</b>	<b>5,139,562</b>	<b>4,786,003</b>	<b>5,295,280</b>	<b>5,640,364</b>	<b>342,884</b>	<b>6%</b>	<b>5,491,176</b>	<b>5,491,176</b>	<b>5,491,176</b>	<b>5,491,176</b>
<b>Total Income</b>		<b>5,376,789</b>	<b>5,743,611</b>	<b>5,139,562</b>	<b>4,786,003</b>	<b>5,295,280</b>	<b>5,640,364</b>	<b>345,084</b>	<b>7%</b>	<b>5,491,176</b>	<b>5,491,176</b>	<b>5,491,176</b>	<b>5,491,176</b>

Upper Uwchlan Township  
General Fund - 2014 Budget

	Actual	Actual	Budget	Actual - 9/30/13	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget	
	2011	2012	2012	2013	2013	2014	'13 Bud	Inc/(Dec)	2015	2016	2017	2018	
<b>400 EXPENDITURES</b>													
<b>400 - General Government</b>													
01-400-000-113	Supervisor's Wages	5,000	5,000	5,000	2,500	5,000	-	(5,000)	-100%	-	2,500	2,500	2,500
01-400-000-150	Payroll Tax Expense	28	383	383	191	383	-	(383)	-100%	-	191	191	191
01-400-000-320	Telephone	2,597	2,420	2,000	3,724	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-400-000-340	Public Relations	-	101	-	385	-	-	-	#DIV/0!	-	-	-	-
01-400-000-341	Advertising	6,156	5,445	7,000	4,398	7,500	7,500	-	0%	7,500	7,500	7,500	7,500
01-400-000-342	Printing	825	1,630	825	856	850	850	-	0%	850	850	850	850
01-400-000-344	Community Notice	6,941	-	1,800	-	1,800	2,000	200	11%	2,000	2,000	2,000	2,000
01-400-000-350	Insurance - Bonding	245	2,274	5,000	3,809	2,200	3,886	1,686	77%	3,886	3,886	3,886	3,886
01-400-000-352	Insurance - Liability	-	8,289	-	9,210	10,824	10,373	(451)	-4%	10,373	10,373	10,373	10,373
01-400-000-420	Dues/Subscriptions/Memberships	1,302	1,641	1,000	5,430	1,400	6,000	4,600	329%	6,000	6,000	6,000	6,000
01-400-000-460	Meetings & Conferences	2,374	3,858	5,000	615	5,000	6,000	1,000	20%	6,000	6,000	6,000	6,000
01-400-000-461	Bank Fees	2,104	600	2,000	51	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-400-000-462	Payroll Service Fees	1,241	3,158	-	-	3,300	-	(3,300)	-100%	-	-	-	-
01-400-000-463	Misc. Expenses	-	1,097	-	559	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
<b>Total 400 - General Government</b>		<b>28,813</b>	<b>35,895</b>	<b>30,008</b>	<b>31,727</b>	<b>42,257</b>	<b>40,609</b>	<b>(1,648)</b>	<b>#DIV/0!</b>	<b>40,609</b>	<b>42,300</b>	<b>42,300</b>	<b>42,300</b>
<b>401 EXECUTIVE</b>													
01-401-000-100	Administration Wages	304,961	331,344	343,335	210,482	317,635	325,948	8,313	3%	335,727	345,799	356,173	366,858
01-401-000-150	Payroll Tax Expense	24,767	24,834	26,265	16,495	24,300	24,935	635	3%	25,683	26,454	27,247	28,065
01-401-000-151	PSATS Unemployment	23,211	5,435	4,885	2,335	3,442	2,231	(1,211)	-35%	2,231	2,231	2,231	2,231
01-401-000-156	Employee Benefit Expense	93,669	121,592	133,536	70,110	100,081	97,574	(2,507)	-3%	105,068	113,137	121,826	131,182
01-401-000-160	Non-Uniform Pension	58,137	34,275	31,985	-	17,886	31,820	13,934	78%	32,774	33,758	34,770	35,813
01-401-000-174	Tuition Reimbursement	-	2,130	5,000	-	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-401-000-181	Longevity Pay	1,950	2,250	4,000	1,500	1,350	2,400	1,050	78%	2,700	4,500	5,100	5,700
01-401-000-183	Overtime Wages	3,573	4,119	3,000	5,425	3,500	5,000	1,500	43%	3,500	3,500	3,500	3,500
01-401-000-200	Supplies	11,248	10,916	11,000	7,879	9,500	10,000	500	5%	10,000	10,000	10,000	10,000
01-401-000-215	Postage	3,859	3,771	3,500	1,654	3,500	3,500	-	0%	3,500	3,500	3,500	3,500
01-400-000-230	Gasoline & Oil	881	1,399	500	648	2,200	2,200	-	0%	2,200	2,200	2,200	2,200
01-400-000-235	Vehicle Maintenance	161	51	200	164	200	200	(0)	0%	500	500	500	500
01-401-000-252	Repair & Maintenance	-	-	2,000	-	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-401-000-316	Training & Seminars	4,569	2,304	4,000	3,914	3,000	5,000	2,000	67%	5,000	5,000	5,000	5,000
01-401-000-317	Parking & Travel	-	61	-	1,063	200	200	-	0%	200	200	200	200
01-400-000-353	Insurance - Vehicle	1,153	687	750	288	1,000	547	(453)	-45%	600	600	600	600
01-401-000-354	Insurance - Workers Comp.	1,258	597	840	600	894	996	102	11%	1,000	1,000	1,000	1,000
01-401-000-420	Dues/Subscriptions/Memberships	2,167	2,160	1,200	2,399	2,000	2,900	900	45%	2,900	2,900	2,900	2,900
01-401-000-450	Contracted Services	9,716	10,164	15,900	9,826	14,040	13,548	(492)	-4%	15,000	15,000	15,000	15,000
<b>Total 401 EXECUTIVE</b>		<b>545,281</b>	<b>558,087</b>	<b>591,896</b>	<b>334,782</b>	<b>508,728</b>	<b>533,000</b>	<b>24,272</b>	<b>5%</b>	<b>552,584</b>	<b>574,278</b>	<b>595,748</b>	<b>618,250</b>
<b>402 AUDIT</b>													
01-402-000-450	Contracted Services	8,100	8,350	8,600	16,550	17,500	18,100	600	3%	18,643	19,202	19,778	20,372
<b>Total 402 AUDIT</b>		<b>8,100</b>	<b>8,350</b>	<b>8,600</b>	<b>16,550</b>	<b>17,500</b>	<b>18,100</b>	<b>600</b>	<b>3%</b>	<b>18,643</b>	<b>19,202</b>	<b>19,778</b>	<b>20,372</b>
<b>403 TAX COLLECTION</b>													
01-403-000-100	Tax Collector Wages	27,870	28,113	33,000	19,741	33,000	21,000	(12,000)	-36%	21,000	21,000	21,000	21,000
01-403-000-150	Payroll Tax Expense	2,172	2,158	2,525	1,510	2,525	1,607	(919)	-36%	1,607	1,607	1,607	1,607
01-403-000-200	Supplies	63	1	500	-	500	500	-	0%	500	500	500	500
01-403-000-215	Postage	-	1	2,000	1,444	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-403-000-350	Insurance - Bonding	525	525	600	525	600	600	-	0%	600	600	600	600
01-403-000-450	Contracted Services	447	5,448	38,544	2,604	5,500	5,500	-	0%	5,500	5,500	5,500	5,500
<b>Total 403 TAX COLLECTION</b>		<b>31,077</b>	<b>36,246</b>	<b>77,169</b>	<b>25,824</b>	<b>44,125</b>	<b>31,207</b>	<b>(12,919)</b>	<b>-29%</b>	<b>31,207</b>	<b>31,207</b>	<b>31,207</b>	<b>31,207</b>

Upper Uwchlan Township  
General Fund - 2014 Budget

	Actual	Actual	Budget	Actual - 9/30/13	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2011	2012	2012	2013	2013	2014	'13 Bud	Inc/(Dec)	2015	2016	2017	2018
<b>404 LEGAL</b>												
01-404-000-310 Legal Fees - Reimbursable	5,245	3,961	5,000	9,275	5,000	10,000	5,000	100%	10,000	10,000	10,000	10,000
01-404-000-311 Legal Fees - Non-Reimbursable	14,195	6,256	35,000	20,066	75,000	35,000	(40,000)	-53%	35,000	35,000	35,000	35,000
01-401-000-450 Contracted Services	-	-	5,000	63	-	-	-	#DIV/0!	-	-	-	-
<b>Total 404 LEGAL</b>	<b>19,440</b>	<b>10,217</b>	<b>45,000</b>	<b>29,404</b>	<b>80,000</b>	<b>45,000</b>	<b>(35,000)</b>	<b>-44%</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>
<b>407 COMPUTER</b>												
01-407-000-200 Supplies	-	21	-	20	-	-	-	#DIV/0!	-	-	-	-
01-407-000-220 Software	543	-	1,000	861	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-407-000-222 Hardware	3,211	2,937	5,000	1,057	3,500	5,000	1,500	43%	3,500	3,500	3,500	3,500
01-407-000-240 Web Page	8,524	110	4,000	3,477	4,000	4,000	-	0%	4,000	4,000	4,000	4,000
01-407-000-450 Contracted Services	23,200	27,483	20,000	77,954	61,833	36,967	(24,866)	-40%	36,967	36,967	36,967	36,967
<b>Total 407 COMPUTER</b>	<b>35,479</b>	<b>30,552</b>	<b>30,000</b>	<b>83,368</b>	<b>70,333</b>	<b>46,967</b>	<b>(23,366)</b>	<b>-33%</b>	<b>45,467</b>	<b>45,467</b>	<b>45,467</b>	<b>45,467</b>
<b>408 ENGINEERING</b>												
01-408-000-310 Engineering - Reimbursable	133,123	164,981	200,000	92,836	100,000	100,000	-	0%	-	-	-	-
01-408-000-311 Traffic Engineering	11,209	6,715	5,500	1,514	15,000	84,300	69,300	462%	10,000	10,000	10,000	10,000
01-408-000-313 Engineering - Non-Reimbursable	86,058	44,915	37,500	12,921	20,000	20,000	-	0%	20,000	20,000	20,000	20,000
01-408-000-366 Ordinance Update	3,493	1,485	3,000	-	3,000	4,500	1,500	50%	4,500	4,500	4,500	4,500
01-408-000-367 General Planning	1,722	5,271	3,000	5,122	4,000	4,000	-	0%	4,000	4,000	4,000	4,000
01-408-000-368 MS-4 Expenses	-	17,039	-	3,120	12,000	12,000	-	0%	12,000	12,000	12,000	12,000
<b>Total 408 ENGINEERING</b>	<b>235,606</b>	<b>240,406</b>	<b>249,000</b>	<b>115,513</b>	<b>154,000</b>	<b>224,800</b>	<b>70,800</b>	<b>46%</b>	<b>50,500</b>	<b>50,500</b>	<b>50,500</b>	<b>50,500</b>
<b>409 TOWNSHIP PROPERTIES</b>												
<i>PUBLIC WORKS BUILDING</i>												
01-409-001-200 Supplies	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-409-001-250 Maintenance & Repairs	8,215	5,398	5,300	2,495	5,800	5,800	-	0%	5,800	5,800	5,800	5,800
01-409-001-320 Telephone	183	-	-	512	-	1,000	1,000	#DIV/0!	1,000	1,000	1,000	1,000
01-409-001-351 Insurance - Property	2,000	2,658	2,000	826	7,500	3,500	(4,000)	-53%	3,500	3,500	3,500	3,500
01-409-001-360 Utilities	1,044	2,592	-	1,410	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-409-001-450 Contracted Services	434	537	-	1,138	1,000	1,552	552	55%	1,000	1,000	1,000	1,000
<b>Total 409-001 PUBLIC WORKS BUILDING</b>	<b>11,877</b>	<b>11,186</b>	<b>7,300</b>	<b>6,381</b>	<b>16,300</b>	<b>13,852</b>	<b>(2,448)</b>	<b>-15%</b>	<b>13,300</b>	<b>13,300</b>	<b>13,300</b>	<b>13,300</b>
<i>TOWNSHIP BUILDING</i>												
01-409-003-101 Employee Cost Allocation	-	1,419	-	1,493	2,015	2,622	607	30%	3,000	3,000	3,000	3,000
01-409-003-200 Supplies	291	806	3,000	512	500	1,000	500	100%	1,000	1,000	1,000	1,000
01-409-003-231 Propane & Heating Oil	4,123	4,421	9,000	2,303	4,000	4,000	-	0%	4,000	4,000	4,000	4,000
01-409-003-250 Maintenance & Repairs	14,105	18,698	12,000	2,362	10,000	10,000	0	0%	10,000	10,000	10,000	10,000
01-409-003-320 Telephone	4,393	3,743	3,000	884	3,200	3,200	-	0%	3,200	3,200	3,200	3,200
01-409-003-351 Insurance - Property	14,581	3,080	14,750	5,472	4,000	5,500	1,500	38%	5,500	5,500	5,500	5,500
01-409-003-360 Utilities	15,248	17,439	15,000	13,028	15,000	15,000	-	0%	15,000	15,000	15,000	15,000
01-409-003-450 Contracted Services	9,388	16,360	10,000	13,482	12,480	12,480	-	0%	12,480	12,480	12,480	12,480
<b>Total 409-003 TOWNSHIP BUILDING</b>	<b>62,128</b>	<b>65,965</b>	<b>66,750</b>	<b>39,026</b>	<b>51,195</b>	<b>53,802</b>	<b>2,607</b>	<b>5%</b>	<b>54,180</b>	<b>54,180</b>	<b>54,180</b>	<b>54,180</b>
<b>Total 409 TOWNSHIP PROPERTIES TOTAL</b>	<b>74,005</b>	<b>77,151</b>	<b>74,050</b>	<b>45,406</b>	<b>67,495</b>	<b>67,654</b>	<b>159</b>	<b>0%</b>	<b>67,480</b>	<b>67,480</b>	<b>67,480</b>	<b>67,480</b>
<b>410 POLICE EXPENSES</b>												
01-410-000-100 Police Wages	875,129	905,239	909,353	674,775	963,377	1,022,263	58,886	6%	1,042,852	1,063,709	1,084,984	1,106,683
01-410-000-150 Payroll Tax Expense	74,124	74,008	69,566	53,304	73,698	78,203	4,505	6%	79,778	81,374	83,001	84,661
01-410-000-151 Unemployment Compensation	-	8,511	9,770	6,448	7,183	4,834	(2,349)	-33%	4,834	4,834	4,834	8,702
01-410-000-156 Employee Benefit Expense	313,494	283,717	312,971	247,580	336,198	360,130	23,932	7%	417,570	449,640	484,172	521,356
01-410-000-160 Pension Expense	219,896	181,080	177,831	-	148,647	201,991	53,344	36%	190,000	190,000	190,000	190,000
01-410-000-174 Tuition Reimbursement	10,102	16,500	7,000	11,202	15,000	15,000	-	0%	15,000	15,000	15,000	15,000

# Upper Uwchlan Township General Fund - 2014 Budget

		Actual	Actual	Budget	Actual - 9/30/13	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
		2011	2012	2012	2013	2013	2014	'13 Bud	Inc/(Dec)	2015	2016	2017	2018
01-410-000-181	Longevity Pay	20,000	19,200	19,000	13,400	19,000	18,000	(1,000)	-5%	19,000	19,000	20,000	20,200
01-410-000-182	Education Incentive	2,250	250	-	250	1,500	1,750	250	17%	1,500	1,500	1,500	1,500
01-410-000-183	Overtime Wages	25,029	32,194	45,000	23,320	45,000	35,000	(10,000)	-22%	35,000	35,000	35,000	35,000
01-410-000-187	Court Time Wages	3,706	7,914	8,500	8,837	8,000	12,000	4,000	50%	12,000	12,000	12,000	12,000
01-410-000-191	Uniform Allowances	8,000	8,000	8,000	8,700	8,700	8,700	-	0%	8,700	8,700	8,700	8,700
01-410-000-200	Supplies	6,506	6,273	7,500	3,882	8,000	9,000	1,000	13%	9,000	9,000	9,000	9,000
01-410-000-215	Posage	55	-	750	740	750	750	-	0%	750	750	750	750
01-410-000-221	K-9	3,551	2,696	3,100	1,060	3,520	-	(3,520)	-100%	-	-	-	-
01-410-000-230	Gasoline & Oil	33,502	37,752	30,000	28,278	35,000	40,000	5,000	14%	35,000	35,000	35,000	35,000
01-410-000-235	Vehicle Maintenance	18,707	20,355	25,000	25,255	25,000	30,000	5,000	20%	25,000	25,000	25,000	25,000
01-410-000-238	Clothing/Uniforms	6,696	2,474	6,000	1,948	5,000	5,000	-	0%	5,000	5,000	5,000	5,000
01-410-000-250	Maintenance & Repairs	3,642	12,019	6,350	6,818	6,350	6,350	-	0%	6,350	6,350	6,350	6,350
01-410-000-260	Small Tools & Equipment	2,374	2,467	3,000	3,152	6,000	8,000	2,000	33%	8,000	8,000	8,000	8,000
01-410-000-311	Non-Reimbursable Legal	3,801	-	1,500	2,112	1,500	3,000	1,500	100%	3,000	3,000	3,000	3,000
01-410-000-316	Training & Seminars	7,483	9,426	11,000	9,726	11,000	12,000	1,000	9%	12,000	12,000	12,000	12,000
01-410-000-317	Parking & Travel	-	669	-	231	250	250	-	0%	250	250	250	250
01-410-000-320	Telephone	6,784	8,105	7,000	6,227	7,500	8,000	500	7%	8,000	8,000	8,000	8,000
01-410-000-327	Radio Equipment M & R	345	-	1,000	-	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-410-000-340	Public Relations	2,487	3,072	5,000	2,057	5,000	6,000	1,000	20%	6,000	6,000	6,000	6,000
01-410-000-342	Police Accreditation	-	-	-	1,805	-	12,000	12,000	#DIV/0!	3,000	3,000	3,000	3,000
01-410-000-352	Insurance - Liability	10,318	7,869	10,834	8,743	10,276	9,848	(428)	-4%	11,000	11,000	11,000	11,000
01-410-000-353	Insurance - Vehicles	6,924	3,298	11,550	4,429	4,375	4,025	(350)	-8%	4,500	4,500	4,500	4,500
01-410-000-354	Insurance - Workers Comp.	38,164	22,673	30,334	21,771	31,887	35,531	3,644	11%	36,000	36,000	36,000	36,000
01-410-000-420	Dues/Subscriptions/Memberships	193	443	2,000	295	3,500	500	(3,000)	-86%	500	500	500	500
01-410-000-450	Contracted Services	5,707	12,089	19,465	12,553	15,150	19,500	4,350	29%	19,500	19,500	19,500	19,500
01-410-000-740	Computer/Furniture	2,695	2,022	2,750	2,771	3,000	4,000	1,000	33%	3,000	3,000	3,000	3,000
<b>Total 410 POLICE EXPENSES</b>		<b>1,711,664</b>	<b>1,690,315</b>	<b>1,751,124</b>	<b>1,191,667</b>	<b>1,810,361</b>	<b>1,972,625</b>	<b>162,264</b>	<b>9%</b>	<b>2,023,085</b>	<b>2,077,607</b>	<b>2,136,041</b>	<b>2,200,653</b>
<b>411 - FIRE</b>													
01-411-000-316	Training & Seminars	-	125	-	-	-	-	-	#DIV/0!	-	-	-	-
01-411-000-354	Insurance - Workers Comp.	10,968	10,915	10,150	14,318	10,886	25,968	15,082	139%	25,968	25,968	25,968	25,968
01-411-000-420	Dues/Subscriptions/Memberships	-	375	-	-	-	-	-	#DIV/0!	-	-	-	-
01-411-000-450	Contracted Services	-	-	-	2,270	-	-	-	#DIV/0!	-	-	-	-
01-411-000-451	Hydrant Expenses - Aqua	43,184	64,468	60,000	44,946	60,000	60,000	-	0%	60,000	60,000	60,000	60,000
01-411-001-001	Contributions - Ludwig's	72,000	74,160	74,160	74,160	74,160	74,160	-	0%	74,160	74,160	74,160	74,160
01-411-001-002	Contributions - Lionville	74,191	76,491	74,282	74,282	74,282	74,282	-	0%	74,282	74,282	74,282	74,282
01-411-001-003	Contributions - Lionville Capital	26,400	26,400	26,400	-	-	-	-	#DIV/0!	-	-	-	-
01-411-001-004	Contributions - Glenmoore	8,300	8,549	8,549	8,549	8,549	8,549	-	0%	8,500	8,500	8,500	8,500
01-411-001-005	Contributions - E. Brandywine	13,500	13,905	13,905	13,905	13,905	21,905	8,000	58%	21,905	21,905	21,905	21,905
01-411-002-545	Contributions - Fire Relief Funds	175,292	99,097	95,000	-	95,000	112,000	17,000	18%	112,000	112,000	112,000	112,000
<b>Total 411 FIRE</b>		<b>423,835</b>	<b>374,485</b>	<b>362,446</b>	<b>232,430</b>	<b>336,782</b>	<b>376,864</b>	<b>40,082</b>	<b>12%</b>	<b>376,815</b>	<b>376,815</b>	<b>376,815</b>	<b>376,815</b>
<b>412 AMBULANCE</b>													
01-412-000-540	Uwchlan Ambulance	26,250	27,038	27,038	27,038	27,038	27,038	-	0%	27,038	27,038	27,038	27,038
01-412-000-544	Minquas Ambulance	-	-	2,271	-	-	-	-	#DIV/0!	-	-	-	-
<b>Total 412 AMBULANCE</b>		<b>26,250</b>	<b>27,038</b>	<b>29,309</b>	<b>27,038</b>	<b>27,038</b>	<b>27,038</b>	<b>-</b>	<b>0%</b>	<b>27,038</b>	<b>27,038</b>	<b>27,038</b>	<b>27,038</b>
<b>Total 411-412 FIRE and AMBULANCE</b>		<b>450,085</b>	<b>401,523</b>	<b>391,755</b>	<b>259,468</b>	<b>363,820</b>	<b>403,902</b>	<b>40,082</b>	<b>11%</b>	<b>403,853</b>	<b>403,853</b>	<b>403,853</b>	<b>403,853</b>
<b>413 CODES ADMINISTRATION</b>													
01-413-000-100	Code Administrator Wages	154,163	158,556	155,865	146,661	203,592	209,700	6,108	3%	215,991	222,470	229,144	229,145
01-413-000-150	Payroll Tax Expense	12,603	12,483	11,924	11,541	15,574	16,042	468	3%	16,523	17,019	17,530	17,530
01-413-000-151	Unemployment Compensation	-	1,360	1,954	1,658	1,657	1,116	(541)	-33%	744	744	744	744
01-413-000-156	Employee Benefit Expense	41,435	38,994	42,828	60,873	75,655	71,423	(4,232)	-6%	76,908	82,815	89,175	96,024
01-413-000-160	Pension Expense	32,673	16,143	12,794	-	12,295	21,237	8,942	73%	21,874	22,530	23,206	23,902
01-413-000-181	Longevity Pay	3,150	4,050	4,150	5,400	4,800	5,700	900	19%	6,000	6,300	6,600	6,900
01-413-000-200	Supplies	652	175	1,500	457	1,500	1,000	(500)	-33%	1,000	1,000	1,000	1,000
01-413-000-230	Gasoline & Oil	2,993	3,506	3,000	2,541	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
01-413-000-235	Vehicle Maintenance	3,128	1,191	1,500	757	1,000	1,000	-	0%	1,000	1,000	1,000	1,000

# Upper Uwchlan Township

## General Fund - 2014 Budget

		Actual	Actual	Budget	Actual - 9/30/13	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
		2011	2012	2012	2013	2013	2014	'13 Bud	Inc/(Dec)	2015	2016	2017	2018
01-413-000-302	PA One Call	361	-	1,000	-	-	-	-	#DIV/0!	-	-	-	-
01-413-000-316	Training & Seminars	1,743	37	3,000	1,023	3,000	4,000	1,000	33%	3,000	3,000	3,000	3,000
01-413-000-317	Parking & Travel	-	50	-	676	100	500	400	400%	500	500	500	500
01-413-000-320	Telephone	3,717	1,770	3,000	1,206	3,000	2,000	(1,000)	-33%	2,000	2,000	2,000	2,000
01-413-000-352	Insurance - Liability	-	278	-	308	363	347	(16)	-4%	347	347	347	347
01-413-000-353	Insurance - Vehicles	1,424	578	1,500	575	750	750	-	0%	750	750	750	750
01-413-000-354	Insurance - Workers Comp.	1,048	642	840	602	896	998	102	11%	998	998	998	998
01-413-000-420	Dues/Subscriptions/Memberships	2,807	250	3,000	2,634	2,000	3,000	1,000	50%	2,000	2,000	2,000	2,000
01-413-000-450	Contracted Services	2,750	2,500	6,546	157	-	-	-	#DIV/0!	-	-	-	-
<b>Total 413 CODES ADMINISTRATION</b>		<b>264,648</b>	<b>242,562</b>	<b>254,401</b>	<b>237,069</b>	<b>329,182</b>	<b>341,813</b>	<b>12,631</b>	<b>4%</b>	<b>352,635</b>	<b>366,474</b>	<b>380,994</b>	<b>388,840</b>
<b>414 PLANNING &amp; ZONING</b>													
<u>General Planning</u>													
01-414-001-116	Compensation	-	-	-	1	-	-	-	#DIV/0!	-	-	-	-
01-414-001-200	Supplies	767	287	-	322	500	500	-	0%	500	500	500	500
01-414-001-301	Court Reporter	409	188	-	934	500	500	-	0%	500	500	500	500
01-414-001-315	Legal Fees	143	4,773	-	2,227	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
01-414-001-365	Comp Plan Update	-	16,996	29,800	-	15,000	5,000	(10,000)	-67%	-	-	-	-
01-414-001-366	Ordinance Update	-	-	3,000	2,428	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
01-414-001-367	General Planning	2,119	11,756	1,200	811	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
01-414-001-368	Advertising	1,197	1,058	-	266	-	500	500	#DIV/0!	-	-	-	-
01-414-001-451	Act 209	363	653	2,500	-	2,500	2,500	-	0%	2,500	2,500	2,500	2,500
<b>Total 414-001 Planning</b>		<b>4,997</b>	<b>35,712</b>	<b>36,500</b>	<b>6,990</b>	<b>27,500</b>	<b>18,000</b>	<b>(9,500)</b>	<b>-35%</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>
<u>Village Concept</u>													
01-414-002-367	General Planning	2,910	717	8,000	46,357	48,000	13,900	(34,100)	-71%	4,000	4,000	4,000	4,000
<b>Total 414-002 Village Concept</b>		<b>2,910</b>	<b>717</b>	<b>8,000</b>	<b>46,357</b>	<b>48,000</b>	<b>13,900</b>	<b>(34,100)</b>	<b>-71%</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<u>Zoning</u>													
01-414-003-100	Zoning Board Compensation	-	-	-	-	800	800	-	0%	800	800	800	800
01-414-003-301	Court Reporter	307	2,119	2,000	770	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-414-003-315	Legal Fees	2,653	5,765	3,000	-	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-414-003-450	Contracted Services	-	-	1,000	-	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
<b>Total 414-003 Zoning</b>		<b>2,960</b>	<b>7,884</b>	<b>6,000</b>	<b>770</b>	<b>5,800</b>	<b>5,800</b>	<b>-</b>	<b>0%</b>	<b>5,800</b>	<b>5,800</b>	<b>5,800</b>	<b>5,800</b>
<b>Total 414 PLANNING &amp; ZONING</b>		<b>10,867</b>	<b>44,312</b>	<b>50,500</b>	<b>54,117</b>	<b>81,300</b>	<b>37,700</b>	<b>(43,600)</b>	<b>-54%</b>	<b>22,300</b>	<b>22,300</b>	<b>22,300</b>	<b>22,300</b>
<b>415 EMERGENCY OPERATIONS</b>													
01-415-000-200	Supplies	808	1,015	1,000	3,665	500	500	-	0%	500	500	500	500
01-415-000-316	Training & Seminars	123	58	3,000	253	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
01-415-000-317	Parking & Travel	-	213	-	-	100	100	-	0%	-	-	-	-
01-415-000-320	Telephone	736	937	-	1,128	-	1,000	1,000	#DIV/0!	1,000	1,000	1,000	1,000
01-415-000-330	Other Services/Charges	225	910	1,000	692	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-415-000-450	Contracted Services	42	498	500	-	550	550	-	0%	500	500	500	500
01-415-000-740	Computer/Furniture	-	2,142	250	-	250	250	-	0%	250	250	250	250
<b>Total 415 EMERGENCY OPERATIONS</b>		<b>1,933</b>	<b>5,773</b>	<b>5,750</b>	<b>5,739</b>	<b>5,400</b>	<b>6,400</b>	<b>1,000</b>	<b>19%</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>	<b>6,250</b>
<b>422 - 456 OTHER SERVICES</b>													
01-422-000-530	SPCA Contract	320	3,210	3,000	3,285	3,000	3,500	500	17%	3,500	3,500	3,500	3,500
01-422-000-601	DARC	-	10,200	10,500	9,900	10,500	10,140	(360)	-3%	10,500	10,500	10,500	10,500
01-456-000-530	Contributions - Library	5,000	5,150	5,150	-	5,000	5,000	-	0%	5,000	5,000	5,000	5,000
	Teen Aid	2,205	2,271	2,271	-	-	-	-	#DIV/0!	-	-	-	-
<b>Total EMERGENCY &amp; OTHER</b>		<b>9,458</b>	<b>26,604</b>	<b>26,671</b>	<b>18,924</b>	<b>23,900</b>	<b>25,040</b>	<b>1,140</b>	<b>5%</b>	<b>25,250</b>	<b>25,250</b>	<b>25,250</b>	<b>25,250</b>

Upper Uwchlan Township  
General Fund - 2014 Budget

		Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
		2011	2012	2012	9/30/13	2013	2014	'13 Bud	Inc/(Dec)	2015	2016	2017	2018
<b>433 SIGNS</b>													
01-433-000-200	Supplies	3,727	4,519	5,000	4,087	5,500	6,000	500	9%	6,000	6,000	6,000	6,000
01-433-000-450	Contracted Services	291	-	500	1,215	-	-	-	#DIV/0!	500	500	500	500
		4,019	4,519	5,500	5,302	5,500	6,000	500	9%	6,500	6,500	6,500	6,500
<b>434 SIGNALS</b>													
01-434-000-450	Contracted Services	5,460	7,424	10,000	12,223	10,500	11,200	700	7%	10,500	10,500	10,500	10,500
		5,460	7,424	10,000	12,223	10,500	11,200	700	7%	10,500	10,500	10,500	10,500
<b>438 PUBLIC WORKS</b>													
01-438-000-100	Public Works Wages	241,563	305,074	275,918	232,644	331,265	364,239	32,974	10%	375,167	386,421	398,014	409,955
01-438-000-101	Employee Cost Allocation	-	(7,095)	-	(7,466)	(10,076)	(13,112)	(3,036)	30%	(14,512)	(16,062)	(17,778)	(19,676)
01-438-000-150	Payroll Tax Expense	20,650	24,178	21,108	18,585	25,342	27,864	2,522	10%	28,700	29,561	30,448	31,362
01-438-000-151	Unemployment Compensation	-	4,906	6,351	3,786	4,973	3,347	(1,626)	-33%	3,347	3,347	3,347	3,347
01-438-000-156	Employee Benefit Expense	99,833	110,330	120,600	101,412	140,206	151,176	10,970	8%	162,786	175,288	188,750	203,246
01-438-000-160	Pension Expense	45,742	28,469	38,382	-	16,866	29,185	12,319	73%	30,061	30,963	31,891	32,848
01-438-000-181	Longevity	750	2,700	1,800	1,950	3,900	4,500	600	15%	5,100	5,700	7,050	8,550
01-438-000-183	Overtime Wages	13,909	8,217	10,330	9,289	10,330	10,750	420	4%	10,750	10,750	10,750	10,750
01-438-000-200	Supplies	27,095	21,835	25,700	15,076	29,681	26,607	(3,074)	-10%	25,000	25,000	25,000	25,000
01-438-000-230	Gasoline & Oil	29,871	33,706	17,000	24,201	22,800	25,800	3,000	13%	25,000	25,000	25,000	25,000
01-438-000-235	Vehicle Maintenance	3,842	11,492	9,140	11,956	9,900	10,900	1,000	10%	10,900	10,900	10,900	10,900
01-438-000-238	Uniforms	3,011	2,447	2,650	1,934	2,900	2,900	-	0%	2,900	2,900	2,900	2,900
01-438-000-245	Highway Supplies	9,130	6,097	9,550	8,043	8,400	8,200	(200)	-2%	8,400	8,400	8,400	8,400
01-438-000-260	Small Tools & Equipment	11,919	12,653	12,700	11,361	12,600	11,960	(640)	-5%	12,600	12,600	12,600	12,600
01-438-000-316	Training & Seminars	3,021	2,337	3,990	1,504	3,990	4,000	10	0%	4,000	4,000	4,000	4,000
01-438-000-320	Telephone	5,831	5,605	4,439	3,673	6,000	4,321	(1,679)	-28%	4,000	4,000	4,000	4,000
01-438-000-352	Insurance - Liability	-	1,943	-	2,159	2,538	2,085	(453)	-18%	2,085	2,085	2,085	2,085
01-438-000-353	Insurance - Vehicles	4,000	3,023	7,500	2,876	4,375	4,025	(350)	-8%	4,025	4,025	4,025	4,025
01-438-000-354	Insurance - Workers Comp.	12,965	8,431	13,067	7,738	11,592	14,796	3,204	28%	14,796	14,796	14,796	14,796
01-438-000-360	Electric & Heating Oil	13,721	6,302	12,000	8,550	12,000	12,000	-	0%	12,000	12,000	12,000	12,000
01-438-000-420	Dues/Subscriptions/Memberships	-	-	-	194	-	400	400	#DIV/0!	400	400	400	400
01-438-000-450	Contracted Services	46,331	24,939	42,886	17,606	50,940	48,040	(2,900)	-6%	48,040	48,040	48,040	48,040
01-438-000-720	Road Resurfacing	159,850	164,483	164,483	161,895	161,895	164,333	2,438	2%	164,000	164,000	164,000	164,000
		753,036	782,071	799,594	638,966	862,417	918,316	55,899	6%	939,544	964,114	990,619	1,018,527
<b>439 ROAD CONSTRUCTION</b>													
01-439-000-752	East West Link	7,871	670	-	-	-	-	-	#DIV/0!	-	-	-	-
		7,871	670	-	-	-	-	-	#DIV/0!	-	-	-	-
<b>454 PARK &amp; RECREATION</b>													
<u>Parks - General</u>													
01-454-001-101	Park Wage Allocation	8,544	5,676	37,830	5,973	8,061	8,217	156	2%	8,136	8,949	10,734	10,734
01-454-001-150	Payroll Tax Expense	654	-	2,894	-	-	-	-	#DIV/0!	-	-	-	-
01-454-001-151	Unemployment Compensation	-	-	1,466	-	-	-	-	#DIV/0!	-	-	-	-
01-454-001-200	Supplies	8,287	2,272	3,500	842	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-454-001-201	Halloween/Christmas Party	2,317	3,075	-	432	5,000	5,000	-	0%	5,000	5,000	5,000	5,000
01-454-001-202	Block Party	12,477	15,138	13,500	18,369	16,000	18,000	2,000	13%	18,000	18,000	18,000	18,000
01-454-001-235	Vehicle Maintenance	-	3,291	-	1,781	-	1,000	1,000	#DIV/0!	1,000	1,000	1,000	1,000
01-454-001-250	Maintenance & Repairs	-	330	-	772	500	1,000	500	100%	1,000	1,000	1,000	1,000
01-454-001-260	Small Tools & Equipment	-	5	-	366	-	500	500	#DIV/0!	500	500	500	500
01-454-001-316	Training & Seminars	160	109	-	1,420	-	-	-	#DIV/0!	-	-	-	-
01-454-001-320	Telephone	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-454-001-340	Public Relations	-	1,984	-	-	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-454-001-354	Insurance - Workers Comp.	2,293	1,486	1,830	-	2,045	2,279	234	11%	2,300	2,300	2,300	2,300
01-454-001-450	Contracted Services	-	19	-	635	-	500	500	#DIV/0!	500	500	500	500
		34,731	33,383	61,020	30,589	35,606	40,496	4,890	14%	40,436	41,249	43,034	43,034

Upper Uwchlan Township  
General Fund - 2014 Budget

	Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2011	2012	2012	9/30/13	2013	2014	'13 Bud	Inc/(Dec)	2015	2016	2017	2018
<u>Hickory Park</u>												
01-454-002-200	Supplies - Hickory Park	2,653	1,116	3,000	1,173	2,000	-	0%	2,000	2,000	2,000	2,000
01-454-002-231	Propane	1,950	1,130	3,000	760	2,000	-	0%	2,000	2,000	2,000	2,000
01-454-002-250	Maintenance & Repairs	6,273	11,745	15,000	6,792	18,000	(3,000)	-17%	14,000	14,000	14,000	14,000
01-454-002-351	Insurance - Property	2,050	1,540	2,050	786	2,000	-	0%	2,000	2,000	2,000	2,000
01-454-002-360	Utilities	936	3,805	4,000	3,311	4,000	-	0%	4,000	4,000	4,000	4,000
01-454-002-450	Contracted Services	16,227	20,219	15,000	10,074	15,000	(1,500)	-10%	13,500	13,500	13,500	13,500
		30,090	39,556	42,050	22,895	43,000	(4,500)	-10%	37,500	37,500	37,500	37,500
<u>Fellowship Fields</u>												
01-454-003-200	Supplies	7,440	1,202	4,000	37	5,000	(3,000)	-60%	5,000	5,000	5,000	5,000
01-454-003-250	Maintenance & Repairs	22,820	13,313	20,000	1,919	10,000	7,800	78%	10,000	10,000	10,000	10,000
01-454-003-312	Engineering Fees	4,580	-	1,000	-	-	-	#DIV/0!	-	-	-	-
01-454-003-351	Insurance - Property	818	1,540	3,000	1,150	2,000	-	0%	2,000	2,000	2,000	2,000
01-454-003-360	Utilities	6,972	7,273	6,000	3,965	6,000	-	0%	6,000	6,000	6,000	6,000
01-454-003-450	Contracted Services	22,161	17,637	15,000	9,518	15,000	(2,500)	-17%	12,500	12,500	12,500	12,500
		64,790	40,965	49,000	16,588	38,000	2,300	6%	35,500	35,500	35,500	35,500
<u>Larkins Field</u>												
01-454-004-200	Supplies	-	3,790	-	8	2,000	-	0%	2,000	2,000	2,000	2,000
01-454-004-250	Maintenance & Repairs	-	-	-	-	11,300	11,300	#DIV/0!	10,000	10,000	10,000	10,000
01-454-004-312	Engineering Fees	-	938	-	-	-	-	#DIV/0!	-	-	-	-
01-454-004-450	Contracted Services	-	1,462	8,000	1,411	8,000	(6,000)	-75%	8,000	8,000	8,000	8,000
		-	6,190	8,000	1,419	10,000	5,300	53%	20,000	20,000	20,000	20,000
<u>Upland Farms</u>												
01-454-005-200	Supplies	66	281	3,000	-	2,000	(1,500)	-75%	2,000	2,000	2,000	2,000
01-454-005-231	Propane & Heating Oil	6,487	5,068	3,000	2,157	3,500	-	0%	3,500	3,500	3,500	3,500
01-454-005-250	Maintenance & Repairs	2,143	7,101	22,000	679	10,000	-	0%	10,000	10,000	10,000	10,000
01-454-005-351	Insurance - Property	2,600	770	2,600	997	1,000	-	0%	1,000	1,000	1,000	1,000
01-454-005-360	Utilities	1,155	-	1,200	-	-	-	#DIV/0!	-	-	-	-
01-454-005-450	Contracted Services	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-454-005-513	Engineering Fees	24	36,496	50,000	7,421	26,500	(21,500)	-81%	-	-	-	-
		12,475	49,716	81,800	11,253	43,000	(23,000)	-53%	16,500	16,500	16,500	16,500
<b>Total Individual Parks</b>		<b>107,355</b>	<b>136,427</b>	<b>180,850</b>	<b>52,156</b>	<b>134,000</b>	<b>(19,900)</b>	<b>-15%</b>	<b>109,500</b>	<b>109,500</b>	<b>109,500</b>	<b>109,500</b>
<b>Total 454 PARK &amp; RECREATION</b>		<b>142,086</b>	<b>169,809</b>	<b>241,870</b>	<b>82,745</b>	<b>169,606</b>	<b>(15,010)</b>	<b>-9%</b>	<b>149,936</b>	<b>150,749</b>	<b>152,534</b>	<b>152,534</b>
<b>459 HISTORICAL COMMISSIONS</b>												
01-459-000-200	Supplies	-	135	1,000	85	1,000	-	0%	1,000	1,000	1,000	1,000
01-459-000-320	Telephone	198	-	1,250	-	1,000	-	0%	1,000	1,000	1,000	1,000
01-459-000-450	Contracted Services	5,214	627	6,000	-	1,500	-	0%	1,500	1,500	1,500	1,500
		5,412	762	8,250	85	3,500	-	0%	3,500	3,500	3,500	3,500
<b>TOTAL EXPENSES BEFORE OPERATING TRANSFERS</b>		<b>4,342,405</b>	<b>4,367,476</b>	<b>4,645,386</b>	<b>3,183,141</b>	<b>4,644,524</b>	<b>237,505</b>	<b>5%</b>	<b>4,788,592</b>	<b>4,906,280</b>	<b>5,029,570</b>	<b>5,153,031</b>
<b>NET INCOME BEFORE TRANSFERS</b>		<b>1,034,383</b>	<b>1,376,135</b>	<b>494,176</b>	<b>1,602,862</b>	<b>650,756</b>	<b>107,579</b>	<b>17%</b>	<b>702,584</b>	<b>584,896</b>	<b>461,606</b>	<b>338,145</b>

Upper Uwchlan Township  
General Fund - 2014 Budget

	Actual	Actual	Budget	Actual - 9/30/13	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2011	2012	2012	2013	2013	2014	'13 Bud	Inc/(Dec)	2015	2016	2017	2018
<b>492 OPERATING TRANSFERS</b>												
01-492-000-030 Transfer to Capital Acquisition Fund:												
For Retirement of Debt	-	(356,737)	-	-	(200,000)	(200,000)	-	0%	(200,000)	(200,000)	(200,000)	(200,000)
Other	-	(525,000)	(100,000)	-	-	(500,000)	(500,000)	#DIV/0!	-	-	-	-
01-492-000-050 Transfer to Solid Waste Fund	-	(984,604)	-	-	-	-	-	#DIV/0!	-	-	-	-
Transfer to Act 209 Fund	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
	-	(1,866,341)	(100,000)	-	(200,000)	(700,000)	(500,000)	250%	(200,000)	(200,000)	(200,000)	(200,000)
<b>Total Expenditures</b>	<b>4,342,405</b>	<b>6,233,817</b>	<b>4,745,386</b>	<b>3,183,141</b>	<b>4,844,524</b>	<b>5,582,029</b>	<b>737,505</b>	<b>15%</b>	<b>4,988,592</b>	<b>5,106,280</b>	<b>5,229,570</b>	<b>5,353,031</b>
<b>Net Ordinary Income</b>	<b>1,034,383</b>	<b>(490,206)</b>	<b>394,176</b>	<b>1,602,862</b>	<b>450,756</b>	<b>58,335</b>	<b>(392,421)</b>	<b>-87%</b>	<b>502,584</b>	<b>384,896</b>	<b>261,606</b>	<b>138,145</b>
<b>Solid Waste Fund</b>												
Revenue	1,295,034	2,044,700	1,070,250	991,409	1,070,250	1,044,400	(25,850)	-2%	1,057,900	1,058,200	1,061,500	1,061,800
Expenses	(703,860)	(713,821)	(714,320)	(534,321)	(714,320)	(759,256)	(44,936)	6%	(759,356)	(801,090)	(849,380)	(873,642)
Operating transfers	-	(825,000)	(100,610)	-	(100,610)	(600,000)	(499,390)	496%	(100,000)	(100,000)	(100,000)	(100,000)
<b>NET INCOME</b>	<b>591,175</b>	<b>505,879</b>	<b>255,320</b>	<b>457,088</b>	<b>255,320</b>	<b>(314,856)</b>	<b>(570,176)</b>	<b>-223%</b>	<b>198,544</b>	<b>157,110</b>	<b>112,120</b>	<b>88,158</b>
	<b>1,625,558</b>	<b>15,673</b>	<b>649,496</b>	<b>2,059,950</b>	<b>706,076</b>	<b>(256,521)</b>	<b>(962,597)</b>	<b>-136%</b>	<b>701,128</b>	<b>542,006</b>	<b>373,726</b>	<b>226,303</b>

## **GENERAL FUND**

### **GENERAL GOVERNMENT DEPARTMENT**

#### **MISSION**

The mission of the Board of Supervisors of Upper Uwchlan Township is to provide effective, efficient and responsive local government to its residents through the establishment of policies that reflect the communities' needs and goals. The Board of Supervisors places the health, safety and welfare of the residents above all other priorities.

The Board has appointed a Township Manager who is responsible for the day to day operation of the Township's administrative affairs.

#### **DESCRIPTION OF SERVICES PROVIDED**

The Township has a three member Board of Supervisors. One member is elected during the local election, every other year, for a term of six years. The Board of Supervisors is responsible for the appointment of the Township Manager and various boards and commissions. The Supervisors establish municipal policy (in accordance with state law), determine the level of services provided in the Township, adopt an annual budget and set the municipal tax rate for the Township.

The Board meets twice each month; the workshop is held on the second Tuesday afternoon and the more formal business meeting of the Board is held on the third Monday evening of each month at 7:00 PM.

Public meetings and the semi-annual newsletter are an important part of the communication between the Board of Supervisors and the public. The Township's web site is also an important means of communicating events and policies to the residents of the Township. The Supervisors are extremely supportive of the Township's annual "Block Party" that is held every June on Route 100 in front of the Township building.

This department includes the salaries and related expenses for the Board of Supervisors as well as "general" government expenses that are not attributable to any specific department, but which benefit all departments.

Members of the Upper Uwchlan Board of Supervisors also contribute to the County and enhance the Township's influence by their involvement and membership on various Boards:

- Chester County Planning Commission
- Chester County Association of Township Officials (CCATO)
- Brandywine Greenway Initiative
- Chester County Parks and Trails
- Chester County SPCA
- Uwchlan Ambulance Corps.
- YMCA

**ACCOMPLISHMENTS IN 2013**

- Authorized reducing Township long term debt by \$300,000
- No tax increase (since 2006)
- Passed the following ordinances:
  - Dorian Court/Greenridge and Windsor Ridge roadway speed limits and stop signs
  - Repealed original Fire Police ordinance (1985) and passed new ordinance
- Authorized the purchase of land in the Township for future use *(in process)*
- Facilitated the re-opening of the Dorlan Mill Road bridge
- Approved a one year extension of the solid waste contract with A. J. Blosenski through July 31, 2014
- Issues discussed:
  - Property Maintenance Code update
  - Open burning ban
  - Wireless facilities ordinance
- Roadway dedications
  - Windsor Ridge
  - Greenridge
- Assisted residents who came before the Board: (example)
  - Moore Road curve near Twin Pines Road – multiple traffic accidents have caused damage to a resident’s property. Authorized the Chief of Police and Public Works Director to work together to find the best remedy – the road has now been micro surfaced to reduce speeding.

**GOALS FOR 2014**

- Provide leadership and direction to the Township staff and the community
- Maintain Upper Uwchlan Township’s quality of life and provide excellent services in a proactive, cost efficient manner
- No tax increase
- Continue to link the trail system to surrounding municipalities and within Upper Uwchlan Township
- Continue to enhance communication between residents and all levels of Township staff
- Provide opportunities for commercial expansion within Upper Uwchlan Township via the review and updating of Township ordinances

*Staffing Statistics – as of the end of the year presented*

	<b>2014</b>	<b>2013</b>	<b>2012</b>
Chairman	1	1	1
Vice-Chairman	1	1	1
Member	1	1	1
<b>Total</b>	<b>3</b>	<b>3</b>	<b>3</b>

**2014 Budget Summary – General Government**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Personnel and related expenses	\$0	\$ 2,691	\$5,383	\$(5,383)	(100.00%)
Liability and Public Officials Bond	14,806	13,306	14,024	782	5.6%
All other	25,803	15,730	22,850	2,953	12.9%
<b>Total</b>	<b>\$40,609</b>	<b>\$31,727</b>	<b>\$42,257</b>	<b>\$(1,648)</b>	<b>-3.9%</b>

**Explanation of Major Changes**

**Personnel and related expenses** have decreased for 2014. All three Supervisors have elected to forego any compensation in 2014 and through the end of their respective terms. -100%

*Under the Second Class Township Code, the annual compensation for Township Supervisors cannot exceed \$3,250.00 per member. Upper Uwchlan Township's Supervisors have maintained the compensation per member at \$2,500.00.*

**All other** consists of advertising, dues and subscriptions, as well as meetings and conferences.

**PERFORMANCE MEASURES**

	<b>2014</b>	<b>2013*</b>	<b>2012</b>
Township meetings attended	75	59 through	69
Members attending PSATS	3	3	2
Ordinances passed	2	2	6
Resolutions passed	10	10	8
Land development hearings held	3	3	6
Conditional Use hearings	3	2	6
Conditional Use approvals	2	2	1

\*As of 10/31/13

## GENERAL FUND

### EXECUTIVE DEPARTMENT

#### MISSION

The mission of the Executive department is to carry out the policies established by the Board of Supervisors to insure that the Township runs smoothly and efficiently.

#### DESCRIPTION OF SERVICES PROVIDED

The Executive department includes the Township Manager, Township Secretary, and also the Finance Department. The Finance Department consists of the Treasurer and an Accounting Associate. The four staff members of the department work at the Township Building in Chester Springs, Pa. The following services are provided:

##### Township Manager

- Responsible for the proper and efficient administration of all township affairs
- Acts as the liaison between the residents of the township and the duly elected members of the Board of Supervisors

##### Township Secretary

- Maintains the minutes of Board of Supervisor's meetings, Planning Commission meetings, Municipal Authority meetings, Village Concept Committee meetings, and all Township records
- Prepares the monthly meeting agendas and supporting document packets for the Board of Supervisors, Planning Commission, Municipal Authority, and Village Concept Committee
- Assists with all bid letting activities
- Assists with processes related to the adoption of Township Ordinances and Resolutions and maintenance of the Code of Upper Uwchlan Township
- Assists with Township website content
- Provides Public Notary services
- Open Records Officer, except for Police-related Requests

##### Finance Department

- Performs the Treasury function for the Township
  - Invests available cash at the instruction of the Board of Supervisors and Municipal Authority Board
  - Prepares monthly bank reconciliations
- Handles all aspects of township utility billing for solid waste/recycling and sewer (for the Municipal Authority)
- Maintains the accounting records for the Township and Municipal Authority
- Receives vendor invoices, reviews for accuracy and prepares checks for signature
- Prepares invoices for field use and developers
- Prepares monthly financial statements for the Board of Supervisors and Authority Board
- Prepares the annual budget for the Township and Municipal Authority
- Functions as the Human Resource department for Township employees

- Maintains relationships with outside auditors and handles all other audits, including Liquid Fuels, pension, and workers compensation

### **ACCOMPLISHMENTS IN 2013**

- Implemented new financial and utility billing software as of January 1, 2013
- Assumed responsibility for the Township's utility billing for both sewer and solid waste – previously handled by an outside service provider
- Brought payroll processing in-house, saving outsourcing costs
- Completed review of Toll receivables – going back to 2006 to review documentation
- Instituted a program budget for 2014:
  - Added descriptive information for each department
  - Established measurable performance standards
  - Noted accomplishments for 2013 and established goals for 2014
  - Provided descriptions of each Fund and the basis of budgeting and reporting
- Installed and made operational an adaptive traffic control system that controls the flow of traffic throughout the Township. This system improved travel time by as much as 40% on Graphite Mine Road – also shown in Public Works section
- Worked with the Codes department to implement new software for tracking improvements to all parcels within the Township

### **GOALS FOR 2014**

#### **Administration**

- Review and update the Personnel Manual
- Create pay ranges for each position based on current local government salary surveys – PSATS, Montgomery County Human Resource Consortium
- Assist in the continued implementation of the MuniLogic system

#### **Finance**

- Budget
  - Submit 2014 Budget to GFOA for review
  - Improve 2015 Budget to submit to GFOA for award consideration
- Prepare initial *GAAP* financial statements
- Decrease the amount of time between utility payment receipt and deposit/recording in the accounting records
- Link the payroll system to scheduling to reduce processing time
- Financial and utility billing system
  - Continue to improve our skills and knowledge of the system
  - Create financial reports

*Staffing Statistics – as of the end of each year presented*

	2014	2013	2012
<b>Full time:</b>			
Township Manager	1	1	1
Township Secretary	1	1	1
Treasurer	1	1	1*
Accounting Associate	1	1	1
<b>Total</b>	<b>4</b>	<b>4</b>	<b>4</b>

\*The Treasurer position was part-time until November of 2011

**2014 Budget Summary – Executive**

	2014 Budget	Actual 2013 (9/30/13)	2013 Budget	2014 Increase (Decrease)	Percentage Change
Personnel and related expenses	\$492,905	\$306,948	\$471,088	\$21,817	4.6%
All other	40,095	27,834	37,640	2,455	6.5%
<b>Total</b>	<b>\$533,000</b>	<b>\$334,782</b>	<b>\$508,728</b>	<b>\$24,272</b>	<b>4.8%</b>

**Explanation of Major Changes**

**Personnel and related expenses** have increased due to the following:

Salary increases for staff	3%
Increase due to new positions (intern/part-time) <i>(the part time position is intended to assist in Finance and Admin. and has been budgeted for 25 hours per week for the year)</i>	7%
Decreased cost for health insurance due to plan changes, which increased employee co-pays	-3%
Increased workers compensation premiums	11%
Increased pension expense (error in 2013 budget)	78%
Decreased unemployment compensation expense	-35%

**All other** consists primarily of seminars and training and contracted services.

**PERFORMANCE MEASURES**

	<b>2014</b>	<b>2013*</b>	<b>2012</b>
Township meetings attended	82	40	39
Meeting packages prepared	55	51	53
Conditional Use Applications processed	1	1	2
Subdivision and land development applications processed	1	4	7
Ordinance amendments Discussed Adopted	Discussed – 4 Adopted - 3	Discussed – 5 Adopted – 4 potential	Discussed – 2 Adopted - 1
Right to Know Requests	35	30 – actual at 10/3/13	31
Certifications issued for settlements	400	311 – actual thru 10/3	340
Number of utility bills mailed – solid waste	3,675	3,655	Not applicable
Number of solid waste bills paid through the on-line WIPP	320	160 (estimated) 143 – actual at 10/3	Not applicable
Number of liens collected – solid waste	15	7 – actual thru 10/3/13	3 (from 2012 liens)
Number of utility bills mailed - sewer	9,250	9,239 (estimated) 6,929 – actual at 10/3 (3 quarters)	Not applicable
Number of sewer bills paid through the on-line WIPP	600	500 (estimated) 401 – actual at 10/3	Not applicable
Number of liens collected - sewer	10	5 – actual thru 10/3/13	1 (from 2012 liens)
Utility payment processing - date of receipt to date processed <i>Peak time</i>	3 days	10 days	Not applicable
Utility payment processing – date of receipt to date processed <i>Off peak</i>	1 day	2 days	Not applicable

\*As of 10/31/13

**GENERAL FUND**

**AUDIT**

**DESCRIPTION OF SERVICES PROVIDED**

The Township has elected auditors who may review the Township’s annual financial statements. The Board of Supervisors annually appoints a firm of certified public accountants to perform an audit of the Township’s financial statements. The firm of Barbacane, Thornton & Company LLP has provided audit services to the Township (and the Upper Uwchlan Township Municipal Authority) since 2009.

**ACCOMPLISHMENTS IN 2013**

- Not applicable

**GOALS FOR 2014**

- Assist the Township in producing GAAP financial statements (as opposed to the DCED formatted financial statements)

*Staffing Statistics – as of the end of each year presented*

	<b>2014</b>	<b>2013</b>	<b>2012</b>
None			
<b>Total</b>			

**2014 Budget Summary - Audit**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Audit	\$18,100	\$16,550	\$17,500	\$600	3.0%
<b>Total</b>	<b>\$18,100</b>	<b>\$16,550</b>	<b>\$17,500</b>	<b>\$600</b>	<b>3.0%</b>

**Explanation of Major Changes**

In their engagement letter to the Township, the audit firm provided their **audit fees** for the years ending December 31, 2012 through December 31, 2014. Each year has a slight increase over the previous year.

**GENERAL FUND**

**TAX COLLECTION**

**DESCRIPTION OF SERVICES PROVIDED**

The Township has an elected Tax Collector who collects the township property taxes for Upper Uwchlan Township. The Tax Collector mails the tax bills, collects the receipts, maintains records of each property owner’s payment status, remits tax payments to the Township and files monthly reports of his collections with the Township.

**ACCOMPLISHMENTS IN 2013**

- Provided information to the residents of the Township via the Township newsletter concerning tax collections and frequently asked questions
- Mailed tax bills (4,059) and numerous certifications in 2013

**GOALS FOR 2014**

- Maintain professionalism in his duties as Tax Collector
- Continue to provide communication to the residents of the Township on all property tax issues

*Staffing Statistics – as of the end of each year presented*

	<b>2014</b>	<b>2013</b>	<b>2012</b>
Tax collector	1	1	1
<b>Total</b>	<b>1</b>	<b>1</b>	<b>1</b>

\*The tax collector is not an employee of the Township and is not covered under the Township’s employee benefits.

**2014 Budget Summary – Tax Collector**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Personnel related expenses	\$22,607	\$21,251	\$35,525	\$(12,919)	-36.0%
Bonding	600	525	600	0	0.0%
All other	8,000	4,048	8,000	0	0.0%
<b>Total</b>	<b>\$31,207</b>	<b>\$25,824</b>	<b>\$44,125</b>	<b>\$(12,919)</b>	<b>-29.0%</b>

**Explanation of Major Changes**

**Personnel and related expenses** have decreased due to a reduction in the compensation paid to the Tax Collector. The percentage paid will be reduced in 2014 from 3% to 2% of taxes collected.

**GENERAL FUND**

**LEGAL**

**DESCRIPTION OF SERVICES PROVIDED**

The Township has several outside law firms that provide legal services to the Township as needed. Some legal expenses incurred by the Township are reimbursed by the developer or resident that is requesting approval on land development projects.

**ACCOMPLISHMENTS IN 2013**

- Not applicable

**GOALS FOR 2014**

- Not applicable

*Staffing Statistics – as of the end of each year presented*

	<b>2014</b>	<b>2013</b>	<b>2012</b>
None			
<b>Total</b>			

**2014 Budget Summary – Legal**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Legal - reimbursable	\$10,000	\$9,275	\$5,000	\$5,000	100.0%
Legal – non reimbursable	35,000	20,129	75,000	(40,000)	-53.3%
<b>Total</b>	<b>\$45,000</b>	<b>\$29,404</b>	<b>\$80,000</b>	<b>(\$35,000)</b>	<b>-43.8%</b>

**Explanation of Major Changes**

**Legal expenses** were decreased due to the actual experience in 2013.

**GENERAL FUND**

**COMPUTER**

**DESCRIPTION OF SERVICES PROVIDED**

This department includes the services of outside consultants who provide technical assistance to the Township as well as the firms who host our website and other programs. It also includes purchases to upgrade computers for various departments in the Township.

**ACCOMPLISHMENTS IN 2013**

- Implemented MuniLogic for the Codes and Public Works departments
- Implemented Edmunds accounting software used by the Finance department

**GOALS FOR 2014**

- Purchase three new laptops

*Staffing Statistics – as of the end of each year presented*

	<b>2014</b>	<b>2013</b>	<b>2012</b>
None			
<b>Total</b>			

**2014 Budget Summary – Computer**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Software	\$1,000	\$881	\$1,000	\$0	0.0%
Hardware	5,000	1,057	3,500	1,500	42.9%
Website	4,000	3,477	4,000	0	0.0%
Contracted services	36,967	77,954	61,833	(24,866)	-40.2%
<b>Total</b>	<b>\$46,967</b>	<b>\$83,368</b>	<b>\$70,333</b>	<b>(\$23,366)</b>	<b>-33.2%</b>

**Explanation of Major Changes**

**Hardware** increased for 2014 due to planned purchase of two new laptops 43%  
**Contracted services** decreased due to the implementation in 2013 of both MuniLogic and Edmunds, both of which were included in the 2013 budget and actual amounts -40%

## GENERAL FUND

### ENGINEERING

#### DESCRIPTION OF SERVICES PROVIDED

This department includes the services of outside consultants who provide technical assistance to the Township for engineering and traffic engineering services.

#### ACCOMPLISHMENTS IN 2013

- Completed installation of the adaptive control system on all 11 traffic signals in the Township
- Coordination with the Village Concept Committee in the drafting and development of a Village Transportation Plan
- Coordination with the Pennsylvania Turnpike, PennDOT, and the Chester County Planning Commission (CCPC) on the planned widening of the Turnpike and its potential impacts on the Township's roadway and pedestrian networks
- Continued coordination with the CCPC and the Delaware Valley Regional Planning Commission (DVRPC) in order to get needed projects on the Transportation Improvement Plan (TIP)
- Developed a site plan for the construction of walking trails at Upland Farms
- Surveyed and completed construction plans for several walking trails to be constructed in 2014
- Surveyed Upland Farms for storm water issues impacting an adjacent sub-division
- Ongoing construction inspections in various sub-divisions (Byers Station, Waynebrook)
- Pre-dedication inspections completed in several sub-divisions (Byers Station – Ewing, Windsor Ridge, Waynebrook)
- Reviewed deeds of dedication for Windsor Ridge
- Reviewed four sub-division and/or land development plans
- Assisted in the drafting and review of an updated Act 167 Storm Water Ordinance
- Reviewed two escrow releases
- Coordination with the CCPC to conduct a Sustainability Assessment and update the Comprehensive Plan
- Coordination with the CCPC and Park and Recreation Commission developing Brandywine Creek Greenway Strategic Planning and Pilot Projects
- Ongoing assistance regarding the gas pipeline expansion and/or upgrade projects

#### GOALS FOR 2014

- Traffic engineering projects:
  - Dorlan Mill Road evaluation
  - Conestoga Road (Route 401) and Fellowship Road – evaluate two intersection improvement concept plans
  - Prepare Act 209 Roadway Sufficiency Study

*Staffing Statistics – as of the end of each year presented*

	2014	2013	2012
None			
<b>Total</b>			

**2014 Budget Summary – Engineering**

	2014 Budget	Actual 2013 (9/30/13)	2013 Budget	2014 Increase (Decrease)	Percentage Change
Engineering - reimbursable	\$100,000	\$92,836	\$100,000	\$0	0.0%
Engineering – non reimbursable	20,000	12,921	20,000	0	0.0%
Traffic engineering	84,300	1,514	15,000	69,300	462.0%
MS-4	12,000	3,120	12,000	0	0.0%
All other	8,500	5,122	7,000	1,500	21.4%
<b>Total</b>	<b>\$224,800</b>	<b>\$115,513</b>	<b>\$154,000</b>	<b>\$70,800</b>	<b>46.0%</b>

**Explanation of Major Changes**

**Traffic engineering** has increased in 2014 so that we can proceed to evaluate improvements to the Township’s roadways. These projects are listed above under “2014 Goals”. 462%

**All other** includes general planning and updating Township ordinances 21%

**GENERAL FUND**

**TOWNSHIP PROPERTIES**

**DESCRIPTION OF SERVICES PROVIDED**

This department includes the costs of operating and maintaining the two Township owned buildings – the Township building located at 140 Pottstown Pike and the Public Works building located at 102 Oscar Way, Chester Springs.

**ACCOMPLISHMENTS IN 2013**

- The addition of the salt shed to the Public Works property was completed
- The old salt shed located on the Township building property was demolished
- The Township building’s floor in the historic school house was replaced
- A new generator was installed at the Township building

**GOALS FOR 2014**

- Proposed land purchase (Capital Fund)

*Staffing Statistics – as of the end of each year presented*

	<b>2014</b>	<b>2013</b>	<b>2012</b>
None			
<b>Total</b>			

**2014 Budget Summary – Engineering**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Township building	\$53,802	\$39,026	\$51,195	\$2,607	5.1%
Public Works building	13,852	6,381	16,300	(2,448)	-15.0%
<b>Total</b>	<b>\$67,654</b>	<b>\$45,406</b>	<b>\$67,495</b>	<b>\$159</b>	<b>0.2%</b>

***Explanation of Major Changes***

**Public Works** insurance allocation decreased 53%

## Upper Uwchlan Township Township Building



The Township Building is located at 140 Pottstown Pike, Chester Springs, Pennsylvania. The historic one room school house, built in 1859, is at the far right. Several additions were added in the 1980's and 90's to complete the structure. The upper level of the building is occupied by the Township's administrative, finance and codes departments. The Police Department occupies the lower level of the building. The monthly Board of Supervisor workshops and meetings are held in the schoolhouse.

Upper Uwchlan Township  
Public Works Building and Salt Shed



The Upper Uwchlan Township Salt Shed, located at the Public Work's facility – 132 Oscar Way, Chester Springs, PA. The salt shed, constructed in 2012, provides greater storage for both salt and anti-skid materials, allowing Public Works personnel to respond quickly to multiple adverse weather events.

## GENERAL FUND

### POLICE DEPARTMENT

#### MISSION

The mission of the Police Department is to work in a true partnership with its fellow citizens to enhance the quality of life in our community. By raising the level of public safety through law enforcement, it reduces the fear and incidence of crime. In accomplishing these goals, service will be our commitment, honor and integrity our mandate.

#### DESCRIPTION OF SERVICES PROVIDED

The Police department is headquartered at the Township Building in Chester Springs, Pa. The following services are provided:

##### Chief Of Police

- The Chief of Police plans, organizes and administers a public safety program.
- The Chief of Police has the authority and responsibility for management, direction, planning, staffing, performance, and control of the operation and administration of the Township Police Department.
- Directs functions at all Township events. Serves as the Incident Commander at the scene of all police related incidents.

##### Police Officers

- The basic obligations of the Department are to protect life and property and all the rights guaranteed by the United States Constitution and the Commonwealth of Pennsylvania's Constitution,
- Prevents abuse and injury whenever possible; to preserve the peace and maintain order; to control crime and apprehend offenders and to enforce the law.

#### ACCOMPLISHMENTS IN 2013

- Added one full-time officer - assigned to power shift
- Annual Act 180 training completed on-line
- Participation in regional specialty police services
  - Chester County Emergency Response Team
  - Serious Crash Accident Team
  - Missing Child Response Team
- Held police in-service training
- Fully implemented the Compass and Benchmarking program
- Held a mock assessment for the accreditation program
- Grants and forfeitures utilized to offset costs of community programs
- Last year for the canine unit
- Active in community affairs
  - Child fingerprinting
  - Home Owner's Associations
  - Local business community

**GOALS FOR 2014**

- Hold police in-service training to address officer and community safety
- Implementation of a Business Outreach program
- Continue to prepare for accreditation mock and final review
- Institute a Citizen Police Academy and Junior Police Academy

*Staffing Statistics – as of the end of each year presented*

	<b>2014</b>	<b>2013</b>	<b>2012</b>
<b>Full time:</b>			
Police Chief	1	1	1
Sergeant	1	1	1
Corporal	1	1	1
Detective	1	1	1
Officers	7	7	6
<b>Part time:</b>			
Officers	1	1	2
<b>Total FTE's</b>	<b>11.5</b>	<b>11.5</b>	<b>11.0</b>

Effective January 1, 2013, one of the part-time officers transitioned to full time. Each part-time officer is considered one half FTE.

**2014 Budget Summary – Police Department**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Personnel and related expenses	\$1,793,403	\$1,069,587	\$1,658,190	\$135,213	8.2%
Vehicle costs	70,000	53,533	60,000	10,000	16.7%
Insurance – liability & property	13,873	13,172	14,651	(778)	(5.3%)
All other	95,350	55,376	77,520	17,830	23.0%
<b>Total</b>	<b>\$ 1,972,625</b>	<b>\$1,191,667</b>	<b>\$1,810,361</b>	<b>\$ 162,264</b>	<b>9.0%</b>

### Explanation of Major Changes

**Personnel and related expenses** have increased due to the following:

Salary increases per the Collective Bargaining Agreement for officers	4%
Salary increases for the Chief and office employee	3%
Increased health insurance premiums	8%
Increased workers compensation insurance	11%
Increased pension expense (error in 2013 budget)	36%
Decreased unemployment compensation expense	-33%

**Vehicle costs** include gas, oil and maintenance and repairs. We have included an estimated increase due to the uncertainty surrounding gasoline prices.

**All other costs** have increased primarily due to the inclusion of police accreditation expenses of \$12,000.

### **PERFORMANCE MEASURES**

	<b>2014</b>	<b>2013*</b>	<b>2012</b>
Reported crimes		165	307
Arrests	NOT PERMITTED	103	134
Traffic Violation Warnings Issued	COULD BE DEEMED QUOTA'S	1,158	875
Traffic Citations Issued		812	1,099
Police calls		9,518	8,233

\*As of 10/31/13

## GENERAL FUND

### CODES DEPARTMENT

#### MISSION

The mission of the Codes Department is to insure the safety of Township residents through compliance with the Uniform Construction Code.

Zoning ordinances regulate use, densities, and locations of activities in the Township. The Codes Enforcement Officers enforce municipal ordinances and ensures safe building standards. The Codes Department uses the township engineer to inspect and regulate development projects in accordance with the Township Subdivision and Land Development Ordinance and the Municipalities Planning Code (MPC).

#### DESCRIPTION OF SERVICES PROVIDED

The Codes department is headquartered at the Township Building in Chester Springs, Pa. The following services are provided:

- Residential and commercial building permits – review, inspect and issue approvals as appropriate
- Address zoning issues and attend meetings of the Zoning Hearing Board as necessary
- Manage various Township facilities, primarily Township parks
- Participates as a member of the Township Safety Committee
- Assists various local organizations in completing community service projects and facilitates the Adopt-A-Roadway trash clean-up program
- Acts as Recycling coordinator for the Township
- Provides first impression that people have of the Township, greeting visitors and residents in person or on the phone (*Administrative assistant*)
- Editor of the Township newsletter (*Administrative assistant*)
- Assists Emergency Planning Commission (*Administrative assistant*)
- Issues certifications on property sales/refinance (*Administrative assistant*)

#### ACCOMPLISHMENTS IN 2013

- Successfully implemented the MuniLogic system used for property management, permit and inspection management and document and customer management
- Installed new gas line to the Township building
- Connected Township building to municipal sewer
- Installed new generator at the Township building (*in process*)
- Installed new floor in the schoolhouse (*in process*)

**GOALS FOR 2014**

- Continue implementation of the MuniLogic software
- Document management – inputting various historical documents, plot plans, easements, Zoning Hearing Board decisions etc. into MuniLogic
- Implement a plan to scan and store documents in MuniLogic
- Implement the Property Maintenance Code
- Provide thorough review of building permit applications, inspections, and plan reviews to assist residents with their construction projects
- Construct trash containment areas at Township facilities
- Perform inspections on all Township facilities
- Promote professionalism in code enforcement and maintain continuing education
- Paint the pavilion at Hickory Park
- Install new roof on the porch at Upland Farms
- Purchase blankets for Fellowship Field

*Staffing Statistics – as of the end of each year presented*

	<b>2014</b>	<b>2013</b>	<b>2012</b>
<b>Full time:</b>			
Codes Department Administrator	1	1	1
Building Inspector	1	1	1
Administrative Assistant	1	1	1
<b>Total</b>	<b>3</b>	<b>3</b>	<b>3</b>

\*One individual acts as the Administrative Assistant to the Executive and Codes Departments and is included for accounting purposes in the Codes Department.

**2014 Budget Summary - Codes**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Personnel and related expenses	\$326,215	\$226,734	\$314,469	\$11,746	3.7%
All other	15,597	10,335	14,713	884	6.0%
<b>Total</b>	<b>\$341,813</b>	<b>\$237,069</b>	<b>\$329,182</b>	<b>\$12,631</b>	<b>3.8%</b>

**Explanation of Major Changes**

**Personnel and related expenses** have increased due to the following:

Salary increases for staff	3%
Decreased health insurance costs due to plan changes, which increased employee co-pays	-6%
Increased workers compensation premiums	11%
Increased pension expense (error in 2013 budget)	73%
Decreased unemployment compensation expense	-33%

**All other** consists primarily of telephones, seminars and training and dues and memberships.

**PERFORMANCE MEASURES**

	<b>2014</b>	<b>2013*</b>	<b>2012</b>
Building permits issued - residential	300	300	302
Building inspections - residential	1,100	1,022	1,057
Building permits issued - commercial	50	57	43
Building inspections - commercial	300	312	258
Use & Occupancy permits issued	150	160	152
Use & Occupancy inspections	150	166	172
Number of Zoning Hearings attended	5	6	4
Number of facility inspections conducted	480	468	432

\*As of 10/31/13

**GENERAL FUND**

**PLANNING AND ZONING**

**DESCRIPTION OF SERVICES PROVIDED**

This department includes the costs of updating the Township Comprehensive Plan and ordinances, zoning hearing costs (including legal fees and court reporter fees), Act 209 planning costs, and Village Concept expenses.

**ACCOMPLISHMENTS IN 2013**

- In 2013, with the assistance of various Township consultants, the Township began the process of updating its Comprehensive Plan (which was last updated and adopted in 2002). As part of the comprehensive plan update, several other documents were evaluated and/or drafted to include a sustainability study, the ACT 209 Traffic Impact Fee Capital Improvement Plan, and the Township’s Land Use Assumptions Report. The sustainability study will be attached to the finally approved comprehensive plan update. The update of the Land Use Assumptions Report was deferred and will most likely now occur in the 2015 budget year.
- The Township also drafted a Village Transportation Plan which envisions and plans for a pedestrian and bicycle friendly atmosphere in the Villages of Eagle and Byers and throughout the Township. This process was facilitated by the Village Concept Committee and included extensive input from local stakeholders as well as representatives from PennDOT and the Pennsylvania Turnpike. Proposed improvements include trail connections, streetscape improvements to include landscaping and lighting, and traffic calming measures. The Village Transportation Plan is expected to be presented to the Board of Supervisors for review in Q1 of 2014.

**GOALS FOR 2014**

- Finalize the Village Transportation Plan. Continue to refine and plan for specific improvements as well as seek funding for a phased implementation/construction of the planned Village Transportation improvements.

*Statistics – as of the end of each year presented*

	<b>2014</b>	<b>2013</b>	<b>2012</b>
None			
<b>Total</b>			

**2014 Budget Summary – Planning and Zoning**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
General Planning	\$18,000	\$6,990	\$27,500	\$(9,500)	-34.5%
Village Concept	13,900	46,357	48,000	(34,100)	-71.0%
Zoning	5,800	770	5,800	0	0.0%
<b>Total</b>	<b>\$37,700</b>	<b>\$54,117</b>	<b>\$81,300</b>	<b>\$(43,600)</b>	<b>-53.6%</b>

**Explanation of Major Changes**

**General planning** decreased since the work on the Comprehensive Plan is nearly complete and has been substantially paid -67%

**Village Concept** expenses have also decreased since the project is nearing completion -71%

## **GENERAL FUND**

### **PUBLIC WORKS DEPARTMENT**

(includes Signs, Signals and Road Construction)

#### **MISSION**

The mission of the Public Works Department is to serve the residents of Upper Uwchlan Township by maintaining the public roadways and township parks for the safe and efficient use. The Public Works department also maintains the infrastructure and facilities owned and operated by the Upper Uwchlan Township Municipal Authority.

#### **DESCRIPTION OF SERVICES PROVIDED**

The Public Works Department is located at 102 Oscar Way in Chester Springs, Pa. It is about a half mile from the Township building. The department is responsible for the maintenance and repair of the following:

- Roadways
- Storm water infrastructure
- Traffic signals
- Roadway signage
- Open space parkland
- Athletic facilities
- Waste water pump stations
- Drip/spray fields
- General township facilities

#### **ACCOMPLISHMENTS IN 2013**

- Installed and made operational an adaptive traffic control system which controls the flow of traffic throughout the Township. This system improved travel time by as much as 40% on Graphite Mine Road.
- Construction of a new salt shed at the Public Works facility
- Demolition of the old salt shed located at Pottstown Pike and Station Boulevard
- Base repair in advance of the Township's mill and overlay program
- Addition of a left turn lane for eastbound Park Road traffic turning north onto Route 100
- Repaired Lyndell Road bridge deck
- Installed micro-surface on Moore Road in response to motor vehicle accidents
- Engines rebuilt on two 2006 F-550's as a result of engine failures
- Two basins were cleaned, re-graded and pipes were updated
- Seven stand pipes were replaced in spray irrigation fields
- Two township owned storm water basins were rehabilitated
- Vehicle maintenance
  - In-house preventative maintenance and repair on all township owned vehicles
  - State inspections on all township owned vehicle

**GOALS FOR 2014**

- Continue to implement MuniLogic as an asset management tool, document management tool and customer management tool
- Sign inventory – using GIS technology, inventory all roadway signs and enter them into MuniLogic. The federally mandated reflectivity program will be managed through this asset management module.
- Mill and overlay 2.37 miles of roadway in 2014

*Staffing Statistics – as of the end of each year presented*

	<b>2014</b>	<b>2013</b>	<b>2012</b>
<b>Full time:</b>			
Director	1	1	1
Road foreman	1	1	1
Skilled road worker	5	5	5
Seasonal *	3	2	2
<b>Total FTE's</b>	<b>8.5</b>	<b>8.0</b>	<b>8.0</b>

\*Seasonal employees are hired for the warmer months – generally from April to October.

**2014 Budget Summary – Public Works Department**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Personnel and related expenses	\$592,746	\$367,938	\$534,398	\$58,348	10.9%
Vehicle costs	36,700	36,157	32,700	4,000	12.2%
Insurance – liability & property	6,110	5,035	6,913	(803)	-11.6%
Road resurfacing	164,333	161,895	161,895	2,438	1.5%
Signs	6,000	5,302	5,500	500	9.1%
Signals	11,200	12,223	10,500	700	6.7%
All other	118,428	67,940	126,511	(8,083)	-6.4%
<b>Total</b>	<b>\$935,516</b>	<b>\$656,491</b>	<b>\$878,417</b>	<b>\$57,099</b>	<b>6.5%</b>

## Explanation of Major Changes

**Personnel and related expenses** have increased due to the following:

Salary increases for staff	3%
Increased health insurance premiums (health insurance premiums have been reduced overall due to policy changes which increased employee co-pays, but this department has an employee whose status will change from single to married midway through 2014)	8%
Increased workers compensation insurance	28%
Increased pension expense (error in 2013 budget)	73%
Decreased unemployment compensation expense	-33%

**Vehicle costs** have increased 12% primarily due to the uncertainty in gas prices.

**All other costs** have decreased mainly due to lower estimates on supplies, telephone and contracted services.

## PERFORMANCE MEASURES

	2014	2013	2012
Roadways	57.83	53.47 miles	51.93
Storm water mains	34.12 miles	34.12 miles	34.12
Storm water inlets	1,713	1,713	1,713
Storm water basins	4 (township owned)	4 (township owned)	4 (township owned)
Traffic signals	11	11	11
Parks	3	3	3
Trails maintained	8.5 miles	8 miles	7 miles
General Township Facilities (Township building & PW building)	2	2	2
Drip/spray fields	20	20	20
Treatment plants	8	8	8
Pump stations	13	13	13
Sanitary main	23.12 miles	23.12 miles	23.12 miles
Miles of roadway paved	2.37+miles 2500sq yd milling 4000 tons of 1 ½" asphalt overlay	3 miles – 2,500 square yards of milling and 4,024 tons of 1 1/2 " asphalt overlay	TBD
Roadway signs replaced	52	52	TBD
Arrows & legends repainted	81	74	33

<i>Roadway painting:</i>			
White line freshened	18 miles	13.78 miles	
Double yellow lines freshened	18 miles	17.63 miles	TBD
Acres of grass to mow	154.45	154.45	123.00 (est)
<i>Inspections conducted:</i>			
<i>Wastewater treatment facilities</i>	108	108	
<i>Township parks</i>	12	12	
<i>In-depth roadway</i>	10	10	TBD
PA One Calls	800 – 850	802	TBD

**GENERAL FUND**

**TOWNSHIP PARKS**

**DESCRIPTION OF SERVICES PROVIDED**

The Township does not have a Parks department; the Codes Department and Public Works Department work together to manage and maintain the township parks. The Codes Department is responsible for scheduling the various sports teams that use our parks. The Township is appreciative of the involvement of all of the local youth groups that have invested in our facilities, such as GEYA and the Marsh Creek Eagles. The following services are provided:

- Oversight and management of the three Township parks (primarily Codes Department)
- Maintaining the schedule of use for local sports teams (Codes Department)
- Inspection of the parks grounds and facilities for safety
- Lawn maintenance and snow removal, as necessary

**ACCOMPLISHMENTS IN 2013**

- Grass fertilization program at all parks
- Increased park usage by local sports teams – GEYA, Penn Fusion, Marsh Creek Eagles, Vincent United, Spirit United, St. Elizabeth’s Crusaders and others

**GOALS FOR 2014**

- Continue scheduling use of all Parks by local sports teams
- Continue turf management to the fields
- Upgrade bathrooms at Hickory Park
- Inspect parks on a regular basis

*Staffing Statistics – as of the end of each year presented*

	<b>2014</b>	<b>2013</b>	<b>2012</b>
None			
<b>Total</b>			

Personnel are included in the Public Works and Codes departments. An allocation of costs for lawn maintenance is transferred from Public Works to Parks in the budget and monthly financial statements.

**2014 Budget Summary - Parks**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
General Park expenses	\$40,496	\$30,589	\$35,606	\$4,890	13.7%
Hickory Park	38,500	22,895	43,000	(4,500)	-10.5%
Fellowship Fields	40,300	16,588	38,000	2,300	6.1%
Larkins Field	15,300	1,419	10,000	5,300	53.0%
Upland Farms	20,000	11,253	43,000	(23,000)	-53.5%
<b>Total</b>	<b>\$154,596</b>	<b>\$82,745</b>	<b>\$169,606</b>	<b>(\$15,010)</b>	<b>-8.8%</b>

**Explanation of Major Changes**

**General park expenses** include allocations of personnel related costs for the time spent maintaining the grass and other routine maintenance performed by the Public Works department:

Increase in personnel costs transferred is due to the increase in the time budgeted for 2014 as well as the overall increase in salary expense (3%) and health insurance premiums (12%) 30%

Increase in expense for the annual Block Party based on actual costs incurred in 2013 13%  
(see more information below)

**Hickory Park** has decreased due to maintenance that is not expected in 2014 -11%

**Fellowship Fields** increased due to the purchase of field blankets (6) in the 2014 budget 6%

**Larkins Field** increased due to the purchase of one field blanket and planned seeding in 2014 53%

**Upland Farms** has decreased from the prior year because the amount budgeted in 2013 was not used so it was reduced for 2014 54%

**Annual Block Party**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Donations	\$10,000	\$5,900	\$1,000	\$9,000	900.0%
Expenses	18,000	\$18,369	16,000	2,000	12.5%
<b>Net cost to the Township</b>	<b>\$8,000</b>	<b>\$12,469</b>	<b>\$15,000</b>	<b>\$(7,000)</b>	<b>-46.7%</b>

The donations received towards the Block Party are recorded as revenue under the title, "Community Events Donations." The expenses are recorded under "Parks – General".

**PERFORMANCE MEASURES**

	<b>2014</b>	<b>2013</b>	<b>2012</b>
Number of organizations using the parks on a regular basis	7	7	7
Annual hours that the Township fields are scheduled	4,600	4,460	4,200

Upper Uwchlan Township  
Fellowship Fields



Fellowship Fields, located at 241 Fellowship Road, Chester Springs, Pa. is an active recreational facility that contains four fully lighted athletic fields, three natural grass and one synthetic turf. Fellowship Fields is used for football, soccer, lacrosse, and rugby.

Upper Uwchlan Township  
Fellowship Fields - Turf Field



Field #1, the synthetic turf field located at Fellowship Fields, is an active recreational facility located at 241 Fellowship Road, Chester Springs, Pa. The turf field was installed in 2010 as a result of a collaborative effort among Upper Uwchlan Township, the Marsh Creek Eagles, Grand Sport Auto, and the Believe and Achieve Foundation.

Upper Uwchlan Township  
Hickory Park



Hickory Park, a 31 acre active recreational facility, is located at 331 Park Road, Downingtown, PA. Hickory Park offers a multitude of recreational offerings to include: baseball, tennis, sand volleyball, basketball, walking, bicycling, a playground, and a pavilion for picnicking.

Upper Uwchlan Township  
Larkins Bridge Trail



The historic Larkin's Bridge, was originally located in Milford Mills (now known as the Marsh Creek Lake). The bridge has been re-located several times and is currently located at Graphite Mine Road and Station Boulevard and is part of the Upper Uwchlan Township trail system.

## **GENERAL FUND**

### **FIRE AND AMBULANCE DEPARTMENTS**

#### **MISSION**

The Township seeks to provide quality fire and ambulance services to its residents and others who visit or work in the Township.

#### **DESCRIPTION OF SERVICES PROVIDED**

There are no fire companies or ambulance companies located within the Township. Upper Uwchlan Township has contracted with several organizations that serve Upper Uwchlan Township:

- Lionville Fire Company
- Glenmoore Fire Company
- Ludwig's Corner Fire Company
- East Brandywine Fire Company
- Uwchlan Ambulance Corps.

The Township supports the Fire companies and the ambulance corps. by making semi-annual contributions towards their operations. The amount of contributions made to each company is based on a number of quantitative factors. They include: the number of fire and QRS calls made, the percentage of Upper Uwchlan population within their fire district and the assessment of property values that are located in their fire district.

The Township also receives Fire Insurance Premium Taxes from the Commonwealth of Pennsylvania that is restricted such that every dollar received must be paid to local fire companies within 60 days of receipt. The offsetting expense associated with that revenue is reflected in this department.

Upper Uwchlan is also required by state law to contribute its pro-rata portion of workers compensation premiums paid by each of its supporting fire companies. Those fire companies submit an invoice to the Township annually for payment of its share of the premiums.

#### **ACCOMPLISHMENTS IN 2013**

- Not applicable

#### **GOALS FOR 2014**

- Assist in the purchase of an All Terrain Vehicle (ATV) 49 Brush Skid for East Brandywine Fire Company – our contribution is \$8,000

**2014 Budget Summary – Fire and Ambulance**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Township contributions to Fire & Ambulance Co.	\$205,934	\$200,204	\$197,934	\$8,000	4.0%
State Aid Received and paid to fire companies	112,000	0	95,000	17,000	17.9%
Hydrant expenses	60,000	44,946	60,000	0	0.0%
Workers compensation insurance	25,968	14,318	10,886	15,082	138.5%
<b>Total</b>	<b>\$403,902</b>	<b>\$259,468</b>	<b>\$363,820</b>	<b>\$40,082</b>	<b>11.0%</b>

**Explanation of Major Changes**

**Expenses** have increased due to the following:

Increase in the Fire Premium Insurance Tax from the Commonwealth of Pennsylvania (pass-through item)	18%
Increase in Workers Compensation insurance premiums paid to local fire companies	139%

*Township contributions to the fire companies and ambulance are the same as in 2013, except for a capital contribution budgeted for 2014 to East Brandywine Fire Company towards the purchase of an ATV 49 Brush Skid in the amount of \$8,000. Any increases for 2014 will be determined after we review the budgets of the fire companies and ambulance corps. As of this date, they have not been provided.*

**PERFORMANCE MEASURES\***

	<b>2014</b>	<b>2013</b>	<b>2012</b>
<b>Total calls:</b>			
Ludwig’s Corner	130	134	138
Lionville	80	83	87
Glenmoore	10	12	2
East Brandywine	10	8	11
Uwchlan Ambulance	250	266	323

\*The measurement period runs October to September

## GENERAL FUND

### OTHER SERVICES

#### MISSION

The Township seeks to provide financial assistance to local charitable organizations that benefit the residents of Upper Uwchlan Township. We are also committed to providing proactive emergency services so that our officials, staff and first responders are prepared in the event of an emergency or disaster. This section also includes the Township's Historical Commission and its activities.

#### DESCRIPTION OF SERVICES PROVIDED

This department reflects contributions made to various local charitable organizations that provide services to residents of the Township. It includes the Chester County SPCA, Downingtown Area Recreational Consortium (DARC), and the Henrietta Hankin Library.

The Chester County SPCA contracts with the municipalities within the County to provide care to stray animals that are found in, or brought in to the SPCA, from Upper Uwchlan. Without a contract, the SPCA will not accept animals coming from this Township. The contract term is January 1 to December 31 of each year. The contract fee for the 2014 calendar year is **\$2,620**. The Township is also billed \$50.00 for each unclaimed stray cat or dog that is brought into the SPCA from Upper Uwchlan, whether it is brought in by a resident or the SPCA. Those additional fees are billed on a quarterly basis.

Contributions are made to DARC based on their budget and requested contribution from the Township as long as it is deemed reasonable and appropriate. For 2014, that amount is **\$10,140** and it is based on the number of Upper Uwchlan Township residents who participated in their programs during the prior year.

The Township contributes **\$5,000** annually to the Henrietta Hankin Library which is an excellent local resource for Township residents.

The Emergency Services department has a total budget of **\$5,400** for 2014. This is slightly less than the amount budgeted for 2013. The majority of the budget consists of training, but it also includes cell phones for the Emergency Services director and others.

The Historical Commission of Upper Uwchlan Township seeks to maintain the historical attributes of the Township. Their budget for 2014 is **\$3,500**.

#### ACCOMPLISHMENTS IN 2013

- Residents participating in DARC programs – 800 or 16.9% of total participants
- Residents using the Henrietta Hankin Library - 18.8% of the total users – making Upper Uwchlan Township the largest user of the ten closest municipalities

#### GOALS FOR 2014

- Increased resident participation in DARC and the Henrietta Hankin library

**2014 Budget Summary – Other Services**

	<b>2014 Budget</b>	<b>Actual 2013 (9/30/13)</b>	<b>2013 Budget</b>	<b>2014 Increase (Decrease)</b>	<b>Percentage Change</b>
Emergency Services	\$6,400	\$5,739	\$5,400	\$1,000	18.5%
Chester County SPCA	3,500	3,285	3,000	500	16.7%
DARC	10,140	9,900	10,500	(360)	-3.4%
Henrietta Hankin Library	5,000	0	5,000	0	0.0%
Historical commission	3,500	85	3,500	0	0.0%
<b>Total</b>	<b>\$28,540</b>	<b>\$19,009</b>	<b>\$27,400</b>	<b>\$1,140</b>	<b>4.2%</b>

***Explanation of Major Changes***

**Emergency Services** budget was increased to budget for cell phone costs 19%

**Chester County SPCA** was increased to include the fee that is charged for each animal that is brought into the SPCA from the Township 17%

**Upper Uwchlan Township  
Long-Term Debt Obligations**

	2011	2012	2013	2014	2015	2016	2017	2018
<b>National Penn Bank Second Loan - 3.75%</b>								
Public Works building	19,187	1,301,178	939,237	580,685	210,685	0	0	0
	1,399,999	-						
<b>Total Original Loan</b>	<b>1,419,186</b>	<b>1,301,178</b>	<b>939,237</b>	<b>580,685</b>	<b>210,685</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Payments on principal</b>								
Per Board resolution	(100,610)	(100,000)	(300,000)	(300,000)	(146,685)	-		
Paid in November 2012	-	(250,000)	-	-	-			
Regular principal payments	(17,398)	(11,941)	(58,552)	(70,000)	(64,000)	-	-	-
<b>Total payments on principal</b>	<b>(118,008)</b>	<b>(361,941)</b>	<b>(358,552)</b>	<b>(370,000)</b>	<b>(210,685)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Principal</b>	<b>1,301,178</b>	<b>939,237</b>	<b>580,685</b>	<b>210,685</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Interest at 3.75%</b>	46,558	44,422	28,499	14,838	3,950	0		
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<b>National Penn Bank First Loan -1.95 %</b>		1,038,565	882,997	826,180	767,880	708,580	604,965	343,665
<b>Total Original Loan</b>	<b>-</b>	<b>1,038,565</b>	<b>882,997</b>	<b>826,180</b>	<b>767,880</b>	<b>708,580</b>	<b>604,965</b>	<b>343,665</b>
<b>Payments on principal</b>								
Per Board resolution		(100,000)	-	-	-	(43,315)	(200,000)	(200,000)
Regular principal payments		(55,568)	(56,817)	(58,300)	(59,300)	(60,300)	(61,300)	(61,300)
<b>Total payments on principal</b>	<b>-</b>	<b>(155,568)</b>	<b>(56,817)</b>	<b>(58,300)</b>	<b>(59,300)</b>	<b>(103,615)</b>	<b>(261,300)</b>	<b>(261,300)</b>
<b>Principal</b>	<b>1,038,565</b>	<b>882,997</b>	<b>826,180</b>	<b>767,880</b>	<b>708,580</b>	<b>604,965</b>	<b>343,665</b>	<b>82,365</b>

<b>Interest at 1.95%</b>		17,955	16,225	15,225	14,225	12,807	9,249	4,154
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<b>Total Debt Balance</b>	<b>\$ 2,339,744</b>	<b>\$ 1,822,235</b>	<b>\$ 1,406,866</b>	<b>\$ 978,566</b>	<b>\$ 708,581</b>	<b>\$ 604,966</b>	<b>\$ 343,666</b>	<b>\$ 82,366</b>
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Upper Uwchlan Township  
Solid Waste Fund  
2014 Budget

	Actual	Actual	Budget	Actual - 9/30	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2011	2012	2012	2013	2013	2014	'13 Bud	Inc/(Dec)	2015	2016	2017	2018
<b>INCOME</b>												
<b>341 INTEREST</b>												
05-341-000-000												
Interest Income	-	4,386	-	2,711	5,200	4,000	(1,200)	-23%	5,300	5,400	5,500	5,600
	-	4,386	-	2,711	5,200	4,000	(1,200)	-23%	5,300	5,400	5,500	5,600
<b>364 SOLID WASTE REVENUE</b>												
05-364-000-010												
Solid Waste Income	1,179,915	1,041,948	960,000	922,606	960,000	980,000	20,000	2%	960,000	960,000	960,000	960,000
05-364-000-020												
Recycling Income	35,585	11,096	30,000	5,390	10,000	10,000	-	0%	10,000	10,000	13,000	13,000
05-364-000-025												
Hazardous Waste Event	-	1,369	-	-	1,400	1,400	-	0%	1,600	1,800	2,000	2,200
05-364-000-030												
Leaf Bags Sold	480	515	250	145	500	500	-	0%	500	500	500	500
05-364-000-035												
Scrap Metal Sold	-	782	-	606	500	500	-	0%	500	500	500	500
05-364-000-040												
Performance Grant	79,055	-	80,000	59,952	80,000	48,000	(32,000)	-40%	80,000	80,000	80,000	80,000
<b>Total 364 SOLID WASTE</b>	<b>1,295,034</b>	<b>1,055,710</b>	<b>1,070,250</b>	<b>988,698</b>	<b>1,052,400</b>	<b>1,040,400</b>	<b>(12,000)</b>	<b>-1%</b>	<b>1,052,600</b>	<b>1,052,800</b>	<b>1,056,000</b>	<b>1,056,200</b>
<b>392 INTERFUND TRANSFER</b>												
Refund of Prior Year Expenses	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
Interfund Transfer - Other	-	984,604	-	-	-	-	-	#DIV/0!	-	-	-	-
<b>Total 392 INTERFUND TRANSFER</b>	<b>-</b>	<b>984,604</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>#DIV/0!</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total 300 - INCOME</b>	<b>1,295,034</b>	<b>2,044,700</b>	<b>1,070,250</b>	<b>991,409</b>	<b>1,057,600</b>	<b>1,044,400</b>	<b>(13,200)</b>	<b>#DIV/0!</b>	<b>1,057,900</b>	<b>1,058,200</b>	<b>1,061,500</b>	<b>1,061,800</b>
<b>Total Income</b>	<b>1,295,034</b>	<b>2,044,700</b>	<b>1,070,250</b>	<b>991,409</b>	<b>1,057,600</b>	<b>1,044,400</b>	<b>(13,200)</b>	<b>-1%</b>	<b>1,057,900</b>	<b>1,058,200</b>	<b>1,061,500</b>	<b>1,061,800</b>
<b>EXPENSES</b>												
<b>427 SOLID WASTE EXPENSES</b>												
05-427-000-150												
Bank Fees	-	55	-	-	100	100	-	0%	100	100	100	100
05-427-000-200												
Supplies	-	118	2,000	-	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
05-427-000-210												
Utility Billing Expenses	-	-	-	2,661	-	2,900	2,900	#DIV/0!	3,000	3,100	3,200	3,300
05-427-000-314												
Legal Expense	-	3,672	-	1,144	-	2,000	2,000	#DIV/0!	2,000	2,000	2,000	2,000
05-427-000-450												
Contracted Services	505,116	506,055	502,320	372,446	523,027	543,256	20,230	4%	543,256	580,890	625,000	645,000
05-427-000-700												
Tipping Fees	198,743	201,881	210,000	156,256	-	200,000	200,000	#DIV/0!	200,000	204,000	208,080	212,242
05-427-000-800												
Recycle Disposal	-	2,095	-	1,814	10,000	10,000	-	0%	10,000	10,000	10,000	10,000
Capital Purchase - Toters	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
Principal - Toters	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
Interest - Toters	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>703,860</b>	<b>713,821</b>	<b>714,320</b>	<b>534,321</b>	<b>534,127</b>	<b>759,256</b>	<b>225,130</b>	<b>42%</b>	<b>759,356</b>	<b>801,090</b>	<b>849,380</b>	<b>873,642</b>
<b>NET INCOME BEFORE OPERATING TRANSFERS</b>	<b>591,175</b>	<b>1,330,879</b>	<b>355,930</b>	<b>457,088</b>	<b>523,473</b>	<b>285,144</b>	<b>(238,330)</b>	<b>-46%</b>	<b>298,544</b>	<b>257,110</b>	<b>212,120</b>	<b>188,158</b>
<b>492 OPERATING TRANSFERS</b>												
05-492-000-												
Transfer to General Fund	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
05-492-000-030												
Transfer to Capital Fund	-	825,000	100,610	-	100,000	600,000	500,000	500%	100,000	100,000	100,000	100,000
<b>Total 492 OPERATING TRANSFERS</b>	<b>-</b>	<b>825,000</b>	<b>100,610</b>	<b>-</b>	<b>100,000</b>	<b>600,000</b>	<b>500,000</b>	<b>500%</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Total Expenditures</b>	<b>703,860</b>	<b>1,538,821</b>	<b>814,930</b>	<b>534,321</b>	<b>634,127</b>	<b>1,359,256</b>	<b>725,130</b>	<b>114%</b>	<b>859,356</b>	<b>901,090</b>	<b>949,380</b>	<b>973,642</b>
<b>Net Ordinary Income</b>	<b>591,175</b>	<b>505,879</b>	<b>255,320</b>	<b>457,088</b>	<b>423,473</b>	<b>(314,856)</b>	<b>(738,330)</b>	<b>-174%</b>	<b>198,544</b>	<b>157,110</b>	<b>112,120</b>	<b>88,158</b>

Upper Uwchlan Township  
 2014 Budget  
 Capital Purchases

Amount

**General Government**

Land purchase	\$ 150,000
Trash containment area - Twp. Bldg	5,000
New carpeting - Township building	10,000
<b>Total General Government</b>	<b>165,000</b>

**Police Department**

One patrol vehicle - outfitted	37,000
Emissions machine	5,000
Radar sign	3,500
Decommission two vehicles	-
Van insert	9,000
<b>Total Police</b>	<b>54,500</b>

**Public Works Department**

Replace small baby dump	71,000
Road side mower	22,007
Fuel management system	14,000
<b>Total Public Works</b>	<b>107,007</b>

**Parks**

*Fellowship Fields*

Land development & site plans	25,000
New water meter	5,000
Trash containment areas - 2	10,000
	40,000

*Hickory Park*

Bathroom renovation	5,000
	5,000

Phase IV - Trail:

Design	69,089
Right of way & easement acquisition	102,644
Appraisals	7,000

Construction costs:

Funderwhite (LCR & Route 100)	61,000
Little Conestoga Road to Seabolt Way	21,500
Texas Eastern property	40,500
Inspections	-
	301,733

*Upland Farms*

Fund raising	20,000
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Phase III- Construction/Bid Documents	27,500
Site plan engineering	5,000
Park - Phase I	48,900
Porch renovation	10,000
	91,400

*Equipment*

Overseeder	8,750
Mower (cost is \$9,500) (shared 50% with MA)	4,750
	13,500

<b>Total Parks</b>	<b>451,633</b>
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**Other**

Eagle Village Mini Park - former salt shed	-
	-

<b>Total Capital Purchases</b>	<b>\$ 798,140</b>
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Upper Uwchlan Township  
 Capital Fund  
 2014 Budget

	Actual	Budget	YTD	Budget	Budget	Budget	Budget	Budget
	2012	2013	2013	2014	2015	2016	2017	2018
			(9/30/13)					
<b>INCOME</b>								
30-341-000-000	Interest Earnings	782	1,000	397				
30-341-000-010	Grant revenue - County	250,000	-	-				
30-341-000-020	Grant revenue - State	708,178	-	-				
30-354-000-030	Grant revenue - Federal	-	1,164,726	-				
	Grant revenue - other			10,000				
30-391-000-100	Sales of Fixed Assets	3,855	-	1,862				
30-393-000-000	Capital income	10,017	-	-				
30-393-000-020	Proceeds from New Debt		-	-				
30-393-000-400	Other financing sources	101,506						
	<b>Total Income before Operating Transfers</b>	<b>1,074,338</b>	<b>1,165,726</b>	<b>2,259</b>	<b>10,000</b>	-	-	-
<b>INTERFUND OPERATING TRANSFERS</b>								
30-392-000-001	Transfer From General Fund	881,737	200,000		700,000	200,000	200,000	200,000
30-392-000-005	Transfer From Solid Waste Fund	825,000	100,000		600,000	100,000	100,000	100,000
	<b>Total Operating Transfers</b>	<b>1,706,737</b>	<b>300,000</b>	<b>-</b>	<b>1,300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
	<b>TOTAL INCOME</b>	<b>2,781,075</b>	<b>1,465,726</b>	<b>2,259</b>	<b>1,310,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>EXPENSES</b>								
<b>Trails</b>								
30-500-454-650	Park Road Trail/Bridge	709,383	65,000	-	-			
30-500-454-651	Phase IV - Park Road Trail	44,540	1,309,732	7,666	301,733			
		753,923	1,374,732	7,666	301,733	-	-	-
<b>Parks</b>								
<b>All Parks</b>								
30-501-454-008	Capital Purchases	4,049	26,600	8,448	13,500			
<b>Hickory Park</b>								
30-501-454-602	Capital Purchases	42,300			-			
	Capital Construction	7,200			5,000			
<b>Fellowship Fields</b>								
30-501-454-702	Capital Purchases				40,000			
	Pavilion	11,665			-			
<b>Larkins Field</b>								
30-501-454-601	Capital Purchases				-			
<b>Upland Farms</b>								
	Fund Raising		20,000		20,000			
	Capital Construction				91,400			
30-501-454-603	Capital Purchases				-			
		65,213	46,600	8,448	169,900	-	-	-
<b>Township Property</b>								
30-503-400-700	Capital Purchases - General	31,805	21,000	13,673	-			
30-503-401-700	Capital Purchases - Executive	22,962	-	3,500	-			
	Capital Purchases - Township Bldg	1,076	-	-	165,000			
		55,843	21,000	17,173	165,000	-	-	-
<b>Police</b>								
30-504-410-700	Capital Purchases	71,440	-	2,142	54,500			
		71,440	-	2,142	54,500	-	-	-
<b>Signals</b>								
30-502-434-700	Capital Purchases - Signals							
<b>Public Works</b>								
30-502-438-100	Capital Purchases - Building	-	-	5,063	-			
30-502-438-600	Capital Construction	-	-	3,800	-			
30-502-438-601	Capital Construction - Shed	190,736	16,500	4,513	-			
30-502-438-700	Capital Purchases - PW	-	-	9,599	-			
30-502-438-701	Capital Purchases - Vehicles	169,651	36,000	34,400	71,000			
30-502-438-799	Capital Purchases - Other	-	4,100	4,500	36,007			
		360,387	56,600	61,876	107,007	-	-	-
<b>Village of Eagle</b>								
30-506-000-100	Construction - former salt shed site	-	70,000	-	-			
		-	70,000	-	-	-	-	-
	<b>Total Capital Expenditures</b>	<b>1,306,806</b>	<b>1,568,932</b>	<b>97,305</b>	<b>798,140</b>	<b>-</b>	<b>-</b>	<b>-</b>

Upper Uwchlan Township  
 Capital Fund  
 2014 Budget

	Actual	Budget	YTD	Budget	Budget	Budget	Budget	Budget
	2012	2013	2013	2014	2015	2016	2017	2018
<b>Debt Service</b>								
30-500-471-001								
Principal - 1st Loan - \$1.2M	155,569	57,300	42,505	58,300	59,300	60,300	61,300	61,300
30-500-471-002								
Principal - 2nd Loan - \$3.5M	361,941	50,400	43,501	70,000	64,000	-	-	-
30-500-471-003								
Interest - Capital Lease	-	-	1,539	1,539	-	-	-	-
30-470-471-350								
Principal - Capital Lease	34,608	34,608	33,069	33,069	-	-	-	-
30-500-472-001								
Interest - 1st Loan (1.95%)	17,956	16,225	12,639	15,225	14,225	12,807	9,249	4,154
30-500-472-002								
Interest - 2nd Loan (3.75%)	48,585	42,612	26,258	14,838	3,950	0	-	-
<b>Total Debt Service</b>	<b>618,659</b>	<b>201,145</b>	<b>159,510</b>	<b>192,971</b>	<b>141,475</b>	<b>73,107</b>	<b>70,549</b>	<b>65,454</b>
<b>Total Capital Expenditures &amp; Debt Service</b>	<b>1,925,465</b>	<b>1,770,077</b>	<b>256,815</b>	<b>991,111</b>	<b>141,475</b>	<b>73,107</b>	<b>70,549</b>	<b>65,454</b>
<b>Operating Transfers</b>								
30-505-000-010								
To the General Fund	-	-	-	-	-	-	-	-
30-505-000-020								
To the Solid Waste Fund	-	-	-	-	-	-	-	-
<b>Total Operating Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Income</b>	<b>855,610</b>	<b>(304,351)</b>	<b>(254,556)</b>	<b>318,889</b>	<b>158,525</b>	<b>226,893</b>	<b>229,451</b>	<b>234,546</b>

Upper Uwchlan Township  
Liquid Fuels Fund  
2014 Budget

	Budget 2011	Actual 2011	Budget 2012	Actual 2012	Budget 2013	YTD 2013 (9/30/13)	Budget 2014
<b>Beginning Cash Balance:</b>			-			<b>302,852</b>	<b>382,682</b>
<b>INCOME</b>							
04-341-000-000 <b>Interest Earnings</b>	200	618	200	468	400	319	400
04-389-000-001 <b>Snow Agreement</b>	-	456	-	472	-	-	-
04-389-000-002 <b>Turnback Maintenance</b>	-	14,760	-	14,760	14,760	14,760	14,760
04-355-000-002 <b>Motor Fuel Vehicle Taxes</b>	241,800	188,001	249,800	252,251	241,310	251,939	242,546
<b>Total Income</b>	<b>242,000</b>	<b>203,835</b>	<b>250,000</b>	<b>267,950</b>	<b>256,470</b>	<b>267,018</b>	<b>257,706</b>
<b>EXPENSES</b>							
04-400-000-074 <b>Equipment Purchase</b>	-	-	-	2,310	-	5,009	-
<u>Expenses</u>							
04-432-000-239 <b>Snow &amp; Ice Supplies</b>	30,000	30,970	30,000	9,616	30,000	32,800	30,000
04-432-000-250 <b>Vehicle Maintenance &amp; Repair</b>	-	-	-	-	-	2,610	-
04-432-000-450 <b>Snow &amp; Ice Contrated Services</b>	50,000	93,062	50,000	56,289	50,000	7,271	50,000
04-438-000-239 <b>Road Project Supplies</b>	10,000	8,438	10,000	2,441	10,000	1,000	4,000
04-439-001-250 <b>Resurfacing</b>	260,000	188,750	160,000	-	190,000	116,224	200,000
04-439-002-250 <b>Park Road Base Repairs</b>	-	-	-	-	11,000	-	6,000
04-438-000-450 <b>Road Project Contracted Service</b>	-	-	-	255,382	-	12,276	-
<b>Total Expenses</b>	<b>350,000</b>	<b>321,220</b>	<b>250,000</b>	<b>323,728</b>	<b>291,000</b>	<b>172,180</b>	<b>290,000</b>
<b>Total Expenses &amp; Equip Purchases</b>	<b>350,000</b>	<b>321,220</b>	<b>250,000</b>	<b>326,038</b>	<b>291,000</b>	<b>177,189</b>	<b>290,000</b>
04-472-000-003 <b>Operating Transfers</b>	-	13,000	-	-	-	-	-
<b>Net Income</b>	<b>(108,000)</b>	<b>(104,385)</b>	<b>-</b>	<b>(58,088)</b>	<b>(34,530)</b>	<b>89,829</b>	<b>(32,294)</b>
<b>Cash Balance:</b>						392,682	-
<b>Less: 4Q expenses (estimated)</b>						(10,000)	-
<b>Ending Cash Balance:</b>						<b>382,682</b>	<b>350,388</b>

Upper Uwchlan Township  
 Act 209 Fund  
 2014 Budget

	Actual	Budget	YTD	Budget	Budget	Budget
	2012	2013	2013	2014	2015	2016
			(9/30/13)			
<b>Beginning cash balance</b>		155,149	155,149	116,045	366,045	366,045
<b>Revenue</b>						
09-354-100-140 <b>Grants</b>	-	608,000	59,406	-	-	-
09-341-000-000 <b>Interest Earnings</b>	239	-	110	-	-	-
09-395-000-000 <b>Transportation Impact Fees</b>	479,631	-	53,771	250,000	-	-
<b>Total Income</b>	479,869	608,000	113,288	250,000	-	-
<b>Expenses</b>						
09-489-000-010 <b>Engineering - ARLE</b>	-	-	24,932	-	-	-
09-489-000-020 <b>Capital Construction</b>	590,736	668,000	122,860	-	-	-
09-489-000-045 <b>Contracted Services</b>	-	-	4,600	-	-	-
<b>Total Expenses</b>	590,736	668,000	152,392	-	-	-
<b>Net Income</b>	(110,867)	(60,000)	(39,104)	250,000	-	-
<b>Ending Cash Balance</b>	155,149	95,149	116,045	366,045	366,045	366,045