

UPPER UWCHLAN TOWNSHIP  
CHESTER COUNTY  
COMMONWEALTH OF PENNSYLVANIA

# 2016 Budget



Budget Workshops – October 13 &  
November 10, 2015

Advertised – November 16, 2015

Approved – Monday, December 21, 2015

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Upper Uwchlan Township  
Pennsylvania**

For the Fiscal Year Beginning

**January 1, 2015**

Executive Director

**ABOUT UPPER UWCHLAN TOWNSHIP.....**



**Location of Chester County  
shown in red on map of Pennsylvania**

Upper Uwchlan Township is one of 73 municipalities that comprise Chester County, Pennsylvania, located in the northern part of the county. Chester County was one of the three original Pennsylvania counties created by William Penn in 1682. (*Philadelphia and Bucks Counties are the other two*). Chester County is the highest-income county in Pennsylvania and ranks as the 24<sup>th</sup> highest in the United States as measured by median household income in the 2010 census.

Historically, the location of Chester County, lying between Philadelphia and the Susquehanna River, attributed to its growth. The first road towards the “west” (meaning Lancaster County) passed through the central part of Chester County. This road became known as Lincoln Highway and later, US Route 30. It is still known today as Lancaster Avenue in most of the Chester County towns it runs through. The first railroad (which became the Pennsylvania Railroad) followed a similar route and the Reading railroad followed the Schuylkill River to Reading. Industry was concentrated along the rail lines. The availability of transportation allowed workers to commute to urban jobs and suburbs sprang up in rural areas.

Chester County has fertile soil; rich loam as deep as twenty-four inches thick together with a temperate climate have made it a major agricultural area. Although development in Chester County has increased, agriculture is still a major part of the county’s economy. The number of horse farms is increasing and mushroom farming is a specialty in the southern portion of the county. Chester County is home to the famous Devon Horse Show and Radnor Hunt.

Upper Uwchlan Township was incorporated as a municipality in 1858. The Township contains 12.12 square miles. The main population center of the Township has grown surrounding the historic Eagle Tavern at the intersection of Route 100 and Little Conestoga Road. This area is known as the “Village of Eagle” and remains unincorporated. It is sometimes referred to as “Uwchland, which is the address of the closest Post Office. The name “Uwchland” was the result of a spelling error made by the Postal Service in the 1970’s when it established the 19480 zip code. Much of the area uses a Chester Springs address which has a zip code of 19425.

Route 100 is the only main state route going through Upper Uwchlan Township; it traverses north to south. Route 401 skims the northeastern edge of the township and meets Route 100 in West Vincent Township. There is easy access to Philadelphia and King of Prussia with the Pennsylvania Turnpike/Interstate 76 which cuts through the township, crossing over Route 100 in the far southern section of the township. The Turnpike interchange is located in Uwchlan Township and is only a few minutes from the Village of Eagle. There is no public transportation within the Township.

**ABOUT UPPER UWCHLAN TOWNSHIP.....continued**

The 2010 census shows that there are 11,227 residents of the Township vs. 6,850 in the census of 2000. The Township experienced significant development during the first decade of this century. There are 3,618 residential dwellings in the Township with a median value of \$420,100. This compares to a median value in Chester County of \$329,700 and \$164,900 in the Commonwealth of Pennsylvania.

The median family income in Upper Uwchlan Township in 2012 was \$163,415 compared to \$104,431 and \$65,980 for Chester County and the Commonwealth of Pennsylvania, respectively. Township residents are well educated. The majority (62.4%) of Township residents are employed in professional occupations, and 22.3% are employed in sales and other office positions.

The ten largest employers in Upper Uwchlan provide approximately 1,300 jobs. Most businesses within the Township are small retail or professional offices.

Marsh Creek State Park is located in Upper Uwchlan and Wallace Townships. It is the location of the 535 acre man-made Marsh Creek Lake which was created when Marsh Creek was dammed in the early 1970's. It has an average depth of 40 feet (73 feet at its deepest); it is stocked with fish and is a stop for migrating waterfowl. Fishing and non-powered or electric powered boats are permitted. A portion of the Park is open to hunting. There are about 12 miles of trails available for equestrian use, hiking and mountain biking around the lake.

The Township owns over 90 acres of passive and active recreational land in four parks – Upland Farms (56 acres), Hickory Park (32 acres), Fellowship Fields (17 acres) and Larkins Field (7.2 acres). *Refer to the section on "Township Parks" for more information.*

Upper Uwchlan Township has its own police force and is served by four fire companies from surrounding Townships and three EMT organizations.

Each year, on the Saturday before Father's Day, the Township holds a "Block Party" during which a portion of Route 100 is closed to hold the event. Local vendors participate in this street fair and there are many activities for families with young children. Fireworks cap off the evening.

Please refer to the map of Chester County on the next page for the location of Upper Uwchlan Township in the northern central part of the county.

MAP OF CHESTER COUNTY, PENNSYLVANIA



**BOARD OF SUPERVISORS FIVE-YEAR GOALS FOR 2016 – 2020**

***Health and Safety***

- Provide customer based, proactive, responsive law enforcement by an accredited law enforcement agency
- Maintain and support a high quality emergency response system
- Continued investment in social and recreational opportunities for our residents

***Thriving Local Economy***

- Invest in, maintain, and manage vehicular and pedestrian networks
- Encourage economic vitality through appropriate zoning, land development, and infrastructure improvement

***Protected Natural Resources and Systems – Marsh Creek and Pickering Creek Watersheds***

- Continue the public sanitary sewer expansion, as outlined in the Township’s approved ACT 537 plan.
- Protect the local watershed by appropriately managing storm water infrastructure
- Continued collaboration on projects such as the Brandywine Creek Greenway

***Inclusive Government***

- Significantly increase citizen understanding, access to and participation in Upper Uwchlan Township local government
- Participation and dissemination of information via various social media outlets

***Effective and Efficient Township Services***

- Define levels of service for township services: benchmark services against comparable municipalities and scrutinize the current processes to maximize efficiency
- Become a vision and goal-driven organization that is accountable to the residents of the Township
- Protect and preserve investment in public facilities
- Continue to identify and employ technological advances to promote access, maximize efficiencies and increase productivity of employees



# UPPER UWCHLAN TOWNSHIP

## MEMORANDUM

### ADMINISTRATION

**TO: Board of Supervisors**

**FROM: Cary B. Vargo  
Township Manager**

**RE: 2016 Budget Message**

**DATE: November 4, 2015**

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### 2016 Budget Message

#### Introduction

I am pleased to present the Township's proposed 2016 budget for your review and consideration. As always, in developing the proposed budget for the upcoming year, the Township continues to be prudent in both its revenue projections and its proposed annually occurring expenditures. The efficient and effective delivery of quality municipal services has always been and continues to be the goal. The Township has, and will continue to, concentrate on the delivery of core services such as police, public works, building/codes, solid waste and recycling services, fire/emergency medical services, storm water management, traffic management, parks and recreation, and planning and zoning.

#### 2015 in Review

The 2015 budget year saw a great deal of activity in and around the Township. This activity included the continued planning efforts of the Pennsylvania Turnpike, specific to future roadway expansion, construction of Phase II of the Route 100 Wastewater Treatment Plant (a 300,000 gallon per day sequencing batch reactor), the construction of the Little Conestoga Road Wastewater Pump Station and force main, the construction of the Phase II Sewer Expansion Project in Eagle Manor, Windsor Place,

and Heather Hills, the construction of a Sunoco pump station located at Little Conestoga Road and Milford Road, repair activities on the Sunoco Mariner I Pipeline, the development of Upland Farms Park, and the construction of the Columbia Eastside Expansion Pipeline Project. The above activities and projects required a great deal of management and utilized a great deal of Township resources. The Columbia Eastside Expansion Project lasted a full calendar year and significantly impacted private property owners as well as the Township and its various parks and wastewater properties. Another project completed in 2015 was the construction of the Fellowship Fields Field House, a 2,000 square foot facility located immediately adjacent to the Fellowship Fields synthetic turf field. This was an exciting public/private partnership with participants including the Marsh Creek Eagles Youth Organization, the Believe and Achieve Foundation, GEYA and others. Upper Uwchlan Township continues to partner with its local youth groups which has greatly benefited the community in the development of our athletic facilities.

The Township continues to plan in an effort to both provide a vision for future development and to prepare for regulatory mandates such as the MS4 stormwater program. Budget year 2015 saw the completion of planning effort such as the review, update and adoption of the Township's Land Use Assumptions Report (LUAR) and the completion of Phase I of a Stormwater Authority Feasibility Study. The Township also amended the permitted uses section of the Limited Industrial (LI) Zoning District to add permitted uses through conditional use.

Construction of the Upland Farms Park, a 56 acre passive recreational park, was delayed due to the construction of the Columbia Eastside Expansion Project. October, 2015 saw the completion of the Columbia Project and the subsequent construction of Upland Farms Park improvements, to include a 50 space asphalt parking lot, 2,800 linear feet of 8' wide asphalt trail, natural trails, benches, and signage. Plans continue on Phase I of the Village Transportation Improvement Project with the goal being the design, engineering, and construction of pedestrian friendly facilities within the Village of Eagle. The Township has been awarded a \$560,000 transportation grant to construct the first phase of the project, a trail connecting Upland Farms and the existing trail network to the Village of Eagle. Design, engineering, permitting continues with construction expected in the 2016 or 2017 budget year. The Township will continue to investigate available funding to move the various projects forward.

Our elected officials continue to emphasize cautious and prudent planning and responsible spending based on identified needs of the community. Not including the self-liquidating debt detailed below, Township debt service remains low, currently at approximately \$724,000, all of which was incurred for the purchase of the much needed public works facility (2011), the sports lighting at Fellowship Fields (2011), and the construction of Graphite Mine Road. The Township issued \$6 million in general obligation debt for the purposes of funding a proportionate share of the construction of a 300,000 gallon per day wastewater treatment plant (Phase II of the Route 100 plant) and the construction of the Little Conestoga Road Pump Station and force main. This \$6 million in debt is self-liquidating with debt service being funded by user fees paid to the Upper Uwchlan Township Municipal Authority. The Board of Supervisors has tasked Township staff with paying down this debt as expediently as possible, while maintaining a healthy and prudent fund balance and budgeting for capital construction projects. I am pleased to once again announce that, with the guidance and direction of our elected officials, and with the dedication of all of our volunteers and staff, the Township has, is, and continues to be financially healthy with no tax or service fee increases necessary. As stated annually, the Township's success is a direct result of dedicated elected officials, volunteers, and staff. Township employees continue to deliver day to day services with the utmost professionalism. I thank everyone involved in the organization for the hard work and dedication, it is greatly appreciated!

## **Revenue**

The major sources of revenue are the earned income tax (EIT), the solid waste fee, and the property tax. Earned income revenue continues to trend upward thanks to a stronger economy and advantageous demographics. The 2016 projected earned income tax reflects a 3% increase over the 2015 budget number. EIT revenue makes up approximately 58% of overall Township revenue. Property tax revenue continues to be level due to a relatively static overall Township assessed valuation, the 2016 value increasing only 0.05%. The property tax makes up approximately 16% of the Township's annual revenue. Other regular revenue sources include the real estate transfer tax 5.7%, cable franchise fees 4.0%, and permit fees 1.9%. Revenue from the real estate transfer tax continues to trend upward on the strength of re-sales within the Township. Strong re-sale revenue is a testament to the easily recognizable quality of life

in the community, advantageous geography as compared to employment centers, and an excellent school district – Downingtown Area School District.

### **Operating Budget**

The Township's proposed 2015 General Fund operating budget is **\$5,355,119**, before operating transfers used to fund capital projects in the community. This budget includes all operational costs for Township Administration, Police Department, Public Works Department, Building/Codes Department, Parks and Recreation, Fire and Emergency Medical Services, General Planning and Zoning, and the operation of our various Boards and Commissions. The Operating Budget has increased due to an organizational restructuring within the Public Works Department to add a part-time administrative position and a Facilities Division with specialties in Parks and Wastewater. The Township continues to add infrastructure such as parks (4), trails (9 miles), wastewater facilities (23), pump stations (4), spray/drip fields, spray irrigation heads (1,400), etc. As infrastructure is added and existing infrastructure age's operation, maintenance, and repair becomes increasingly important. The Operating Budget reflects the addition of two FTE's to staff this division, supplementing one existing employee.

### **Liquid Fuels Budget**

The proposed 2015 Liquid Fuels Budget is **\$369,000**. This budget is used for snow/ice control and roadway repair and paving activities. The Public Works Department has set a goal to repair and re-pave Township roadways every 18 years, or approximately 2.7 miles of roadway annually. Revenue in the Liquid Fuels budget is received based upon the Township's population and roadway miles. This figure is expected to increase slightly on an annual basis based on population increases, added roadway miles through dedication, and increased revenue received from the 2014 transportation funding bill.

### **Capital Reserve Budget**

The proposed 2016 Capital Reserve budget totals **\$2,537,937**, which includes debt service. Significant capital projects/purchases included in the 2016 Capital Budget include: the replacement of one police vehicle, the replacement of the in car video

cameras (police), the purchase of body cameras for the Police Department, the acquisition of needed right of way and easements for the construction of Phase IV of the Park Road Pedestrian Trail, the construction phase of Phase IV of the Park Road Trail, the continued design and engineering of trail segments in the Village of Eagle, the replacement of one mower for parks and wastewater operations, and the purchase of an athletic field mower. There will also be continued investment in our parks to include the re-paving of a deteriorating parking lot at Hickory Park and the paving of the lower parking lot at Fellowship Fields.

## **ACT 209**

The ACT 209 Fund will see significant expenditures in the 2016 budget year. The Township has budgeted the construction of Darrell Drive, a roadway that will connect Little Conestoga Road with Pottstown Pike (S.R. 100) and serve as access for the Township's Upland Farms Park recently constructed and opened. **\$693,158** has been budgeted out of the ACT 209 Fund for the construction of Darrell Drive. The balance of construction, approximately **\$270,000** will be funded from the Capital Fund. The adaptive traffic control system, installed in 2013, continues to operate well, effectively managing 35,000 – 40,000 vehicles daily on the Route 100 corridor. The Township continues to monitor traffic volumes in and around the Township for possible impacts. The Operating Budget contains funds for the finalization of the Roadway Sufficiency Analysis and the updating of the ACT 209 Capital Improvement Plan.

## **Closing**

Under the direction of our elected officials, and with the dedication of our volunteers, staff, and our consultants, the Township continues to actively plan for the future, all the while delivering quality services to community and either constructing or maintaining recreational facilities. The Township is, and will continue to be, financially healthy and sustainable in the long term. It is the goal of all of the dedicated members of Upper Uwchlan Township to continue to provide first rate municipal services and recreational opportunities while maintaining the long-term financial health of the organization. Continued vigilance and prudent decision making will insure that this trend continues into the future.

## 2016 Proposed Budget – All Funds

<b>Fund</b>	<b>2015 Budget</b>	<b>2016 Budget</b>	<b>+/- (%)</b>
General Fund	\$5,012,044	\$5,355,119	6.8%
Capital Reserve Fund	\$1,149,864*	\$2,537,937	120.7%
Additional Debt Extinguishment Payment	\$234,126**	\$200,000	(17.0%)
Solid Waste Fund	\$818,144	\$827,054	1.1%
Storm Water Fund***	\$443,741	\$498,630	12.4%
Liquid Fuels Fund	\$340,000	\$369,000	8.5%
ACT 209 Traffic Impact Fee Fund	\$0	\$693,158	100%
Sewer Fund	\$0	\$443,949	100%
<b>Total All Budgets</b>	<b>\$7,997,919</b>	<b>\$10,924,847</b>	<b>36.6%</b>

\*Figure includes annually scheduled debt service payments

\*\*Additional debt extinguishment payments approved by the Board of Supervisors over and above regularly scheduled principal and interest.

\*\*\*Storm Water Fund created and initially funded in the 2014 budget year. Significant expenditures are pending the receipt of a DEP Watershed Restoration Grant.

**Upper Uwchlan Township**  
**Five Year Plan Recap**  
*As of December, 2015*

	<b>Actual 2014 (audited)</b>	<b>Actual 2015 (9/30/15)</b>	<b>Budget 2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
General Fund Net Income before Operating Transfers	\$ 1,841,001	\$ 911,753	\$ 762,957	\$ 688,605	\$ 595,368	\$ 501,160	\$ 402,362
Solid Waste Fund Net Income before Operating Transfers	199,485	377,209	214,946	214,086	202,689	191,381	186,848
<b>Combined Fund Net Income</b>	<b>2,040,486</b>	<b>1,288,962</b>	<b>977,903</b>	<b>902,691</b>	<b>798,056</b>	<b>692,541</b>	<b>589,210</b>
<u>Operating transfers from General Fund:</u>							
To Storm Water Management Fund	155,000	-	-	-	-	-	-
To Storm Water Management Fund (after 9/30/15)	-	200,000	-	-	-	-	-
To Capital Fund for Debt Reduction	200,000	234,176	200,000	-	-	-	-
To Capital Fund	500,000	2,375,000	200,000	-	-	-	-
	855,000	2,809,176	400,000	-	-	-	-
<u>Operating transfers from Solid Waste Fund:</u>							
To Capital Fund for Debt Reduction	-	-	-	150,000	150,000	100,000	100,000
To Capital Fund	600,000	175,000	100,000	-	-	-	-
	600,000	175,000	100,000	150,000	150,000	100,000	100,000
<b>Total Operating Transfers from General Fund and Solid Waste Fund</b>	<b>1,455,000</b>	<b>2,984,176</b>	<b>500,000</b>	<b>150,000</b>	<b>150,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Net Income after Operating Transfers and Debt Reduction</b>	<b>\$ 585,486</b>	<b>\$ (1,695,214)</b>	<b>\$ 477,903</b>	<b>\$ 752,691</b>	<b>\$ 648,056</b>	<b>\$ 592,541</b>	<b>\$ 489,210</b>

**UPPER UWCHLAN TOWNSHIP  
2016 BUDGET  
CASH FLOW PROJECTION**

	Actual 2014	Actual 9/30/2015*	Projected 12/31/2015 (3 months)	2016	2017	2018	2019	2020
<b>General Fund</b>								
<b>Beginning General Fund</b>	3,770,787	4,715,449	3,199,209	2,400,462	2,763,418	3,452,023	4,047,391	4,548,551
Accrual adjustment	(41,339)	181,183	-	-	-	-	-	-
Revenue	6,997,519	4,843,358	78,217	6,118,076	6,118,076	6,118,076	6,118,076	6,118,076
Expense	(5,156,518)	(3,931,605)	(676,965)	(5,355,119)	(5,429,471)	(5,522,708)	(5,616,916)	(5,715,714)
Transfer to Storm Water Fund	(155,000)	-	(200,000)	-	-	-	-	-
Reduction of long term debt (4Q)	(200,000)	-	-	(200,000)	-	-	-	-
Transfer to Capital	(500,000)	(2,609,176)	-	(200,000)	-	-	-	-
<b>Ending General Fund Cash</b>	<b>4,715,449</b>	<b>3,199,209</b>	<b>2,400,462</b>	<b>2,763,418</b>	<b>3,452,023</b>	<b>4,047,391</b>	<b>4,548,551</b>	<b>4,950,913</b>
<b>Solid Waste Fund</b>								
<b>Beginning Solid Waste Cash:</b>	750,029	371,282	549,419	412,279	527,225	591,311	643,999	735,380
Accrual adjustment	21,768	(24,072)	-	-	-	-	-	-
Revenue	998,070	983,458	73,437	1,042,000	1,045,600	1,045,800	1,049,000	1,049,200
Expense	(798,585)	(606,249)	(210,577)	(827,054)	(831,514)	(843,111)	(857,619)	(862,352)
Reduction of long term debt (4Q)	-	-	-	(100,000)	(150,000)	(150,000)	(100,000)	(100,000)
Transfer to Capital	(600,000)	(175,000)	-	-	-	-	-	-
<b>Ending Solid Waste Fund Cash</b>	<b>371,282</b>	<b>549,419</b>	<b>412,279</b>	<b>527,225</b>	<b>591,311</b>	<b>643,999</b>	<b>735,380</b>	<b>822,228</b>
<b>Liquid Fuels</b>								
<b>Beginning Liquid Fuels Cash:</b>	357,618	306,331	281,854	272,109	272,224	293,722	327,123	380,804
Accrual adjustment	(27,877)	(9,593)	-	-	-	-	-	-
Revenue	296,846	325,780	75	369,115	367,498	394,401	439,681	445,685
Expense	(320,256)	(340,664)	(9,820)	(369,000)	(346,000)	(361,000)	(386,000)	(386,000)
Transfer from General Fund	-	-	-	-	-	-	-	-
<b>Ending Liquid Fuels Fund Cash</b>	<b>306,331</b>	<b>281,854</b>	<b>272,109</b>	<b>272,224</b>	<b>293,722</b>	<b>327,123</b>	<b>380,804</b>	<b>440,489</b>
<b>Act 209 Fund</b>								
<b>Beginning Act 209 Fund Cash:</b>	114,624	473,514	523,898	523,898	250,740	(100,782)	(100,782)	(100,782)
Accrual adjustment	(52,378)	50,000	-	-	-	-	-	-
Revenue	428,129	384	-	420,000	98,478	-	-	-
Expense	(16,862)	-	-	(693,158)	(450,000)	-	-	-
<b>Ending Act 209 Fund Balance Cash</b>	<b>473,514</b>	<b>523,898</b>	<b>523,898</b>	<b>250,740</b>	<b>(100,782)</b>	<b>(100,782)</b>	<b>(100,782)</b>	<b>(100,782)</b>
<b>Storm Water Management Fund</b>								
<b>Beginning Storm Water Mgt Fund Cash:</b>	-	115,238	35,480	220,620	(49,611)	(49,611)	(49,611)	(49,611)
Accrual adjustment	3,500	(3,500)	-	-	-	-	-	-
Revenue	29	33	5	228,400	-	-	-	-
Expense	(54,791)	(76,291)	(14,866)	(498,630)	-	-	-	-
Transfer from General Fund	155,000	-	200,000	-	-	-	-	-
Transfer from Municipal Authority	11,500	-	-	-	-	-	-	-
<b>Ending Storm Water Fund Balance Cash</b>	<b>115,238</b>	<b>35,480</b>	<b>220,620</b>	<b>(49,611)</b>	<b>(49,611)</b>	<b>(49,611)</b>	<b>(49,611)</b>	<b>(49,611)</b>
<b>Sewer Fund</b>								
<b>Beginning Sewer Fund Cash:</b>	-	6,004,752	5,975,263	4,973,813	976,813	979,813	982,813	985,813
Accrual adjustment	265,801	17,809	-	-	-	-	-	-
Proceeds from issuing GO Bonds	6,082,843	-	-	-	-	-	-	-
Principal payments on GO Bonds	-	-	(165,000)	(170,000)	(170,000)	(175,000)	(185,000)	(190,000)
Revenue	39,349	102,305	265,806	370,963	367,563	367,463	372,213	366,813
Expense	(383,241)	(149,603)	(102,256)	(197,963)	(194,563)	(189,463)	(184,213)	(176,813)
Transfer from General Fund	-	-	-	-	-	-	-	-
Transfer to/from Municipal Authority	-	-	(1,000,000)	(4,000,000)	-	-	-	-
<b>Ending Sewer Fund Balance Cash</b>	<b>6,004,752</b>	<b>5,975,263</b>	<b>4,973,813</b>	<b>976,813</b>	<b>979,813</b>	<b>982,813</b>	<b>985,813</b>	<b>985,813</b>

**UPPER UWCHLAN TOWNSHIP  
2016 BUDGET  
CASH FLOW PROJECTION**

	Actual 2014	Actual 9/30/2015*	Projected 12/31/2015 (3 months)	2016	2017	2018	2019	2020
<b>Capital Fund</b>								
<b>Beginning Capital Fund Cash:</b>	415,870	677,261	2,425,807	2,397,567	1,356,980	1,335,279	1,412,153	1,439,029
Accrual adjustment	(206,615)	(105,218)	-	-	-	-	-	-
Transfers from/(to):								
General Fund	700,000	2,609,176	-	400,000	-	-	-	-
Solid Waste	600,000	175,000	-	100,000	150,000	150,000	100,000	100,000
Act 209 Fund	-	-	-	(270,000)	-	-	-	-
Sale of fixed assets	10,347	40,722	-	5,000	(5,000)	(5,000)	(5,000)	(5,000)
Interest	396	426	141	400	-	-	-	-
Other income	-	1,199	-	1,261,950	5,400	5,400	5,400	5,400
Township properties:								
Township building	(9,900)	(10,995)	-	-	-	-	-	-
Public Works building	(36,587)	(2,230)	-	(61,024)	-	-	-	-
Milford Road property	(151,754)	(6,750)	-	-	-	-	-	-
Township - general items	(116)	-	-	(36,415)	-	-	-	-
Purchase Police vehicles	(23,670)	(40,519)	-	(74,805)	-	-	-	-
Purchase Codes Dept. vehicle	-	-	-	(24,000)	-	-	-	-
Public Works Equipment/truck	(91,011)	(315,827)	-	(57,425)	-	-	-	-
Parks:								
General	-	(29,042)	-	(26,050)	-	-	-	-
Hickory Park	-	(24,765)	-	(104,620)	-	-	-	-
Fellowship Fields - fieldhouse	-	(33,289)	-	(133,973)	-	-	-	-
Upland Farms	-	(843)	(10,000)	(26,800)	-	-	-	-
Village of Eagle	-	(7,500)	-	(30,000)	-	-	-	-
Park Road Bridge/Trail Project	(128,555)	(101,946)	-	(1,814,300)	(73,575)	-	-	-
Lyndell Road Bridge	-	-	-	(75,000)	-	-	-	-
Darrell Drive	-	-	-	-	(25,000)	-	-	-
Emergency Management	-	(27,528)	-	-	-	-	-	-
Expenses-Principal & Interest	(401,144)	(371,525)	(18,381)	(73,525)	(73,526)	(73,526)	(73,524)	-
<b>Ending Capital Fund Cash</b>	<b>677,261</b>	<b>2,425,807</b>	<b>2,397,567</b>	<b>1,356,980</b>	<b>1,335,279</b>	<b>1,412,153</b>	<b>1,439,029</b>	<b>1,539,429</b>

Beginning Cash UUT	5,408,929	6,543,836	6,980,188	6,006,315	5,170,587	5,571,553	6,329,884	7,002,983
Ending Cash UUT	6,543,836	6,980,188	6,006,315	5,170,587	5,571,553	6,329,884	7,002,983	7,652,278

Upper Uwchlan Township  
Budget - 2016

Projected Changes in Fund Balances

	General Fund	Solid Waste Fund	Capital Fund	Act 209 Fund	Liquid Fuels Fund	Storm Water Fund	Sewer Fund	Total
<b>Fund Balance, December 31, 2014</b>	\$ 4,809,662	\$ 390,969	\$ 669,584	\$ 523,514	\$ 296,737	\$ 111,739	\$ 11,336,422	\$ 18,138,627
Net income through Sept. 30, 2015 <i>(excludes transfers in/out)</i>	911,753	377,209	(930,412)	384	(14,884)	(76,258)	(47,297)	220,494
<u>Transfers through Sept. 30, 2015:</u>								
To Capital Fund	(2,609,176)	(175,000)	2,784,176	-	-	-	-	-
To Storm Water Fund	-	-	-	-	-	-	-	-
<u>Planned transfers through Dec. 31, 2015</u>								
To Capital Fund	-	-	-	-	-	-	-	-
To Capital Fund - debt reduction	-	-	-	-	-	-	-	-
To Storm Water Fund	(200,000)	-	-	-	-	-	-	(200,000)
To Municipal Authority - construction	-	-	-	-	-	-	(1,000,000)	(1,000,000)
Projected net income(loss) - 4Q 2015	200,000	(150,000)	(20,000)	-	(15,000)	(10,000)	-	5,000
<b>Projected Fund Balance, December 31, 2015</b>	<b>\$ 3,112,239</b>	<b>\$ 443,178</b>	<b>\$ 2,503,348</b>	<b>\$ 523,898</b>	<b>\$ 266,853</b>	<b>\$ 25,481</b>	<b>\$ 10,289,125</b>	<b>\$ 17,164,121</b>

**Fund balance retention - per policy at 35%      \$ 1,089,284**

<b>Fund Balance, December 31, 2015</b>	3,112,239	443,178	2,503,348	523,898	266,853	25,481	10,289,125	17,164,121
Budgeted net income	762,957	214,946	(1,270,587)	(543,158)	115	(270,230)	(70,986)	(1,176,944)
<u>Transfers budgeted:</u>								
To Capital Fund	(200,000)	(100,000)	300,000	-	-	-	-	-
To Capital Fund - debt reduction	(200,000)	-	200,000	-	-	-	-	-
To Storm Water Fund	-	-	-	-	-	-	-	-
To Municipal Authority - construction	-	-	-	-	-	-	(3,000,000)	(3,000,000)
Municipal Authority - transfer of new construction	-	-	-	-	-	-	4,000,000	4,000,000
To Act 209 Fund	-	-	(270,000)	270,000	-	-	-	-
<b>Projected Fund Balance, December 31, 2016</b>	<b>\$ 3,475,195</b>	<b>\$ 558,124</b>	<b>\$ 1,462,760</b>	<b>\$ 250,740</b>	<b>\$ 266,968</b>	<b>\$ (244,749)</b>	<b>\$ 11,218,138</b>	<b>\$ 16,987,177</b>

**Fund balance retention - per policy at 35%      \$ 1,216,318**

## DESCRIPTION OF THE TOWNSHIP'S FUND STRUCTURE

Upper Uwchlan Township uses several Funds to account for its fiscal transactions. Each Fund is a separate accounting and reporting entity. As such, its assets will equal the total of its liabilities and fund balance (also known as net assets or equity). In governmental accounting, funds are classified as **governmental funds, proprietary funds** or **fiduciary funds**.

Governmental funds account for the activities of the Township that are not considered proprietary (business-type) or fiduciary. There are two types of proprietary funds – enterprise funds and internal service funds. The Township's proprietary funds are **enterprise funds** - they operate in a manner similar to a private business. Their intent is to recover the costs of providing services to the general public on a continuing basis through user fees. Fiduciary funds account for "other people's money" that the Township is responsible for. The Township does not have any internal service funds at this time.

The budgetary funds and their descriptions are as follows:

### *GOVERNMENTAL FUNDS*

**General Fund** – The *General Fund* is the Township's main operating fund. The *General Fund* is used to account for and report all financial resources not accounted for and reported in another fund, either by law or Generally Accepted Accounting Principles (GAAP). All of the Township's real estate property taxes and earned income tax revenues are receipted into the *General Fund*. The majority of Township expenditures are made from the General Fund, including salaries and all employment benefits for Township employees.

**Solid Waste Fund** – The *Solid Waste Fund* is a special revenue fund which is used to account for all revenues and expenses related to the collection of trash and recycling in the Township. This Fund was created as of January 1, 2012 and was separated from the General Fund at that time. The main source of revenue consists of solid waste payments made by residents. The primary expenditures are payments to A. J. Blosenski for trash collection, as well as payments made to the Chester County Solid Waste Authority for tipping fees for disposal of solid waste at its location.

**Capital Projects Fund** – The *Capital Projects Fund* is a governmental fund that is used to account and report on financial resources that are restricted, committed or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. The *Capital Projects Fund* receives its revenue from inter-fund transfers from the General Fund and/or Solid Waste Fund or from grants. Payments on the Township's debt are made from the *Capital Projects Fund*.

*NON-MAJOR GOVERNMENTAL FUNDS*

**Liquid Fuels Fund** – The *Liquid Fuels Fund* is a special revenue fund which is used to account for all revenues and expenses related to Liquid Fuels receipts from the Commonwealth of Pennsylvania. The *Liquid Fuels Fund* is restricted by statute; it can only be used for specific expenses related to the maintenance of roads within the Township. All revenues, except for interest, are received from the Commonwealth from a formula based on the mileage of Township roads and the population of the Township.

**Storm Water Management Fund** – *The Storm Water Management Fund* was established in 2014 to account for expenses associated with managing, improving and repairing storm water infrastructure throughout the Township.

**Act 209 Fund** – The *Act 209 Fund* is a special revenue fund which is used to account for all revenues and expenses relating to traffic flow improvement within the Township. All revenues are received from Act 209 Traffic Impact fees for land development projects and from the Commonwealth of Pennsylvania through applicable grants. Expenditures are made for road and bridge improvements as part of the Traffic Impact Project. This fund is legally restricted.

*PROPRIETARY FUNDS*

**Sewer Fund** – The *Sewer Fund* was established in 2014 and reports the resources necessary for the operations of the Upper Uwchlan Township Municipal Authority (“Municipal Authority”). The capital assets used by the Municipal Authority in its business (sewer treatment plants, land, pump stations, etc.) are owned by the Township and are leased to the Sewer Authority. In 2014, Upper Uwchlan Township issued General Obligation bonds to finance the construction of Phase II of the Route 100 Wastewater Treatment Plant. The proceeds of the bond offering and all related liabilities and payments to bond holders are recorded in the Sewer Fund. All the costs of construction are also included in the Sewer Fund.

**Sewer Authority** – The *Sewer Authority* accounts for the activities of the Upper Uwchlan Township Municipal Authority which operates the Township’s sewer system. As stated above, the capital assets used to operate the sewer system are owned by Upper Uwchlan Township and are leased to the Municipal Authority. The Municipal Authority has a separate five member Board; members are appointed by the Upper Uwchlan Township Board of Supervisors. The budget for the Municipal Authority is not included in this document as it is a separate, stand-alone organization which issues its own set of annual audited financial statements.

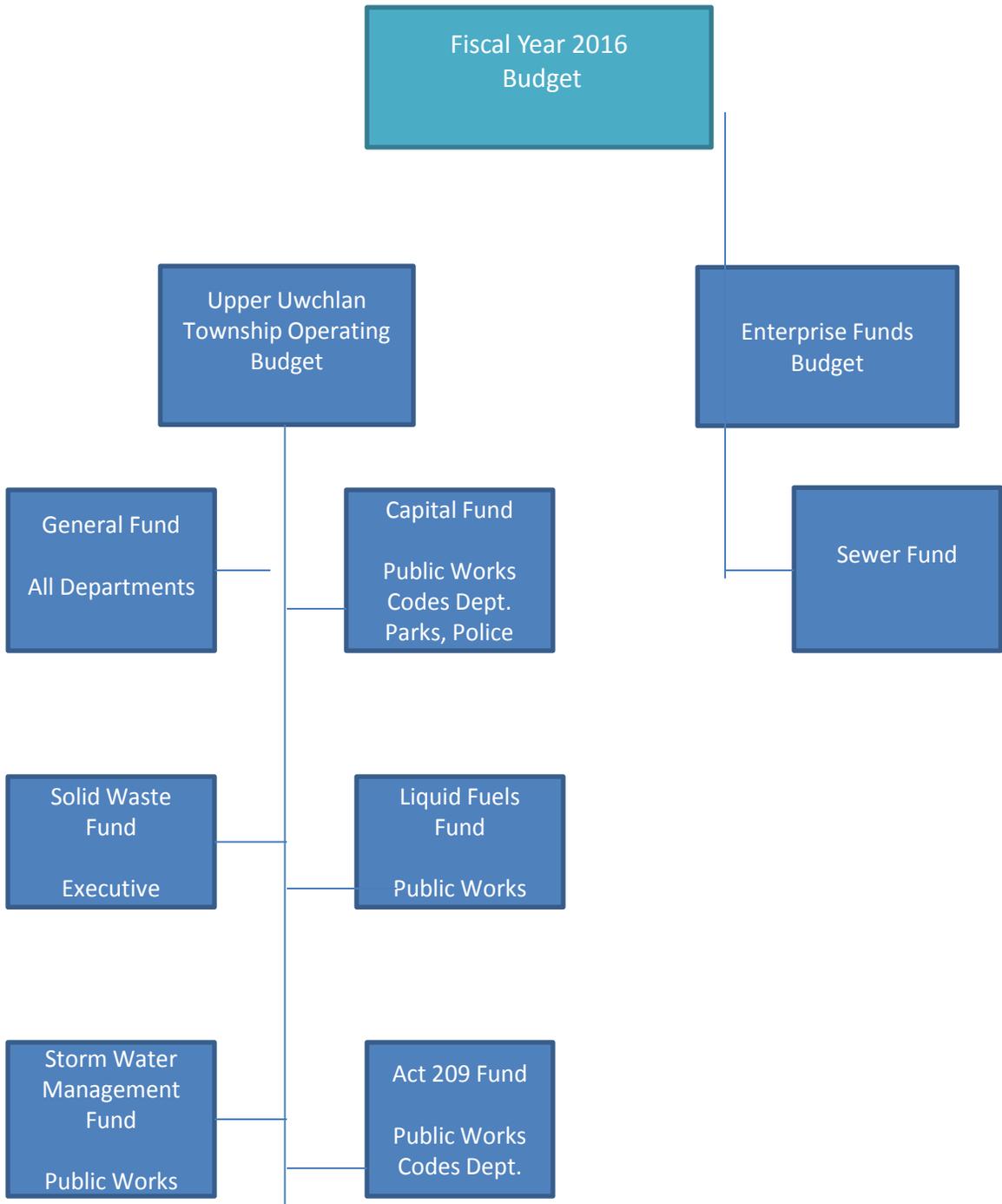
*FIDUCIARY FUNDS*

**Developer's Escrow Fund** – For large projects, the Township requires developer's to deposit cash with the Township to pay for costs the Township will incur during the process of approving plans for the development. These costs normally consist of consulting fees for engineers or other experts and attorney fees. At the conclusion of the project, any unused funds on deposit are returned to the developer. The *Developer's Escrow Fund* is not included in this budget document. It is included in the annual audited Upper Uwchlan Township Basic Financial Statements.

The Township also has two fiduciary funds – the **Police Pension Plan** and the **Non-Uniform Pension Plan**. ("the plans"). Both plans are managed by an outside administrator and are in the custody of a bank; both were chosen by the Pension Committee (see note below) and approved by the Board of Supervisors. The plans are audited annually and separate audited financial statements are issued. They are not included in this budget document, but are included in the Upper Uwchlan Township Basic Financial Statements.

Note – The Pension Committee members include: one member of the Board of Supervisors, the Township Manager, Township Treasurer, Chief of Police and two members of the Police Department.

# UPPER UWCHLAN TOWNSHIP RELATIONSHIP BETWEEN FUNDS AND DEPARTMENTS



This chart shows the departments that primarily provide services to each of the Township Funds. The General Government and Executive departments are involved with all of them.

## BASIS OF ACCOUNTING AND BUDGETING

### **Basis of Budgeting**

All of the funds are budgeted using the modified accrual method of accounting. Modified accrual accounting recognizes revenues when they become measurable and available. **Measurable** means that the dollar amount of the transaction is known. **Available** means that it is collectible within the current period, or soon enough after the end of the current period to pay liabilities of the current period. For this purpose, the Township considers revenues to be available if they are collected within 30 days of the reporting period. Expenditures are generally recorded when a liability is incurred. An exception to this applies to debt service payments and compensated absences which are recorded only when a payment is due.

### **Accounting Basis**

The basis of accounting refers to when revenues and expenditures or expenses are recorded in the accounting records and reported in the financial statements. The Township's basis of accounting is the same as that used for budgeting. Exceptions are as follows:

- Depreciation and amortization, which are considered expenses on the modified accrual basis of accounting are ignored under the budget basis because these items do not require an expenditure of funds. They are not included in the Township's General Fund and all other budgets except the Sewer Fund budget.
- Compensated absences are not budgeted, but will be reflected in the annual financial statements as an expense and liability.
- Principal debt payments are budgeted as an expense in the Capital Fund and are adjusted at year-end against the liability.

**BUDGET SCHEDULE**

Activity	Recommended Date	Date Required by Statute
Department heads review 2015 actuals in preparation for 2016 budget meetings	August 14, 2015	
Treasurer prepares initial budget worksheet: <ul style="list-style-type: none"> <li>• Estimates revenue based on current year actuals and prior year trends</li> <li>• Estimates salary and benefits based on current staffing levels</li> </ul>	September 15, 2015	
Department heads submit data for 2014/2015 actual performance measures	September 18, 2015	
Department heads meet with Township Manager and Treasurer to review goals for 2016	September 25, 2015	
Treasurer incorporates requests from department heads into budget and updates minor expense line items	September 30, 2015	
Capital budget items are reviewed	October 1, 2015	
Treasurer prepares and delivers the initial 2016 Budget package to the Board of Supervisors for their review	October 8, 2015	
Initial presentation of the 2016 Budget to the Board of Supervisors for the following departments: <ul style="list-style-type: none"> <li><i>Police</i></li> <li><i>Solid Waste</i></li> <li><i>Storm Water</i></li> <li><i>ACT 209</i></li> <li><i>Public Works</i></li> <li><i>Liquid Fuels</i></li> <li><i>Codes</i></li> </ul>	October 13, 2015 (Regular Workshop)	

Activity	Recommended Date	Date Required by Statute
The following departments present their budgets to the Board of Supervisors: <i>General Government</i> <i>Executive</i> <i>Audit and Tax</i> <i>Legal and Computer</i> <i>Engineering</i> <i>Township Properties</i> <i>Parks</i> <i>Planning and Zoning</i> <i>Commissions</i> <i>Other Services</i> <i>Long Term Debt</i> <i>Capital Fund</i> <i>Sewer Fund</i>	November 10, 2015 (Regular Workshop)	
Township Manager requests Supervisors to authorize advertising the budget	November 10, 2015	
Budget is advertised in the Daily Local News as required by Pa. Statute (20 days prior)	November 16, 2015	December 1, 2015
Supervisors discuss budget, request any final changes	December 8, 2015	
Township Manager presents the final budget to the Supervisors and recommends voting to accept it	December 21, 2015	December 21, 2015

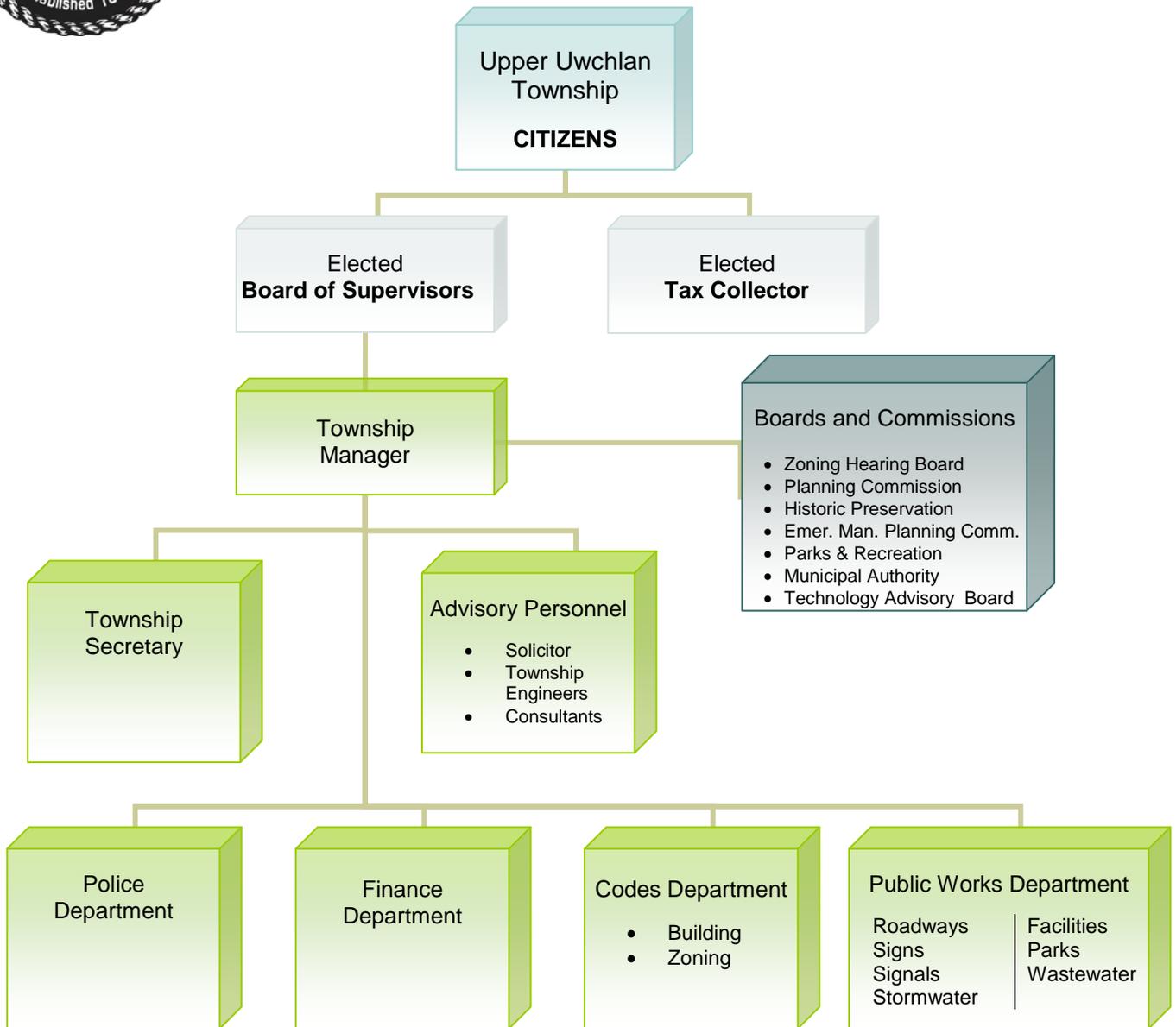
Process for Budget Amendments

The Second Class Township Code of Pennsylvania permits an Adopted Budget to be re-opened and revised during the month of January following the election of any new member of the Board of Supervisors. The amended Budget must be advertised to provide the public with ten (10) days to inspect and review the new Budget prior to its legal adoption. Any amended budget must be adopted by the Board of Supervisors on or before the fifteenth (15<sup>th</sup>) day of February.

The 2016 Budget may legally be re-opened and revised in January, 2016 - a new Supervisor was elected in November, 2015.



# UPPER UWCHLAN TOWNSHIP ORGANIZATIONAL CHART



\*EMS and Fire services are provided by the following agencies: Uwchlan Ambulance (Station 87), Lionville Fire Department (Station 47), Ludwig's Corner Fire Department (Station 73), East Brandywine Fire Department (Station 49), and the Glenmoore Fire Department (Station 48)

**SUMMARY OF STAFF POSITIONS**

	<b>2016</b>	<b>2015</b>	<b>2014</b>
<b>Full Time:</b>			
Executive	4	4	4
Codes Department	3	3	3
Police Department	11	11	11
Public Works Department	6	6	6
Public Works – Facilities *	3	1	1
<b>Total</b>	<b>27</b>	<b>25</b>	<b>25</b>
<b>Part Time/Seasonal:</b>			
Executive	2	2	1
Codes Department	0	0	0
Police Department	2	1	1
Public Works Department	0	0	0
Public Works – Facilities *	4	3	3
<b>Total</b>	<b>8</b>	<b>6</b>	<b>5</b>

*Statistics are as of the end of each year presented. The Public Works Department employs seasonal workers during the summer months – usually May through September, primarily to maintain the grass in the Township parks and near roadways.*

*\*The Township re-organized the Public Works Department in late 2015 to form a Facilities Division. One full time employee who was performing the same tasks in 2015 and 2014 moved into the Facilities Division. The years 2015 and 2014 have been “re-stated” as if the Facilities Division was in effect the whole time.*

More detailed information on staffing is provided in each of the above departmental summaries.

## GLOSSARY

**Accrual Basis of Accounting** – The basis of accounting in which revenues are recognized when they are earned and expenses are recognized when they are incurred.

**Act 209 Transportation Plan** – refers to Act 209 of the Pennsylvania Legislature, enacted on July 31, 1968. It provides for traffic impact fees for development or re-development that generates increased traffic volumes within municipalities.

**Act 537 Plan** – refers to the Pennsylvania Sewage Facilities Act, as amended, enacted on January 24, 1966 to correct existing sewage disposal problems and prevent future problems. The Act requires proper planning in all types of sewage disposal situations. Local municipalities are largely responsible for administering the Act 537 sewage disposal program.

**Assets** – Property owned by the Township which has a monetary value.

**Balanced Budget** – A budget is “balanced” when budgeted revenues equal or exceed budgeted expenditures.

**CAFR** – abbreviation for “Comprehensive Annual Financial Report.” The CAFR expands upon full GAAP financial statements by including a large amount of statistical information applicable to the municipality.

**Capital assets** – any tangible or intangible asset that has an initial useful life extending beyond a single reporting period. Assets such as land, easements, buildings, building improvements, vehicles, machinery, equipment, infrastructure, works of art or of historical significance are normally capital assets.

**Capital Expenditures** – Money expended to purchase capital assets.

**Comprehensive Annual Financial Report** – The official financial report of a municipal entity. It includes management’s discussion and analysis, financial statements, supporting schedules and required supplementary information and statistics on the municipality.

**DDB** – “DDB” is an abbreviation for Dry Detention Basin. A dry detention basins’ outlets have been designed to detain storm water runoff for a minimum period of time (ie. 24 hours) to allow particles and pollutants to settle. Unlike wet ponds, they do not have a permanent pool of water.

**Debt Limit** – The State-set maximum amount of legally permitted outstanding net debt.

**Delaware Valley Insurance Trust** – A regional risk sharing pool providing property, liability and/or health coverage to its participating members which consists of municipalities in Southeastern Pennsylvania. The Trust was formed under the authority granted by the Pennsylvania Intergovernmental Cooperation Act and the Pennsylvania Political Subdivision Tort Claims Act.

## GLOSSARY, cont'd

**Fund** – A fiscal and accounting tool with a self-balancing set of accounts to record revenues and expenditures.

**Fund Balance** – Fund balance is the net position of a governmental fund. It is equal to the difference between assets, liabilities, deferred outflows of resources and deferred inflows of resources. It is the “equity” of a governmental fund.

**GAAP** - “GAAP” is an abbreviation for “Generally Accepted Accounting Principles” which are the standard framework and guidelines used in financial accounting in the United States of America. The Financial Accounting Standards Board is responsible for issuing new accounting pronouncements.

**GASB** - “GASB” is an abbreviation for “The Government Accounting Standards Board”. GASB is the authoritative accounting and financial reporting standard –setting body for state and local governments.

**General Fund** - An accounting entity used to account for all revenue and expenditures applicable to the general operations of the departments of the Township, and to record all financial transactions not accounted for in another fund.

**GFOA** – “GFOA” is the abbreviation for “The Government Finance Officers Association”. The GFOA is a national professional organization comprised of people who are working in government finance on a state, local or federal level. The GFOA holds educational training seminars nationally and also provides information on “Best Practices”, as well as other services, to its members. State and local chapters provide local training on a monthly, quarterly or annual basis.

**Impervious Coverage** - Impervious coverage refers to any man-made surfaces, along with compacted soil, that water cannot penetrate. Examples, are asphalt, concrete, and rooftops.

**LUAR** – is the abbreviation for a Land Use Assumptions Report.

**Millage or “mills”** – the property tax rate that an owner of real property is required to pay to the taxing authority. A “mill” is one thousandth of a currency unit. For example, to obtain the amount of tax, multiply the assessed value of the property times the millage rate and then divide by 1,000.

**Modified Accrual Basis of Accounting** – an accounting method that combines elements of the two basic accounting methods, cash basis and accrual basis. Revenues are recognized when earned, measurable and available. Expenses are recognized when the liability is incurred.

**MS-4** – Under the 1987 Clean Water Act Amendments, the U.S. EPA developed new regulations to address storm water that might impact water quality. These new “Municipal Separate Storm Sewer System” (MS4) regulations were established by the EPA and administered in Pennsylvania by the Department of Environmental Protection (“DEP”).

**GLOSSARY, cont'd**

**MUTCD Standards** –this refers to the Federal Highway Administration manual on Uniform Traffic Control Devices.

**NPDES permit** – National Pollutant Discharge Elimination System permit. Issued by PADEP.

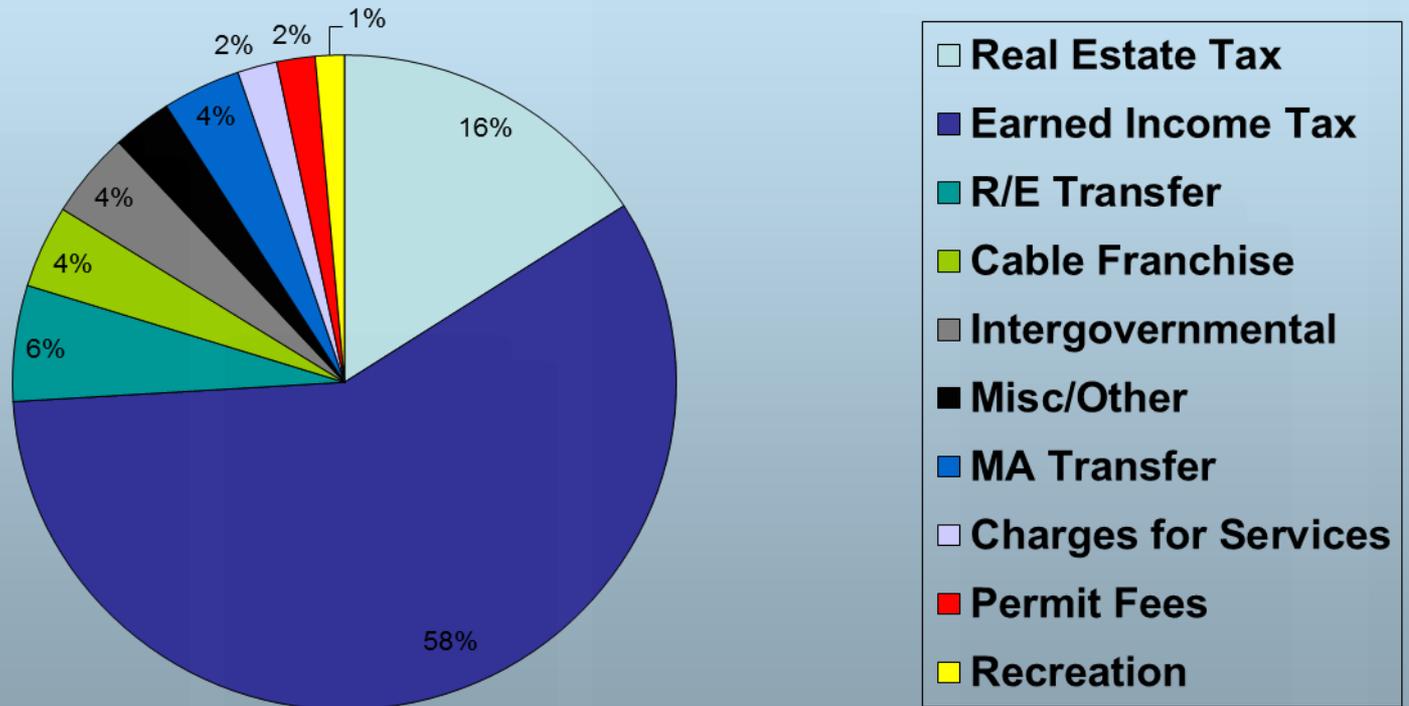
**Second Class Township** – a “second class township” is defined as having a population of less than 300 inhabitants per square mile and in Pennsylvania they are governed by the Second Class Township Code, enacted by the state legislature on May 1, 1933, as amended.

**WWTF** – Waste Water Treatment facility

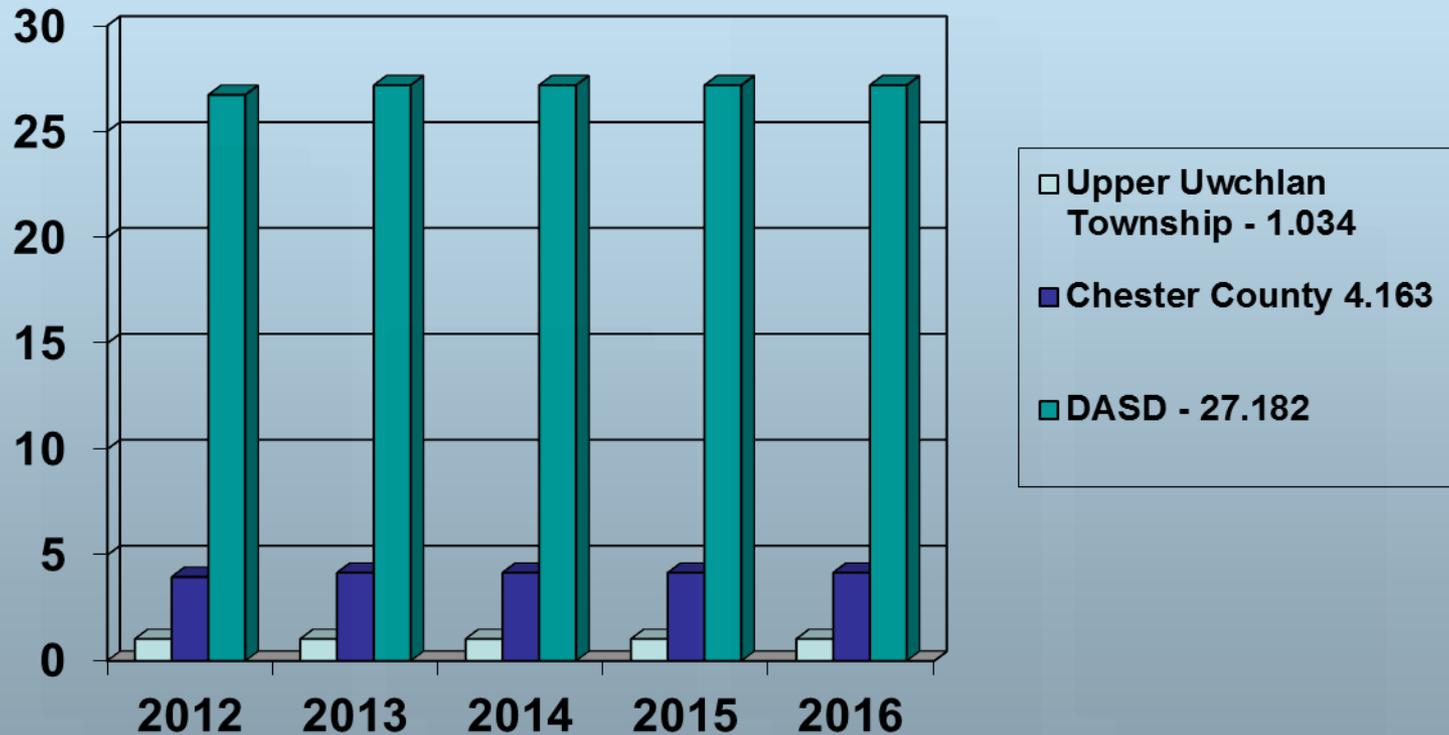
**UPPER UWCHLAN TOWNSHIP  
2016 BUDGET SUMMARY**

	Actual 2013	Actual 2014	Budget 2014	Actual YTD 9/30/15	Budget 2015	Budget 2016	\$ Inc/(Dec) 15 Budget	% Inc/(Dec)	Budget 2017	Budget 2018	Budget 2019	Budget 2020
<b>INCOME</b>												
Total 301 PROPERTY TAXES	974,030	1,045,505	985,000	881,285	975,000	975,000	-	0%	975,000	975,000	975,000	975,000
Total 301.7 HYDRANT TAX	62,299	50,455	60,000	58,349	65,000	65,000	-	0%	65,000	65,000	65,000	65,000
Total 310 EARNED INC & TRANSFER TAX	3,854,659	4,368,564	3,530,800	2,848,721	3,777,400	3,905,972	128,572	3%	3,905,972	3,905,972	3,905,972	3,905,972
Total 320 PERMITS	131,729	132,188	114,100	126,295	114,100	114,100	-	0%	114,100	114,100	114,100	114,100
Total 321 CABLE FRANCHISE FEES	237,912	242,739	225,000	185,408	230,000	250,000	20,000	9%	250,000	250,000	250,000	250,000
Total 331 FINES/394 POLICE ACTIVITY	61,386	65,830	68,500	39,679	63,500	63,500	-	0%	63,500	63,500	63,500	63,500
Total 341 INTEREST EARNNGS	17,470	19,665	12,000	13,976	15,000	15,000	-	0%	15,000	15,000	15,000	15,000
Total 342 RENTS & ROYALTIES	4,800	-	-	8,000	-	24,000	24,000	#DIV/0!	24,000	24,000	24,000	24,000
Total 354 GRANTS	5,308	2,308	50,188	500	1,808	1,808	-	0%	1,808	1,808	1,808	1,808
Total 355/356 INTERGOVERNMENTAL REVENUES	247,141	251,977	245,900	247,945	257,900	258,400	500	0%	258,400	258,400	258,400	258,400
Total 361 CHARGES FOR SERVICE/FEES	146,734	232,988	116,800	284,653	117,850	117,850	-	0%	117,850	117,850	117,850	117,850
Total 367 CULTURE & RECREATION	56,318	100,000	86,200	49,469	86,200	86,200	-	0%	86,200	86,200	86,200	86,200
Total 380 MISC INCOME	17,187	360,475	8,000	2,547	8,000	8,000	-	0%	8,000	8,000	8,000	8,000
Total 392 INTERFUND TRANSFER	119,665	124,823	138,876	96,531	172,541	233,246	60,705	35%	233,246	233,246	233,246	233,246
<b>Total Income</b>	<b>5,936,638</b>	<b>6,997,519</b>	<b>5,641,364</b>	<b>4,843,358</b>	<b>5,884,299</b>	<b>6,118,076</b>	<b>233,777</b>	<b>4%</b>	<b>6,118,076</b>	<b>6,118,076</b>	<b>6,118,076</b>	<b>6,118,076</b>
<b>EXPENSES</b>												
Total 400 GENERAL GOVERNMENT	37,380	269,944	40,609	43,154	52,474	61,762	9,288	18%	61,762	61,762	61,762	61,762
Total 401 EXECUTIVE	566,456	515,708	533,000	400,231	574,079	585,512	11,433	2%	607,429	621,725	636,441	652,855
Total 402 AUDIT	17,000	28,400	18,100	24,150	20,800	24,950	4,150	20%	25,750	26,550	27,350	28,150
Total 403 TAX COLLECTION	35,374	28,194	31,207	20,987	29,707	28,707	(1,000)	-3%	28,707	28,707	28,707	28,707
Total 404 LEGAL	45,700	31,325	45,000	39,742	45,000	45,000	-	0%	40,000	40,000	40,000	40,000
Total 407 COMPUTER	103,842	68,018	46,967	43,032	52,392	61,000	8,608	16%	56,500	56,500	56,500	56,500
Total 408 ENGINEERING	206,406	285,834	224,800	278,786	138,500	138,500	-	0%	138,500	138,500	138,500	138,500
Total 409 TOWNSHIP PROPERTIES	72,948	118,051	67,654	92,429	109,802	124,632	14,830	14%	123,132	123,132	123,132	123,132
Total 410 POLICE EXPENSES	1,830,924	1,919,631	1,972,625	1,429,398	2,001,845	2,012,066	10,221	1%	2,075,205	2,119,820	2,164,704	2,210,684
Total 411-412 FIRE & AMBULANCE	389,951	398,488	403,902	366,878	400,134	400,234	100	0%	401,685	403,255	404,899	406,619
Total 413 CODES ADMINISTRATION	279,240	352,591	341,813	263,685	359,224	367,367	8,143	2%	372,459	380,852	389,484	398,362
Total 414 PLANNING & ZONING	82,073	22,664	37,700	41,820	85,300	69,300	(16,000)	-19%	27,300	27,300	27,300	27,300
Total 415/422/456 EMERGENCY OPERATIONS/OTHER	20,096	22,976	25,040	20,300	31,640	29,040	(2,600)	-8%	29,460	29,584	29,796	30,019
Total 433 SIGNS	5,984	2,978	6,000	4,024	6,000	6,000	-	0%	6,000	6,000	6,000	6,000
Total 434 SIGNALS	12,353	3,379	11,200	11,169	12,700	12,700	-	0%	12,700	12,700	12,700	12,700
Total 438 PUBLIC WORKS	882,309	901,104	918,316	724,600	921,438	1,041,884	120,447	13%	1,085,416	1,108,856	1,132,176	1,156,958
Total 454 PARK & RECREATION	127,854	187,147	154,596	123,043	197,545	341,966	144,421	73%	332,966	332,966	332,966	332,966
Total 459 HISTORICAL COMMISSIONS	85	85	3,500	4,176	3,500	4,500	1,000	29%	4,500	4,500	4,500	4,500
<b>Total Expenses before Operating Transfers</b>	<b>4,715,975</b>	<b>5,156,518</b>	<b>4,882,029</b>	<b>3,931,605</b>	<b>5,042,079</b>	<b>5,355,119</b>	<b>313,040</b>	<b>6%</b>	<b>5,429,471</b>	<b>5,522,708</b>	<b>5,616,916</b>	<b>5,715,714</b>
<b>Net Income before Operating Transfers</b>	<b>1,220,663</b>	<b>1,841,001</b>	<b>759,336</b>	<b>911,753</b>	<b>842,220</b>	<b>762,957</b>	<b>(79,263)</b>	<b>-9%</b>	<b>688,605</b>	<b>595,368</b>	<b>501,160</b>	<b>402,362</b>
<b>Total Operating Transfers</b>	<b>(200,000)</b>	<b>(855,000)</b>	<b>(700,000)</b>	<b>(2,609,176)</b>	<b>(809,176)</b>	<b>(400,000)</b>	<b>409,176</b>	<b>-51%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>4,915,975</b>	<b>6,011,518</b>	<b>5,582,029</b>	<b>6,540,781</b>	<b>5,851,255</b>	<b>5,755,119</b>	<b>(96,136)</b>	<b>-2%</b>	<b>5,429,471</b>	<b>5,522,708</b>	<b>5,616,916</b>	<b>5,715,714</b>
<b>Net Income - General Fund</b>	<b>1,020,663</b>	<b>986,001</b>	<b>59,336</b>	<b>(1,697,423)</b>	<b>33,044</b>	<b>362,957</b>	<b>329,913</b>	<b>998%</b>	<b>688,605</b>	<b>595,368</b>	<b>501,160</b>	<b>402,362</b>
<b><u>Solid Waste Fund</u></b>												
Revenues	1,127,352	998,070	1,044,400	983,458	1,044,400	1,042,000	(2,400)	0%	1,045,600	1,045,800	1,049,000	1,049,200
Expenses	(741,748)	(798,585)	(759,256)	(606,249)	(759,256)	(827,054)	(67,798)	9%	(831,514)	(843,111)	(857,619)	(862,352)
Operating transfers	(100,000)	(600,000)	(600,000)	(175,000)	(600,000)	(100,000)	500,000	-83%	(150,000)	(150,000)	(100,000)	(100,000)
<b>Net Income - Solid Waste Fund</b>	<b>285,604</b>	<b>(400,515)</b>	<b>(314,856)</b>	<b>202,209</b>	<b>(314,856)</b>	<b>114,946</b>	<b>429,802</b>	<b>-137%</b>	<b>64,086</b>	<b>52,689</b>	<b>91,381</b>	<b>86,848</b>
<b>COMBINED NET INCOME</b>	<b>1,306,267</b>	<b>585,486</b>	<b>(255,521)</b>	<b>(1,495,214)</b>	<b>(281,812)</b>	<b>477,903</b>	<b>759,715</b>	<b>-270%</b>	<b>752,691</b>	<b>648,056</b>	<b>592,541</b>	<b>489,210</b>

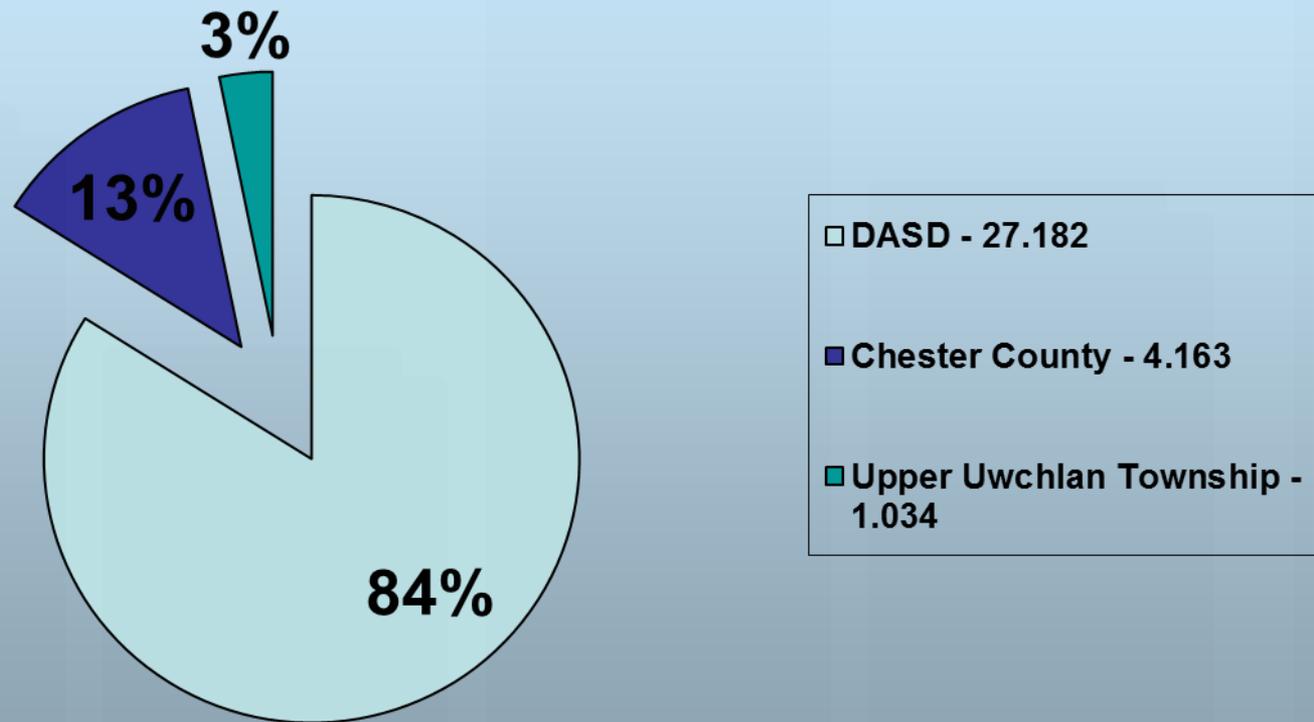
# 2016 General Fund Revenues



# Real Estate Tax Comparison Year to Year



# Real Estate Tax Comparison By Entity



## SUMMARY OF FINANCIAL POLICIES

The following summarizes the financial policies that have been established by the Board of Supervisors of Upper Uwchlan Township.

### Fund Balance Policy (adopted June 16, 2014)

The Fund Balance policy establishes the minimum unassigned fund balance to be maintained in the General Fund as 35% of all general operating expenses (before any transfers to any other funds) in the preceding fiscal year measured on a GAAP basis.

The purpose of this policy is to insure that the Township maintains adequate levels of unreserved fund balance to provide the capacity for sufficient cash flows for daily financial needs; offset significant economic downturns or revenue shortfalls; secure and protect the bond rating of the Township; and to provide funds for unforeseen expenditures related to emergencies.

### Investment Policy (adopted November 16, 2015)

The Investment Policy documents the objectives of the Township's investment policy and establishes the guidelines to be used in investing Township funds.

Any investments must be made in accordance with the Commonwealth of Pennsylvania's Second Class Township Code, section 3204. Investments permitted under the Second Class Township Code are very low risk – United States Treasury Bills, other short term obligations of the United States, savings deposits insured by the Federal Deposit Insurance Guaranty Corporation (FDIC), political subdivisions of the Commonwealth of Pennsylvania and Certificates of Deposit from institutions having their principal place of business in the Commonwealth which are insured and collateralized.

This policy is not applicable to the Township's defined benefit pension plans; they have existing investment policies.

### Debt Policy

The Township plans to draft, review and adopt a debt policy during 2016.

**Upper Uwchlan Township  
Annual Budget  
For the Calendar Year 2016**

**SUMMARY OF TOWNSHIP REVENUES**

**Real Estate Property Taxes**

The real estate taxes that a property owner will pay consists of the school tax, county tax and township tax. The Township assesses a modest property tax which totals 1.034 mills. The total millage is multiplied by each property's assessment to determine the amount of tax that is levied. Upper Uwchlan Township has an elected tax collector who mails the tax bills, collects the taxes and reports delinquencies to the County. County and Township taxes are assessed on a calendar year basis and are due by December 31 of each year. School taxes are based on the fiscal year of the school district and are assessed using a fiscal year of July 1 to June 30 annually. A property owner in Upper Uwchlan Township will pay the following in real estate tax millage:\*

School taxes – Downingtown Area School District (DASD)	27.182
County taxes – Chester County	4.163
Township taxes – Upper Uwchlan Township	<u>1.034</u>
<b>Total</b>	<b>32.379</b>

The only real estate taxes that are paid to the Township are the Township taxes at a millage rate of 1.034. **There will be no change in the Township tax rate for 2016.** The 2016 budget includes anticipated revenue in the amount of **\$975,000** for both current and delinquent taxes.

\*Rates are for 2015. DASD will adopt a new budget for the 2016–2017 year in June, 2016.

Hydrant taxes are assessed to properties that are within 750 feet of a fire hydrant. The rate is .087 mills and we have budgeted **\$65,000** in revenue for 2016. Actual revenues through September 30, 2015 were over \$58,000.

**Real Estate Transfer Tax**

A real estate transfer tax is collected on the transfer of real estate at the time of sale. The tax that is collected is 1% - which is shared equally by the Township and the School District, so that Upper Uwchlan receives revenue in the amount of one-half of one percent (0.50%) on the sale of real estate within the Township. Revenue will fluctuate with the number and sales prices of properties in the Township. For 2016, we budgeted revenue of **\$350,000** based on revenue received in 2014 and 2015. We prefer to budget for this item conservatively since there are no large developments under construction and the number of home sales can fluctuate from year to year.

### **Earned Income Taxes**

The earned income tax rate is 1% for Upper Uwchlan Township residents and those who work in the Township. This tax is also shared equally between the Township and the Downingtown Area School District, so that the Township receives one-half of one percent (0.50%). The tax is paid on all earned income such as wages, salaries and commissions. The amount budgeted for 2016 is **\$3,605,000**. Retired citizens, people who are unemployed due to illness or who have been laid off from their jobs will typically have no tax liability to the Township. People who live in Townships that have adopted an earned income tax and who work in Upper Uwchlan will have the taxes they pay transferred to their township of residence.

Keystone Collections Group ("Keystone") was engaged by Chester County to collect all earned income taxes within the County (pursuant to Pennsylvania Act 32). Keystone is compensated at the rate of 1.36% of collections. We budgeted **\$49,028** as our commission to Keystone in 2016.

### **Cable Television Franchise Fees**

The Township receives cable television franchise fees from the local cable companies – Comcast and Verizon. The amount received by the Township is dependent on the amount of sales generated annually by the cable television companies. Payment is received from the cable companies on a quarterly basis. We budgeted **\$250,000** for 2016 revenue; based on prior years' experience we expect that actual 2015 revenue will be slightly higher than that amount.

### **Permits**

The Township charges a fee for building permits, use and occupancy permits, contractors' permits and certifications for refinancing. The total amount budgeted for 2016 is **\$114,100**; the actual amount received through September of 2015 is over \$126,000.

### **Police Fines**

The District Justice collects fines for citations issued by the State Police. The Township also receives disbursements from the State of Pennsylvania for the issuance of traffic citations within the Township limits. The Township anticipates receiving revenue in 2016 in the amount of **\$63,500** from these fines.

### **Interest**

The Township invests its funds in interest bearing accounts and instruments. Earnings rates will fluctuate depending upon the interest rates received. The General Fund checking account currently earns interest at a rate of one-half of one percent (0.50%) and the certificate of deposit is earning 1% through January, 2016. Interest income is estimated to be **\$15,000** in 2016.

### Rents and Royalties

Until 2014, the Township received rental income on the Upland Farms property, which the Township plans to convert to a community center. It was not rented during 2014 or 2015. Beginning in June, 2015, the Township entered into a lease agreement with Chester County to allow the County to locate a cell tower on Township owned property. The terms of the lease calls for the County to pay \$2,000 in rent each month to the Township.

### Grants

The Township does not have any grants pending for the General Fund in 2016. It has applied for grants for work to be done in the Storm Water Management Fund.

### Intergovernmental Revenues

The state makes payments to the Township for various purposes. We receive annual Public Utility Realty Tax (PURTA ) payments of about **\$6,000**. These payments are meant to compensate the Township for foregone tax revenues due to the tax-exempt status of public utility land within the Township. The utilities are exempt from paying real estate taxes.

The Township also receives payments from the Commonwealth of Pennsylvania that are restricted in their use. The Foreign Fire Insurance Premium Tax (budgeted at **\$112,000**) is a pass-through to the Firemen's Relief Association and must be paid to the local fire departments by the Township within 60 days of receipt. The State also provides State Pension Aid (budgeted at **\$140,000**) which must be deposited into the police and non-uniform pension plans. Both of these revenues have offsetting expenses in the same amount; there is no effect on the budget of these pass-through items.

### Charges for Services

Various departments provide services that can be charged to the user. The largest component consists of fees received from engineering and legal services which are budgeted at **\$108,000**. We also charge the resident an administrative fee for processing bills and payments in an amount that does not exceed \$100 per billing. Zoning and land development fees are budgeted at **\$4,000** in 2016.

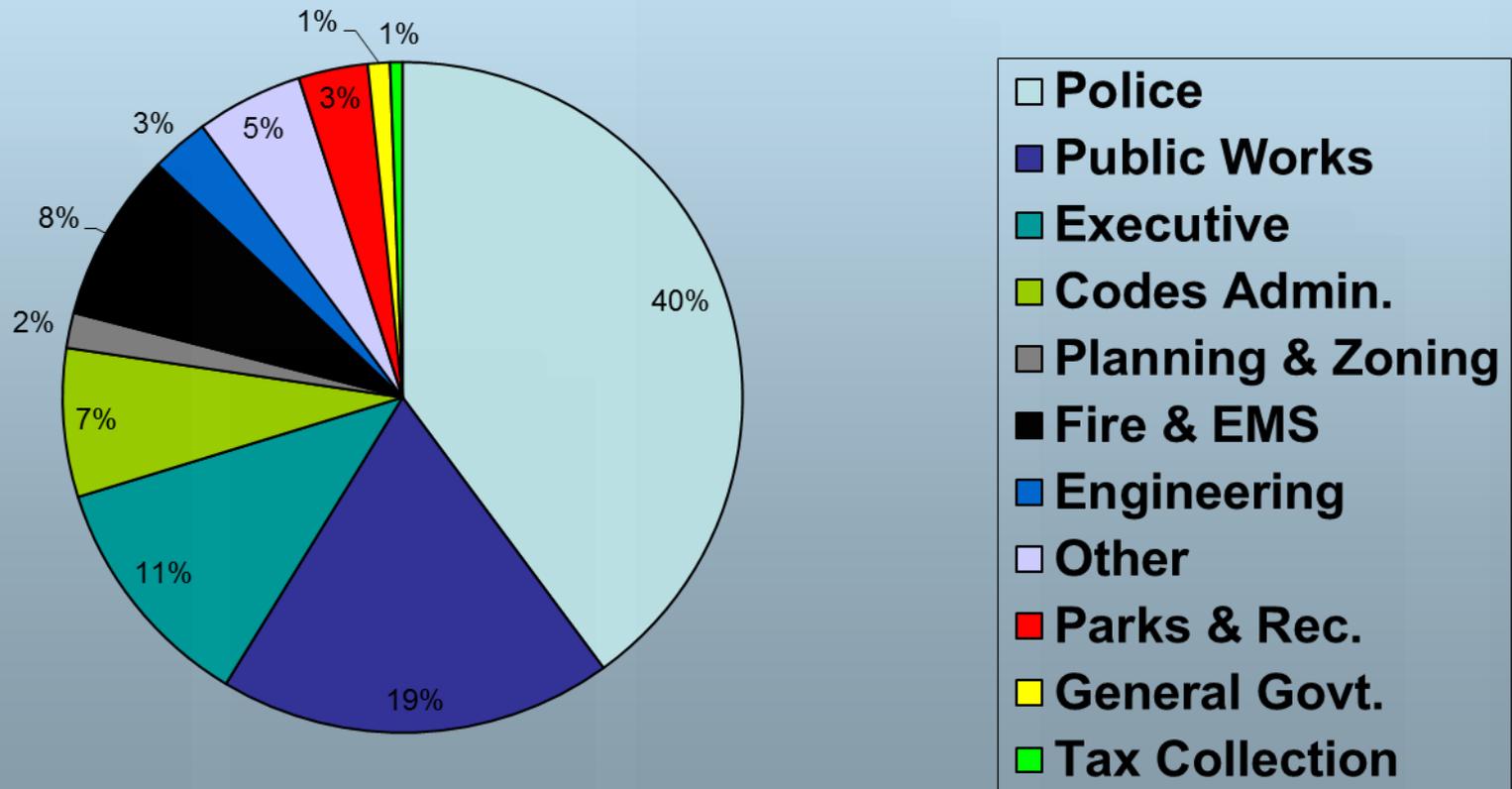
### Culture and Recreation

The Township charges various sports groups for the use of the playing fields at our parks for sporting events and practices. These fees are used for the ongoing maintenance and improvement of the facilities. Turf field fees are segregated in a separate bank account and will be used for replacement of the turf field at the end of its useful life. We budgeted **\$45,000** for the use of the turf field at Fellowship Fields and also **\$30,000** for use of our other fields at Hickory Park. We expect to receive **\$10,000** in donations towards the annual community Block Party that is held in June. Total revenues budgeted for 2016 is **\$86,200**.

### Inter-Fund Transfers

The Township provides various services to the Upper Uwchlan Township Municipal Authority and is reimbursed for those services by the Authority. Those services include the services of Township administrative and financial personnel, and the use of the Public Works department to maintain the grounds and lawns of property surrounding the waste water treatment facilities. Effective January 1, 2013, the Township brought the quarterly billing of all sewer accounts in-house to the Township's Finance Department which has substantially increased the time spent by Township personnel on Authority business. The estimated reimbursement for 2016 is **\$233,246**.

# 2016 General Fund Expenditures by Activity



**Upper Uwchlan Township  
2015 Budget**

		Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
		2013	2014	2014	9/30/15	2015	2016	'15 Bud	Inc/(Dec)	2017	2018	2019	2020
<b>REVENUES</b>													
<b>300 - INCOME</b>													
<b>301 PROPERTY TAXES</b>													
01-301-000-010	Current Real Estate Taxes	942,823	1,015,515	960,000	891,959	945,000	970,000	25,000	3%	970,000	970,000	970,000	970,000
01-301-000-013	Real Estate Tax Refunds	-	-	-	(22,551)	-	(25,000)	(25,000)	#DIV/0!	(25,000)	(25,000)	(25,000)	(25,000)
01-301-000-030	Delinquent Real Estate Taxes	31,207	29,990	25,000	11,877	30,000	30,000	-	0%	30,000	30,000	30,000	30,000
<b>Total 301 PROPERTY TAXES</b>		<b>974,030</b>	<b>1,045,505</b>	<b>985,000</b>	<b>881,285</b>	<b>975,000</b>	<b>975,000</b>	<b>-</b>	<b>0%</b>	<b>975,000</b>	<b>975,000</b>	<b>975,000</b>	<b>975,000</b>
<b>301.7 HYDRANT TAX</b>													
01-301-000-071	Hydrant Tax	62,299	50,455	60,000	58,349	65,000	65,000	-	0%	65,000	65,000	65,000	65,000
<b>Total 301.7 HYDRANT TAX</b>		<b>62,299</b>	<b>50,455</b>	<b>60,000</b>	<b>58,349</b>	<b>65,000</b>	<b>65,000</b>	<b>-</b>	<b>0%</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>
<b>310 EARNED INCOME &amp; TRANSFER TAX</b>													
01-310-000-010	Real Estate Transfer Tax	489,576	434,113	325,000	368,532	325,000	350,000	25,000	8%	350,000	350,000	350,000	350,000
01-310-000-020	Earned Income Tax, current	3,410,075	3,987,279	3,250,000	2,513,833	3,500,000	3,605,000	105,000	3%	3,605,000	3,605,000	3,605,000	3,605,000
01-310-000-021	EIT Commissions Paid	(44,992)	(52,828)	(44,200)	(33,644)	(47,600)	(49,028)	(1,428)	3%	(49,028)	(49,028)	(49,028)	(49,028)
<b>Total 310 EARNED INC &amp; TRANSFER TAX</b>		<b>3,854,659</b>	<b>4,368,564</b>	<b>3,530,800</b>	<b>2,848,721</b>	<b>3,777,400</b>	<b>3,905,972</b>	<b>128,572</b>	<b>3%</b>	<b>3,905,972</b>	<b>3,905,972</b>	<b>3,905,972</b>	<b>3,905,972</b>
<b>320 PERMITS</b>													
01-320-000-010	Building Permits	114,219	115,218	100,000	111,365	100,000	100,000	-	0%	100,000	100,000	100,000	100,000
01-320-000-020	Use & Occupancy Permits	12,110	12,240	8,000	10,310	8,000	8,000	-	0%	8,000	8,000	8,000	8,000
01-320-000-030	Sign Permits	-	-	100	-	100	100	-	0%	100	100	100	100
01-320-000-040	Contractors Permits	1,650	1,700	2,000	1,950	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-320-000-050	Refinance Certification Fees	3,750	3,030	4,000	2,670	4,000	4,000	-	0%	4,000	4,000	4,000	4,000
<b>Total 320 PERMITS</b>		<b>131,729</b>	<b>132,188</b>	<b>114,100</b>	<b>126,295</b>	<b>114,100</b>	<b>114,100</b>	<b>-</b>	<b>0%</b>	<b>114,100</b>	<b>114,100</b>	<b>114,100</b>	<b>114,100</b>
<b>321 CABLE FRANCHISE FEES</b>													
01-321-000-080	Cable TV Franchise Fees	237,912	242,739	225,000	185,408	230,000	250,000	20,000	9%	250,000	250,000	250,000	250,000
<b>Total 321 CABLE FRANCHISE FEES</b>		<b>237,912</b>	<b>242,739</b>	<b>225,000</b>	<b>185,408</b>	<b>230,000</b>	<b>250,000</b>	<b>20,000</b>	<b>9%</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>
<b>331 POLICE FINES</b>													
01-331-000-010	Vehicles Code Violations	57,193	61,162	65,000	37,157	60,000	60,000	-	0%	60,000	60,000	60,000	60,000
01-331-000-011	Reports/Fingerprints	2,131	2,738	2,000	1,825	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-331-000-012	Solicitation Permits	536	433	500	697	500	500	-	0%	500	500	500	500
01-331-000-050	Reimbursed Police Wages	1,527	1,496	1,000	-	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
<b>Total 331 POLICE FINES</b>		<b>61,386</b>	<b>65,830</b>	<b>68,500</b>	<b>39,679</b>	<b>63,500</b>	<b>63,500</b>	<b>-</b>	<b>0%</b>	<b>63,500</b>	<b>63,500</b>	<b>63,500</b>	<b>63,500</b>
<b>341 Interest Earnings</b>													
01-341-000-001	Interest Income	17,470	19,665	12,000	13,976	15,000	15,000	-	0%	15,000	15,000	15,000	15,000
<b>Total 341 Interest Earnings</b>		<b>17,470</b>	<b>19,665</b>	<b>12,000</b>	<b>13,976</b>	<b>15,000</b>	<b>15,000</b>	<b>-</b>	<b>0%</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>342 RENTS &amp; ROYALTIES</b>													
01-342-000-001	Rental Property Income	4,800	-	-	8,000	-	24,000	24,000	#DIV/0!	24,000	24,000	24,000	24,000
<b>Total 342 RENTS &amp; ROYALTIES</b>		<b>4,800</b>	<b>-</b>	<b>-</b>	<b>8,000</b>	<b>-</b>	<b>24,000</b>	<b>24,000</b>	<b>#DIV/0!</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
<b>354 GRANTS</b>													
01-354-000-010	County Grants	-	-	48,380	-	-	-	-	#DIV/0!	-	-	-	-
01-354-000-020	State Grants	1,808	1,808	1,808	-	1,808	1,808	-	0%	1,808	1,808	1,808	1,808
01-354-000-030	Police Grants	3,500	500	-	500	-	-	-	#DIV/0!	-	-	-	-
<b>Total 354 GRANTS</b>		<b>5,308</b>	<b>2,308</b>	<b>50,188</b>	<b>500</b>	<b>1,808</b>	<b>1,808</b>	<b>-</b>	<b>0%</b>	<b>1,808</b>	<b>1,808</b>	<b>1,808</b>	<b>1,808</b>

**Upper Uwchlan Township  
2015 Budget**

	Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget	
	2013	2014	2014	9/30/15	2015	2016	'15 Bud	Inc/(Dec)	2017	2018	2019	2020	
<b>355/356 INTERGOVERNMENTAL REVENUES</b>													
01-355-000-001	PURTA	5,949	6,192	5,500	6,300	5,500	6,000	500	9%	6,000	6,000	6,000	6,000
01-355-000-004	Alcohol Beverage Tax	400	400	400	400	400	400	-	0%	400	400	400	400
01-355-000-005	State Aid, Police Pension	77,687	85,199	77,000	86,258	85,000	85,000	-	0%	85,000	85,000	85,000	85,000
01-355-000-006	State Aid, Non-Uniform Pension	50,497	54,217	51,000	50,971	55,000	55,000	-	0%	55,000	55,000	55,000	55,000
01-355-000-007	Foreign Fire Insurance Tax	112,608	105,969	112,000	104,016	112,000	112,000	-	0%	112,000	112,000	112,000	112,000
<b>Total 355/356 MISCELLANEOUS TAXES</b>		<b>247,141</b>	<b>251,977</b>	<b>245,900</b>	<b>247,945</b>	<b>257,900</b>	<b>258,400</b>	<b>500</b>	<b>0%</b>	<b>258,400</b>	<b>258,400</b>	<b>258,400</b>	<b>258,400</b>
<b>361 CHARGES FOR SERVICE/FEEES</b>													
01-360-000-010	Vehicle Storage Fees	1,550	-	1,000	-	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-361-000-030	Zoning/Sub Div/Land Develop	6,138	10,761	4,000	10,590	4,000	4,000	-	0%	4,000	4,000	4,000	4,000
01-361-000-032	Fees from Engineering	115,019	213,667	100,000	249,474	100,000	100,000	-	0%	100,000	100,000	100,000	100,000
01-361-000-033	Admin Fees from Engineering	9,712	3,764	8,000	13,196	8,000	8,000	-	0%	8,000	8,000	8,000	8,000
01-361-000-035	Admin Fees from Legal	1,337	374	1,500	444	1,500	1,500	-	0%	1,500	1,500	1,500	1,500
01-361-000-036	Legal Services Fees	12,526	4,009	2,000	10,583	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
01-361-000-038	Sale of Maps & Books	200	360	200	345	250	250	-	0%	250	250	250	250
01-361-000-039	Fire Inspection Fees	250	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-361-000-042	Copies	2	54	100	21	100	100	-	0%	100	100	100	100
<b>Total 361 CHARGES FOR SERVICE/FEEES</b>		<b>146,734</b>	<b>232,988</b>	<b>116,800</b>	<b>284,653</b>	<b>117,850</b>	<b>117,850</b>	<b>-</b>	<b>#DIV/0!</b>	<b>117,850</b>	<b>117,850</b>	<b>117,850</b>	<b>117,850</b>
<b>367 CULTURE &amp; RECREATION</b>													
01-367-000-010	Recreation Donations	-	-	1,000	-	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-367-000-021	Field Programs	4,415	52,288	10,000	14,568	30,000	30,000	-	0%	30,000	30,000	30,000	30,000
01-367-000-025	Turf Field Fees	45,928	36,100	65,000	28,101	45,000	45,000	-	0%	45,000	45,000	45,000	45,000
01-367-000-030	Community Events Donations	5,900	11,613	10,000	6,800	10,000	10,000	-	0%	10,000	10,000	10,000	10,000
01-367-000-040	History Book Revenue	75	-	200	-	200	200	-	0%	200	200	200	200
01-367-000-089	Donations - Park Equipment	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
<b>Total 367 CULTURE &amp; RECREATION</b>		<b>56,318</b>	<b>100,000</b>	<b>86,200</b>	<b>49,469</b>	<b>86,200</b>	<b>86,200</b>	<b>-</b>	<b>0%</b>	<b>86,200</b>	<b>86,200</b>	<b>86,200</b>	<b>86,200</b>
<b>380 MISC INCOME</b>													
01-380-000-001	Misc. Revenue	16,280	298,060	5,000	1,529	5,000	5,000	-	0%	5,000	5,000	5,000	5,000
01-380-000-010	Insurance Reimbursement	906	62,416	3,000	1,018	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
<b>Total 380 MISC INCOME</b>		<b>17,187</b>	<b>360,475</b>	<b>8,000</b>	<b>2,547</b>	<b>8,000</b>	<b>8,000</b>	<b>-</b>	<b>0%</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
<b>392 INTERFUND TRANSFER</b>													
01-392-000-008	Municipal Authority Reimbursement	119,665	124,253	138,876	93,774	172,541	233,246	60,705	35%	233,246	233,246	233,246	233,246
	Transfer from Liquid Fuels Fund	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-392-000-020	Transfer from Capital Fund	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-392-000-030	Transfer from Solid Waste Fund	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-395-000-000	Refund of Prior Year Expenses	-	570	-	2,757	-	-	-	#DIV/0!	-	-	-	-
<b>Total 392 INTERFUND TRANSFER</b>		<b>119,665</b>	<b>124,823</b>	<b>138,876</b>	<b>96,531</b>	<b>172,541</b>	<b>233,246</b>	<b>60,705</b>	<b>35%</b>	<b>233,246</b>	<b>233,246</b>	<b>233,246</b>	<b>233,246</b>
<b>Total 300 - INCOME</b>		<b>5,936,638</b>	<b>6,997,519</b>	<b>5,641,364</b>	<b>4,843,358</b>	<b>5,884,299</b>	<b>6,118,076</b>	<b>233,777</b>	<b>4%</b>	<b>6,118,076</b>	<b>6,118,076</b>	<b>6,118,076</b>	<b>6,118,076</b>
<b>Total Income</b>		<b>5,936,638</b>	<b>6,997,519</b>	<b>5,641,364</b>	<b>4,843,358</b>	<b>5,884,299</b>	<b>6,118,076</b>	<b>233,777</b>	<b>4%</b>	<b>6,118,076</b>	<b>6,118,076</b>	<b>6,118,076</b>	<b>6,118,076</b>

**Upper Uwchlan Township  
2015 Budget**

	Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2013	2014	2014	9/30/15	2015	2016	'15 Bud	Inc/(Dec)	2017	2018	2019	2020
<b>400 EXPENDITURES</b>												
<b>400 - General Government</b>												
01-400-000-113	Supervisor's Wages	3,750	-	-	-	2,500	2,500	#DIV/0!	2,500	2,500	2,500	2,500
01-400-000-150	Payroll Tax Expense	287	-	-	-	191	191	#DIV/0!	191	191	191	191
01-400-000-320	Telephone	4,226	1,702	2,000	1,149	2,000	2,000	0%	2,000	2,000	2,000	2,000
01-400-000-340	Public Relations	385	599	-	1,276	6,500	6,500	0%	6,500	6,500	6,500	6,500
01-400-000-341	Advertising	5,813	5,289	7,500	4,609	7,500	7,500	0%	7,500	7,500	7,500	7,500
01-400-000-342	Printing	1,712	856	850	2,864	1,000	1,000	0%	1,000	1,000	1,000	1,000
01-400-000-344	Community Notice	-	-	2,000	-	2,000	2,000	0%	2,000	2,000	2,000	2,000
01-400-000-350	Insurance - Bonding	3,809	4,376	3,886	2,486	4,500	4,500	0%	4,500	4,500	4,500	4,500
01-400-000-352	Insurance - Liability	9,210	13,853	10,373	23,850	10,824	22,071	11,247	104%	22,071	22,071	22,071
01-400-000-420	Dues/Subscriptions/Memberships	5,430	9,507	6,000	4,716	9,650	5,000	(4,650)	-48%	5,000	5,000	5,000
01-400-000-460	Meetings & Conferences	642	2,300	6,000	688	6,000	6,000	0%	6,000	6,000	6,000	6,000
01-400-000-461	Bank Fees	89	24	1,000	63	500	500	0%	500	500	500	500
01-400-000-463	Misc. Expenses	2,028	231,438	1,000	1,454	2,000	2,000	0%	2,000	2,000	2,000	2,000
<b>Total 400 - General Government</b>		<b>37,380</b>	<b>269,944</b>	<b>40,609</b>	<b>43,154</b>	<b>52,474</b>	<b>61,762</b>	<b>9,288</b>	<b>18%</b>	<b>61,762</b>	<b>61,762</b>	<b>61,762</b>
<b>401 EXECUTIVE</b>												
01-401-000-100	Administration Wages	347,123	330,821	325,948	244,063	358,949	369,717	10,768	3%	392,233	404,000	416,120
01-401-000-150	Payroll Tax Expense	27,017	25,459	24,935	19,273	27,640	28,283	643	2%	30,006	30,906	31,833
01-401-000-151	PSATS Unemployment	2,888	1,899	2,231	2,148	2,160	1,140	(1,020)	-47%	1,260	1,320	1,346
01-401-000-156	Employee Benefit Expense	112,261	94,115	97,575	75,370	107,212	107,212	0	0%	107,212	107,212	107,212
01-401-000-157	ACA Fees	-	144	-	-	360	600	240	67%	750	900	1,125
01-401-000-160	Non-Uniform Pension	34,055	30,960	31,820	25,775	28,755	26,502	(2,253)	-8%	27,297	28,116	28,959
01-401-000-174	Tuition Reimbursement	-	-	2,000	-	4,000	4,000	-	0%	2,000	2,000	2,000
01-401-000-181	Longevity Pay	2,700	1,650	2,400	1,800	2,700	4,500	1,800	67%	5,100	5,700	6,300
01-401-000-183	Overtime Wages	7,344	3,366	5,000	2,256	5,000	5,000	-	0%	5,000	5,000	5,000
01-401-000-200	Supplies	10,419	10,217	10,000	8,401	10,000	10,000	-	0%	10,000	10,000	10,000
01-401-000-215	Postage	2,912	3,648	3,500	3,490	3,500	3,500	-	0%	3,500	3,500	3,500
01-401-000-230	Gasoline & Oil	807	1,825	2,200	904	2,200	2,200	-	0%	2,200	2,200	2,200
01-401-000-235	Vehicle Maintenance	164	164	200	173	500	500	-	0%	500	500	500
01-401-000-252	Repair & Maintenance	-	-	2,000	-	2,000	2,000	-	0%	2,000	2,000	2,000
01-401-000-316	Training & Seminars	4,854	1,494	5,000	6,745	6,800	7,000	200	3%	7,000	7,000	7,000
01-401-000-317	Parking & Travel	1,269	1,661	200	958	500	1,200	700	140%	200	200	200
01-401-000-322	Ipad Expense	-	547	-	309	600	600	-	0%	600	600	600
01-400-000-352	Insurance - Liability	-	332	-	371	363	471	108	30%	471	471	471
01-400-000-353	Insurance - Vehicle	288	176	547	487	720	936	216	30%	600	600	600
01-401-000-354	Insurance - Workers Comp.	836	946	996	1,568	1,620	1,650	30	2%	1,000	1,000	1,000
01-401-000-420	Dues/Subscriptions/Memberships	2,499	2,236	2,900	2,020	2,500	2,500	-	0%	2,500	2,500	2,500
01-401-000-450	Contracted Services	9,021	4,048	13,548	4,120	6,000	6,000	-	0%	6,000	6,000	6,000
<b>Total 401 EXECUTIVE</b>		<b>566,456</b>	<b>515,708</b>	<b>533,000</b>	<b>400,231</b>	<b>574,079</b>	<b>585,512</b>	<b>11,433</b>	<b>2%</b>	<b>607,429</b>	<b>621,725</b>	<b>636,441</b>
<b>402 AUDIT</b>												
01-402-000-450	Contracted Services	17,000	28,400	18,100	24,150	20,800	24,950	4,150	20%	25,750	26,550	27,350
<b>Total 402 AUDIT</b>		<b>17,000</b>	<b>28,400</b>	<b>18,100</b>	<b>24,150</b>	<b>20,800</b>	<b>24,950</b>	<b>4,150</b>	<b>20%</b>	<b>25,750</b>	<b>26,550</b>	<b>27,350</b>

**Upper Uwchlan Township  
2015 Budget**

	Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2013	2014	2014	9/30/15	2015	2016	'15 Bud	Inc/(Dec)	2017	2018	2019	2020
<b>403 TAX COLLECTION</b>												
01-403-000-100	Tax Collector Wages	27,851	21,058	21,000	14,712	21,000	-	0%	21,000	21,000	21,000	21,000
01-403-000-150	Payroll Tax Expense	2,130	1,611	1,607	1,125	1,607	-	0%	1,607	1,607	1,607	1,607
01-403-000-200	Supplies	14	289	500	302	500	-	0%	500	500	500	500
01-403-000-215	Postage	1,460	1,834	2,000	1,588	2,000	-	0%	2,000	2,000	2,000	2,000
01-403-000-350	Insurance - Bonding	525	525	600	525	600	-	0%	600	600	600	600
01-403-000-450	Contracted Services	3,394	2,879	5,500	2,736	4,000	(1,000)	-25%	3,000	3,000	3,000	3,000
<b>Total 403 TAX COLLECTION</b>		<b>35,374</b>	<b>28,194</b>	<b>31,207</b>	<b>20,987</b>	<b>29,707</b>	<b>(1,000)</b>	<b>-3%</b>	<b>28,707</b>	<b>28,707</b>	<b>28,707</b>	<b>28,707</b>
<b>404 LEGAL</b>												
01-404-000-310	Legal Fees - Reimbursable	12,943	3,814	10,000	12,279	10,000	-	0%	10,000	10,000	10,000	10,000
01-404-000-311	Legal Fees - Non-Reimbursable	32,694	27,511	35,000	16,787	35,000	(5,000)	-14%	30,000	30,000	30,000	30,000
01-404-000-450	Contracted Services	63	-	-	10,676	-	5,000	#DIV/0!	-	-	-	-
<b>Total 404 LEGAL</b>		<b>45,700</b>	<b>31,325</b>	<b>45,000</b>	<b>39,742</b>	<b>45,000</b>	<b>-</b>	<b>0%</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>407 COMPUTER</b>												
01-407-000-200	Supplies	20	2,251	-	1,732	1,000	2,000	1,000	100%	2,000	2,000	2,000
01-407-000-220	Software	861	1,525	1,000	978	4,000	4,000	-	0%	4,000	4,000	4,000
01-407-000-222	Hardware	1,057	5,887	5,000	1,356	5,000	7,000	2,000	40%	3,500	3,500	3,500
01-407-000-240	Web Page	3,477	3,582	4,000	3,689	5,000	5,000	-	0%	4,000	4,000	4,000
01-407-000-450	Contracted Services	98,428	54,773	36,967	35,277	37,392	43,000	5,608	15%	43,000	43,000	43,000
<b>Total 407 COMPUTER</b>		<b>103,842</b>	<b>68,018</b>	<b>46,967</b>	<b>43,032</b>	<b>52,392</b>	<b>61,000</b>	<b>8,608</b>	<b>16%</b>	<b>56,500</b>	<b>56,500</b>	<b>56,500</b>
<b>408 ENGINEERING</b>												
01-408-000-310	Engineering - Reimbursable	140,610	191,360	100,000	248,484	100,000	100,000	-	0%	100,000	100,000	100,000
01-408-000-311	Traffic Engineering	8,562	47,655	84,300	3,793	10,000	10,000	-	0%	10,000	10,000	10,000
01-408-000-313	Engineering - Non-Reimbursable	42,499	36,479	20,000	15,492	20,000	20,000	-	0%	20,000	20,000	20,000
01-408-000-366	Ordinance Update	-	-	4,500	-	4,500	4,500	-	0%	4,500	4,500	4,500
01-408-000-367	General Planning	6,016	9,359	4,000	11,017	4,000	4,000	-	0%	4,000	4,000	4,000
01-408-000-368	MS-4 Expenses	8,720	981	12,000	-	-	-	-	#DIV/0!	-	-	-
<b>Total 408 ENGINEERING</b>		<b>206,406</b>	<b>285,834</b>	<b>224,800</b>	<b>278,786</b>	<b>138,500</b>	<b>138,500</b>	<b>-</b>	<b>0%</b>	<b>138,500</b>	<b>138,500</b>	<b>138,500</b>
<b>409 TOWNSHIP PROPERTIES</b>												
<i>PUBLIC WORKS BUILDING</i>												
01-409-001-200	Supplies	-	323	-	109	5,000	1,000	(4,000)	-80%	1,000	1,000	1,000
01-409-001-231	Propane & Heating	4,061	12,718	-	9,860	13,000	13,000	-	0%	13,000	13,000	13,000
01-409-001-250	Maintenance & Repairs	2,939	7,029	5,800	2,734	9,800	15,500	5,700	58%	15,500	15,500	15,500
01-409-001-320	Telephone	1,336	2,176	1,000	545	1,700	1,700	-	0%	1,700	1,700	1,700
01-409-001-351	Insurance - Property	826	3,079	3,500	6,619	3,600	4,680	1,080	30%	4,680	4,680	4,680
01-409-001-360	Utilities	2,428	6,556	2,000	3,992	7,000	12,000	5,000	71%	12,000	12,000	12,000
01-409-001-450	Contracted Services	823	1,301	1,552	14,779	1,000	4,000	3,000	300%	4,000	4,000	4,000
<b>Total 409-001 PUBLIC WORKS BUILDING</b>		<b>12,413</b>	<b>33,182</b>	<b>13,852</b>	<b>38,636</b>	<b>41,100</b>	<b>51,880</b>	<b>10,780</b>	<b>26%</b>	<b>51,880</b>	<b>51,880</b>	<b>51,880</b>

**Upper Uwchlan Township  
2015 Budget**

	Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2013	2014	2014	9/30/15	2015	2016	'15 Bud	Inc/(Dec)	2017	2018	2019	2020
<b>TOWNSHIP BUILDING</b>												
01-409-003-101	Employee Cost Allocation	1,493	1,087	2,622	1,629	3,856	-	(3,856)	-100%	-	-	-
01-409-003-200	Supplies	705	707	1,000	1,480	1,000	2,000	1,000	100%	1,000	1,000	1,000
01-409-003-231	Propane & Heating Oil	5,132	5,385	4,000	1,110	5,000	5,000	-	0%	5,000	5,000	5,000
01-409-003-250	Maintenance & Repairs	3,248	11,945	10,000	5,284	8,000	8,000	-	0%	8,000	8,000	8,000
01-409-003-320	Telephone	3,216	7,973	3,200	5,349	7,000	7,000	-	0%	7,000	7,000	7,000
01-409-003-351	Insurance - Property	5,472	4,838	5,500	6,619	4,800	6,240	1,440	30%	6,240	6,240	6,240
01-409-003-360	Utilities	17,303	15,073	15,000	12,417	15,000	15,000	-	0%	15,000	15,000	15,000
01-409-003-450	Contracted Services	23,965	28,870	12,480	13,374	17,806	20,000	2,194	12%	20,000	20,000	20,000
<b>Total 409-003 TOWNSHIP BUILDING</b>		<b>60,534</b>	<b>75,879</b>	<b>53,802</b>	<b>47,260</b>	<b>62,462</b>	<b>63,240</b>	<b>778</b>	<b>1%</b>	<b>62,240</b>	<b>62,240</b>	<b>62,240</b>
<b>MILFORD ROAD BUILDING</b>												
01-409-004-200	Supplies	-	-	-	-	500	500	-	0%	500	500	500
01-409-004-231	Propane & Heating Oil	-	-	-	975	-	1,500	1,500	#DIV/0!	1,500	1,500	1,500
01-409-004-250	Maintenance & Repairs	-	4,393	-	-	3,000	3,000	-	0%	3,000	3,000	3,000
01-409-004-320	Telephone	-	-	-	1,053	-	1,200	1,200	#DIV/0!	1,200	1,200	1,200
01-409-004-351	Insurance - Property	-	108	-	165	240	312	72	30%	312	312	312
01-409-004-360	Utilities	-	4,489	-	4,010	2,500	2,500	-	0%	2,500	2,500	2,500
01-409-004-450	Contracted Services	-	-	-	329	-	500	500	0%	500	500	500
<b>Total 409-004 MILFORD ROAD</b>		<b>-</b>	<b>8,991</b>	<b>-</b>	<b>6,533</b>	<b>6,240</b>	<b>9,512</b>	<b>3,272</b>	<b>52%</b>	<b>9,012</b>	<b>9,012</b>	<b>9,012</b>
<b>Total 409 TOWNSHIP PROPERTIES TOTAL</b>		<b>72,948</b>	<b>118,051</b>	<b>67,654</b>	<b>92,429</b>	<b>109,802</b>	<b>124,632</b>	<b>14,830</b>	<b>14%</b>	<b>123,132</b>	<b>123,132</b>	<b>123,132</b>
<b>410 POLICE EXPENSES</b>												
01-410-000-100	Police Wages	989,859	1,058,142	1,022,263	708,867	1,015,447	1,061,032	45,585	4%	1,110,392	1,138,152	1,166,606
01-410-000-110	Police Wages - WC reimbursement	(11,538)	(25,818)	-	-	-	-	-	0%	-	-	-
01-410-000-150	Payroll Tax Expense	77,151	79,191	78,203	56,860	77,682	81,169	3,487	4%	84,945	87,069	89,245
01-410-000-151	Unemployment Compensation	6,767	4,628	4,834	3,905	4,680	2,470	(2,210)	-47%	2,470	2,470	2,470
01-410-000-156	Employee Benefit Expense	331,066	365,930	360,130	283,107	406,559	405,473	(1,086)	0%	415,610	426,001	436,651
01-410-000-158	Medical Expense Reimbursement	-	-	-	3,978	-	7,500	7,500	#DIV/0!	7,500	7,500	7,500
01-410-000-160	Pension Expense	177,548	201,991	201,991	174,599	211,921	153,959	(57,962)	-27%	157,038	160,179	163,383
01-410-000-174	Tuition Reimbursement	16,935	9,426	15,000	23,040	12,000	18,000	6,000	50%	18,000	18,000	18,000
01-410-000-181	Longevity Pay	14,600	16,400	18,000	12,800	17,000	18,000	1,000	6%	18,200	19,400	19,800
01-410-000-182	Education Incentive	250	1,750	1,750	2,000	2,000	2,250	250	13%	2,250	2,250	2,250
01-410-000-183	Overtime Wages	25,726	33,484	35,000	21,319	35,000	38,000	3,000	9%	38,000	38,000	38,000
01-410-000-187	Court Time Wages	11,837	10,293	12,000	5,597	12,000	12,000	-	0%	12,000	12,000	12,000
01-410-000-191	Uniform & Boot Allowances	8,700	8,700	8,700	10,700	8,700	10,700	2,000	23%	10,700	10,700	10,700
01-410-000-200	Supplies	5,255	6,290	9,000	4,828	9,000	9,000	-	0%	9,000	9,000	9,000
01-410-000-215	Postage	747	554	750	776	750	750	-	0%	750	750	750
01-410-000-221	K-9	2,668	-	-	-	-	-	-	0%	-	-	-
01-410-000-230	Gasoline & Oil	40,581	34,931	40,000	18,236	40,000	35,000	(5,000)	-13%	40,000	40,000	40,000
01-410-000-235	Vehicle Maintenance	32,050	13,752	30,000	8,046	20,000	20,000	-	0%	20,000	20,000	20,000
01-410-000-238	Clothing/Uniforms	3,439	3,394	5,000	4,891	5,000	5,000	-	0%	5,500	5,500	5,500
01-410-000-250	Maintenance & Repairs	7,022	947	6,350	1,828	6,500	6,500	-	0%	6,500	6,500	6,500
01-410-000-260	Small Tools & Equipment	3,682	3,308	8,000	2,652	6,000	6,000	-	0%	6,000	6,000	6,000
01-410-000-311	Non-Reimbursable Legal	2,112	5,490	3,000	32	3,000	3,000	-	0%	3,000	3,000	3,000
01-410-000-316	Training & Seminars	10,473	10,142	12,000	11,272	12,000	14,500	2,500	21%	14,500	14,500	14,500
01-410-000-317	Parking & Travel	225	(4)	250	205	250	250	-	0%	250	250	250
01-410-000-320	Telephone	7,586	4,190	8,000	2,848	8,000	8,000	-	0%	8,000	8,000	8,000
01-410-000-322	Ipad Expense	-	564	-	569	400	500	100	25%	500	500	500
01-410-000-327	Radio Equipment M & R	-	-	1,000	-	1,000	1,000	-	0%	1,000	1,000	1,000

**Upper Uwchlan Township  
2015 Budget**

	Actual 2013	Actual 2014	Budget 2014	Actual -	Budget 2015	Budget 2016	\$ Inc/(Dec) '15 Bud	%	Budget 2017	Budget 2018	Budget 2019	Budget 2020
				9/30/15 2015								
01-410-000-340 Public Relations	3,500	3,702	6,000	5,079	6,000	6,500	500	8%	6,500	6,500	6,500	6,500
01-410-000-342 Police Accreditation	2,609	5,337	12,000	5,386	12,000	6,000	(6,000)	-50%	3,000	3,000	3,000	3,000
01-410-000-352 Insurance - Liability	8,743	10,316	9,848	13,689	10,276	13,359	3,083	30%	11,000	11,000	11,000	11,000
01-410-000-353 Insurance - Vehicles	4,429	3,612	4,025	2,005	4,080	5,304	1,224	30%	5,000	5,000	5,000	5,000
01-410-000-354 Insurance - Workers Comp.	30,165	34,840	35,531	33,963	35,100	35,750	650	2%	36,000	36,000	36,000	36,000
01-410-000-420 Dues/Subscriptions/Memberships	295	370	500	460	500	750	250	50%	750	750	750	750
01-410-000-450 Contracted Services	13,671	13,137	19,500	5,861	17,000	18,850	1,850	11%	18,850	18,850	18,850	18,850
01-410-000-740 Computer/Furniture	2,771	641	4,000	-	2,000	5,500	3,500	175%	2,000	2,000	2,000	2,000
<b>Total 410 POLICE EXPENSES</b>	<b>1,830,924</b>	<b>1,919,631</b>	<b>1,972,625</b>	<b>1,429,398</b>	<b>2,001,845</b>	<b>2,012,066</b>	<b>10,221</b>	<b>1%</b>	<b>2,075,205</b>	<b>2,119,820</b>	<b>2,164,704</b>	<b>2,210,684</b>
<b>411 - FIRE</b>												
01-411-000-316 Training & Seminars	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-411-000-354 Insurance - Workers Comp.	17,211	17,102	25,968	19,385	28,000	28,000	-	0%	29,400	30,870	32,414	34,034
01-411-000-420 Dues/Subscriptions/Memberships	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-411-000-450 Contracted Services	2,270	-	-	1,566	-	-	-	#DIV/0!	-	-	-	-
01-411-000-451 Hydrant Expenses - Aqua	59,928	67,482	60,000	41,712	60,000	60,000	-	0%	60,000	60,000	60,000	60,000
01-411-001-001 Contributions - Ludwig's	74,160	74,160	74,160	74,160	74,160	74,160	-	0%	74,160	74,160	74,160	74,160
01-411-001-002 Contributions - Lionville	74,282	74,282	74,282	74,282	74,282	74,282	-	0%	74,282	74,282	74,282	74,282
01-411-001-003 Contributions - Lionville Capital	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-411-001-004 Contributions - Glenmoore	8,549	8,549	8,549	8,549	8,549	8,549	-	0%	8,500	8,500	8,500	8,500
01-411-001-005 Contributions - E. Brandywine	13,905	21,721	21,905	13,905	13,905	13,905	-	0%	13,905	13,905	13,905	13,905
01-411-001-006 Reimbursement - Uwchlan Twp.	-	2,185	-	2,265	2,200	2,300	100	5%	2,400	2,500	2,600	2,700
01-411-002-530 Contributions - Fire Relief Funds	112,608	105,969	112,000	104,016	112,000	112,000	-	0%	112,000	112,000	112,000	112,000
<b>Total 411 FIRE</b>	<b>362,913</b>	<b>371,450</b>	<b>376,864</b>	<b>339,840</b>	<b>373,096</b>	<b>373,196</b>	<b>100</b>	<b>0%</b>	<b>374,647</b>	<b>376,217</b>	<b>377,861</b>	<b>379,581</b>
<b>412 AMBULANCE</b>												
01-412-000-540 Uwchlan Ambulance	27,038	27,038	27,038	27,038	27,038	27,038	-	0%	27,038	27,038	27,038	27,038
01-412-000-544 Minquas Ambulance	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
<b>Total 412 AMBULANCE</b>	<b>27,038</b>	<b>27,038</b>	<b>27,038</b>	<b>27,038</b>	<b>27,038</b>	<b>27,038</b>	<b>-</b>	<b>0%</b>	<b>27,038</b>	<b>27,038</b>	<b>27,038</b>	<b>27,038</b>
<b>Total 411-412 FIRE and AMBULANCE</b>	<b>389,951</b>	<b>398,488</b>	<b>403,902</b>	<b>366,878</b>	<b>400,134</b>	<b>400,234</b>	<b>100</b>	<b>0%</b>	<b>401,685</b>	<b>403,255</b>	<b>404,899</b>	<b>406,619</b>
<b>413 CODES ADMINISTRATION</b>												
01-413-000-100 Code Administrator Wages	168,126	213,131	209,700	151,418	215,990	222,470	6,480	3%	229,144	236,018	243,099	250,392
01-413-000-150 Payroll Tax Expense	13,176	16,648	16,042	11,865	16,523	17,019	496	3%	17,530	18,055	18,597	19,155
01-413-000-151 Unemployment Compensation	1,105	1,116	1,116	1,454	1,080	570	(510)	-47%	600	630	660	690
01-413-000-156 Employee Benefit Expense	60,438	73,504	71,423	58,304	79,021	79,021	0	0%	79,021	79,021	79,021	79,021
01-413-000-160 Pension Expense	16,117	21,283	21,237	17,718	19,767	18,218	(1,549)	-8%	18,764	19,327	19,907	20,504
01-413-000-181 Longevity Pay	4,200	5,700	5,700	4,500	6,000	6,300	300	5%	6,300	6,600	6,900	7,200
01-413-000-200 Supplies	627	334	1,000	502	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-413-000-230 Gasoline & Oil	3,736	4,573	3,000	3,412	3,800	3,800	-	0%	3,800	3,800	3,800	3,800
01-413-000-235 Vehicle Maintenance	757	3,310	1,000	1,735	1,500	1,500	-	0%	1,500	1,500	1,500	1,500
01-413-000-316 Training & Seminars	1,975	2,351	4,000	1,178	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
01-413-000-317 Parking & Travel	676	855	500	123	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-413-000-320 Telephone	1,527	1,699	2,000	1,130	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-413-000-322 Ipad Expense	968	577	-	406	600	600	-	0%	600	600	600	600
01-413-000-352 Insurance - Liability	308	332	347	371	363	471	108	30%	500	500	500	500
01-413-000-353 Insurance - Vehicles	575	660	750	487	960	1,248	288	30%	1,000	1,000	1,000	1,000
01-413-000-354 Insurance - Workers Comp.	837	947	998	1,568	1,620	1,650	30	2%	1,700	1,800	1,900	2,000
01-413-000-420 Dues/Subscriptions/Memberships	3,934	4,933	3,000	7,515	5,000	7,500	2,500	50%	5,000	5,000	5,000	5,000
01-413-000-450 Contracted Services	157	639	-	-	-	-	-	#DIV/0!	-	-	-	-
<b>Total 413 CODES ADMINISTRATION</b>	<b>279,240</b>	<b>352,591</b>	<b>341,813</b>	<b>263,685</b>	<b>359,224</b>	<b>367,367</b>	<b>8,143</b>	<b>2%</b>	<b>372,459</b>	<b>380,852</b>	<b>389,484</b>	<b>398,362</b>

**Upper Uwchlan Township  
2015 Budget**

	Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget	
	2013	2014	2014	9/30/15	2015	2016	'15 Bud	Inc/(Dec)	2017	2018	2019	2020	
<b>414 PLANNING &amp; ZONING</b>													
<i>General Planning</i>													
01-414-001-116	Compensation	1	-	-	-	-	-	#DIV/0!	-	-	-	-	
01-414-001-200	Supplies	935	633	500	28	500	500	0%	500	500	500	500	
01-414-001-301	Court Reporter	1,249	1,716	500	1,357	1,500	1,500	0%	1,500	1,500	1,500	1,500	
01-414-001-315	Legal Fees	2,227	11,966	3,000	14,565	3,000	3,000	0%	3,000	3,000	3,000	3,000	
01-414-001-365	Comp Plan Update	-	479	5,000	-	-	-	#DIV/0!	5,000	5,000	5,000	5,000	
01-414-001-366	Ordinance Update	2,328	5,051	3,000	-	3,000	3,000	0%	3,000	3,000	3,000	3,000	
01-414-001-367	General Planning	1,256	-	3,000	-	3,000	3,000	0%	3,000	3,000	3,000	3,000	
01-414-001-368	Advertising	798	2,010	500	1,846	500	500	0%	500	500	500	500	
01-414-001-451	Act 209	-	-	2,500	15,900	60,000	40,000	-33%	1,000	1,000	1,000	1,000	
<b>Total 414-001 Planning</b>		<b>8,795</b>	<b>21,855</b>	<b>18,000</b>	<b>33,696</b>	<b>71,500</b>	<b>51,500</b>	<b>(20,000)</b>	<b>-28%</b>	<b>17,500</b>	<b>17,500</b>	<b>17,500</b>	<b>17,500</b>
<i>Village Concept</i>													
01-414-002-367	General Planning	63,866	-	13,900	-	8,000	8,000	0%	4,000	4,000	4,000	4,000	
<b>Total 414-002 Village Concept</b>		<b>63,866</b>	<b>-</b>	<b>13,900</b>	<b>-</b>	<b>8,000</b>	<b>8,000</b>	<b>0%</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	
<i>Zoning</i>													
01-414-003-100	Zoning Board Compensation	-	-	800	-	800	800	0%	800	800	800	800	
01-414-003-301	Court Reporter	770	484	2,000	2,205	2,000	2,000	0%	2,000	2,000	2,000	2,000	
01-414-003-315	Legal Fees	8,192	-	2,000	5,919	2,000	6,000	200%	2,000	2,000	2,000	2,000	
01-414-003-450	Contracted Services	450	325	1,000	-	1,000	1,000	0%	1,000	1,000	1,000	1,000	
<b>Total 414-003 Zoning</b>		<b>9,412</b>	<b>809</b>	<b>5,800</b>	<b>8,124</b>	<b>5,800</b>	<b>9,800</b>	<b>4,000</b>	<b>69%</b>	<b>5,800</b>	<b>5,800</b>	<b>5,800</b>	<b>5,800</b>
<b>Total 414 PLANNING &amp; ZONING</b>		<b>82,073</b>	<b>22,664</b>	<b>37,700</b>	<b>41,820</b>	<b>85,300</b>	<b>69,300</b>	<b>(16,000)</b>	<b>-19%</b>	<b>27,300</b>	<b>27,300</b>	<b>27,300</b>	<b>27,300</b>
<b>415 EMERGENCY OPERATIONS</b>													
01-415-000-200	Supplies	3,665	547	500	658	1,000	1,500	50%	500	500	500	500	
01-415-000-260	Small Tools & Equipment	-	2,314	-	-	500	1,000	100%	500	500	500	500	
01-415-000-316	Training & Seminars	253	263	3,000	820	3,000	1,200	-60%	3,000	3,000	3,000	3,000	
01-415-000-317	Parking & Travel	-	-	100	-	100	100	0%	100	100	100	100	
01-415-000-320	Telephone	1,751	1,980	1,000	1,984	1,200	1,200	0%	1,200	1,200	1,200	1,200	
01-415-000-330	Other Services/Charges	692	120	1,000	-	500	500	0%	500	500	500	500	
01-415-000-450	Contracted Services	-	22	550	-	500	500	0%	500	500	500	500	
01-415-000-740	Computer/Furniture	-	-	250	108	1,000	1,000	0%	1,000	1,000	1,000	1,000	
<b>Total 415 EMERGENCY OPERATIONS</b>		<b>6,361</b>	<b>5,246</b>	<b>6,400</b>	<b>3,570</b>	<b>7,800</b>	<b>7,000</b>	<b>(800)</b>	<b>-10%</b>	<b>7,300</b>	<b>7,300</b>	<b>7,300</b>	<b>7,300</b>
<b>422 - 456 OTHER SERVICES</b>													
01-422-000-530	SPCA Contract	3,835	2,770	3,500	2,410	3,800	4,000	5%	4,120	4,244	4,456	4,679	
01-422-000-601	DARC	9,900	9,960	10,140	14,320	15,040	13,040	-13%	13,040	13,040	13,040	13,040	
01-456-000-530	Contributions - Library	-	5,000	5,000	-	5,000	5,000	0%	5,000	5,000	5,000	5,000	
<b>Total EMERGENCY &amp; OTHER</b>		<b>13,735</b>	<b>17,730</b>	<b>18,640</b>	<b>16,730</b>	<b>23,840</b>	<b>22,040</b>	<b>(1,800)</b>	<b>-8%</b>	<b>22,160</b>	<b>22,284</b>	<b>22,496</b>	<b>22,719</b>
<b>Total 422 - 456 OTHER SERVICES</b>		<b>20,096</b>	<b>22,976</b>	<b>25,040</b>	<b>20,300</b>	<b>31,640</b>	<b>29,040</b>	<b>(2,600)</b>	<b>-8%</b>	<b>29,460</b>	<b>29,584</b>	<b>29,796</b>	<b>30,019</b>
<b>433 SIGNS</b>													
01-433-000-200	Supplies	4,768	2,753	6,000	4,024	5,000	5,000	0%	5,000	5,000	5,000	5,000	
01-433-000-450	Contracted Services	1,215	225	-	-	1,000	1,000	0%	1,000	1,000	1,000	1,000	
<b>Total 433 SIGNS</b>		<b>5,984</b>	<b>2,978</b>	<b>6,000</b>	<b>4,024</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	

**Upper Uwchlan Township  
2015 Budget**

	Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2013	2014	2014	9/30/15	2015	2016	'15 Bud	Inc/(Dec)	2017	2018	2019	2020
<b>434 SIGNALS</b>												
01-434-000-450 Contracted Services	12,353	3,379	11,200	11,169	12,700	12,700	-	0%	12,700	12,700	12,700	12,700
	12,353	3,379	11,200	11,169	12,700	12,700	-	0%	12,700	12,700	12,700	12,700
<b>438 PUBLIC WORKS</b>												
01-438-000-100 Public Works Wages	330,042	337,347	364,239	259,315	371,085	318,702	(52,383)	-14%	348,254	358,702	369,463	380,547
01-438-000-101 Employee Cost Allocation	(7,466)	(5,437)	(13,112)	(8,143)	(19,282)	(175,253)	(155,971)	809%	(175,253)	(175,253)	(175,253)	(175,253)
01-438-000-150 Payroll Tax Expense	26,575	26,648	27,864	21,638	28,388	24,381	(4,007)	-14%	26,641	27,441	28,264	29,112
01-438-000-151 Unemployment Compensation	4,757	3,735	3,347	3,166	3,240	1,330	(1,910)	-59%	1,470	1,540	1,540	1,540
01-438-000-156 Employee Benefit Expense	134,182	128,969	151,176	104,156	138,311	140,372	2,061	1%	140,372	140,372	140,372	140,372
01-438-000-160 Pension Expense	28,036	29,071	29,185	24,202	27,000	21,155	(5,845)	-22%	21,789	22,443	23,116	23,810
01-438-000-181 Longevity	3,150	3,600	4,500	2,550	5,100	5,100	-	0%	5,700	7,050	7,800	9,300
01-438-000-183 Overtime Wages	15,480	24,674	10,750	21,885	17,000	17,000	-	0%	17,000	17,000	17,000	17,000
01-438-000-200 Supplies	36,855	27,777	26,607	38,253	27,100	36,500	9,400	35%	36,500	36,500	36,500	36,500
01-438-000-230 Gasoline & Oil	34,566	38,858	25,800	20,970	26,300	28,000	1,700	6%	28,000	28,000	28,000	28,000
01-438-000-235 Vehicle Maintenance	12,442	11,524	10,900	6,813	12,900	13,400	500	4%	13,400	13,400	13,400	13,400
01-438-000-238 Uniforms	2,407	2,052	2,900	3,030	2,950	2,950	-	0%	2,950	2,950	2,950	2,950
01-438-000-245 Highway Supplies	8,415	10,248	8,200	2,095	10,200	10,200	-	0%	10,200	10,200	10,200	10,200
01-438-000-260 Small Tools & Equipment	11,361	12,313	11,960	10,478	12,450	11,700	(750)	-6%	11,700	11,700	11,700	11,700
01-438-000-316 Training & Seminars	3,394	2,635	4,000	941	4,160	4,160	-	0%	4,160	4,160	4,160	4,160
01-438-000-320 Telephone	4,305	3,736	4,321	1,971	3,000	3,000	-	0%	4,000	4,000	4,000	4,000
01-438-000-322 Ipad Expense	1,138	577	-	359	1,200	1,200	-	0%	1,200	1,200	1,200	1,200
01-438-000-341 Advertising	-	1,367	-	1,042	-	-	-	#DIV/0!	-	-	-	-
01-438-000-342 Accreditation	-	-	-	-	-	5,000	5,000	#DIV/0!	-	-	-	-
01-438-000-352 Insurance - Liability	2,159	1,991	2,085	2,227	2,175	2,828	653	30%	2,200	2,300	2,400	2,500
01-438-000-353 Insurance - Vehicles	2,876	3,838	4,025	3,318	4,080	5,304	1,224	30%	5,000	5,000	5,000	5,000
01-438-000-354 Insurance - Workers Comp.	10,854	15,137	14,796	12,852	12,961	8,972	(3,988)	-31%	8,972	8,972	8,972	8,972
01-438-000-360 Electric & Heating Oil	8,550	-	12,000	-	-	-	-	#DIV/0!	-	-	-	-
01-438-000-420 Dues/Subscriptions/Memberships	194	174	400	100	400	400	-	0%	400	400	400	400
01-438-000-450 Contracted Services	42,888	55,936	48,040	16,603	55,940	64,040	8,100	14%	64,040	64,040	64,040	64,040
01-438-000-720 Road Resurfacing	161,895	164,333	164,333	174,778	174,780	206,067	31,287	18%	206,067	206,067	206,067	206,067
	879,054	901,104	918,316	724,600	921,438	756,508	(164,930)	-18%	784,764	798,184	811,292	825,517
<i>Public Works - Facilities Division</i>												
01-438-001-100 Public Works Wages-Facilities Div.	-	-	-	-	-	150,166	150,166	#DIV/0!	164,091	169,013	174,084	179,306
01-438-001-150 Payroll Tax Expense	-	-	-	-	-	11,488	11,488	#DIV/0!	12,553	12,930	13,317	13,717
01-438-001-151 Unemployment Compensation	-	-	-	-	-	1,298	1,298	#DIV/0!	1,400	1,540	1,540	1,540
01-438-001-156 Employee Benefit Expense	-	-	-	-	-	99,658	99,658	#DIV/0!	103,645	107,790	112,102	116,586
01-438-001-160 Pension Expense	-	-	-	-	-	9,189	9,189	#DIV/0!	9,464	9,748	10,041	10,342
01-438-001-181 Longevity	-	-	-	-	-	1,350	1,350	#DIV/0!	1,500	1,650	1,800	1,950
01-438-001-183 Overtime Wages	-	-	-	-	-	8,000	8,000	#DIV/0!	8,000	8,000	8,000	8,000
01-438-001-354 Insurance - Workers Comp.	-	-	-	-	-	4,228	4,228	#DIV/0!	-	-	-	-
	-	-	-	-	-	285,377	285,377	#DIV/0!	300,652	310,671	320,884	331,441
<b>Total 438 PUBLIC WORKS</b>	879,054	901,104	918,316	724,600	921,438	1,041,884	120,447	13%	1,085,416	1,108,856	1,132,176	1,156,958
<b>439 ROAD CONSTRUCTION</b>												
01-439-000-752 East West Link	3,255	-	-	-	-	-	-	#DIV/0!	-	-	-	-
	3,255	-	-	-	-	-	-	#DIV/0!	-	-	-	-

**Upper Uwchlan Township  
2015 Budget**

	Actual	Actual	Budget	Actual -	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2013	2014	2014	9/30/15	2015	2016	'15 Bud	Inc/(Dec)	2017	2018	2019	2020
<b>454 PARK &amp; RECREATION</b>												
<i><u>Parks - General</u></i>												
01-454-001-101	5,973	4,350	8,217	6,515	15,425	175,253	159,828	1036%	175,253	175,253	175,253	175,253
01-454-001-150	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-454-001-151	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-454-001-200	4,292	4,002	2,000	1,514	2,500	2,500	-	0%	2,500	2,500	2,500	2,500
01-454-001-201	788	3,206	5,000	2,865	5,000	5,000	-	0%	5,000	5,000	5,000	5,000
01-454-001-202	18,369	19,311	18,000	20,255	20,000	21,000	1,000	5%	21,000	21,000	21,000	21,000
01-454-001-230	-	-	-	60	-	-	-	#DIV/0!	-	-	-	-
01-454-001-235	2,380	2,807	1,000	1,705	2,500	2,500	-	0%	2,500	2,500	2,500	2,500
01-454-001-250	709	297	1,000	1,758	500	500	-	0%	500	500	500	500
01-454-001-260	366	947	500	-	500	500	-	0%	500	500	500	500
01-454-001-316	-	838	-	4,345	5,000	5,000	-	0%	5,000	5,000	5,000	5,000
01-454-001-320	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-454-001-340	-	-	2,000	-	-	-	-	#DIV/0!	-	-	-	-
01-454-001-354	1,894	519	2,279	2,613	35,100	2,750	(32,350)	-92%	2,750	2,750	2,750	2,750
01-454-001-420	-	120	-	100	-	-	-	#DIV/0!	-	-	-	-
01-454-001-450	635	124	500	200	-	-	-	#DIV/0!	-	-	-	-
	35,404	36,520	40,496	41,929	86,525	215,003	128,478	148%	215,003	215,003	215,003	215,003
<i><u>Hickory Park</u></i>												
01-454-002-200	2,720	1,427	2,000	754	1,500	1,500	-	0%	1,500	1,500	1,500	1,500
01-454-002-231	916	734	2,000	2,474	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-454-002-250	7,317	5,933	15,000	7,335	7,000	7,000	-	0%	7,000	7,000	7,000	7,000
01-454-002-351	786	1,759	2,000	1,324	2,400	2,808	408	17%	2,808	2,808	2,808	2,808
01-454-002-360	4,256	6,088	4,000	2,439	5,000	5,000	-	0%	5,000	5,000	5,000	5,000
01-454-002-450	41,620	23,740	13,500	12,338	20,000	18,787	(1,213)	-6%	18,787	18,787	18,787	18,787
	57,615	39,681	38,500	26,664	37,900	37,095	(805)	-2%	37,095	37,095	37,095	37,095
<i><u>Fellowship Fields</u></i>												
01-454-003-200	(29,780)	698	2,000	555	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-454-003-250	2,459	9,993	17,800	10,141	10,000	10,000	-	0%	10,000	10,000	10,000	10,000
01-454-003-312	51	2,513	-	17,828	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
01-454-003-351	1,150	1,759	2,000	1,324	1,920	2,808	888	46%	2,808	2,808	2,808	2,808
01-454-003-360	8,425	7,485	6,000	3,755	7,000	9,000	2,000	29%	9,000	9,000	9,000	9,000
01-454-003-450	18,688	20,538	12,500	8,414	17,000	13,000	(4,000)	-24%	13,000	13,000	13,000	13,000
	993	42,987	40,300	42,017	38,920	37,808	(1,112)	-3%	37,808	37,808	37,808	37,808
<i><u>Larkins Field</u></i>												
01-454-004-200	8	-	2,000	-	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-454-004-250	-	28	11,300	-	5,000	5,000	-	0%	5,000	5,000	5,000	5,000
01-454-004-312	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
01-454-004-450	3,191	3,727	2,000	1,905	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
	3,199	3,755	15,300	1,905	9,000	9,000	-	0%	9,000	9,000	9,000	9,000
<i><u>Upland Farms</u></i>												
01-454-005-200	-	3,157	500	126	500	10,000	9,500	1900%	1,000	1,000	1,000	1,000
01-454-005-231	4,478	1,933	3,500	2,593	4,500	4,500	-	0%	4,500	4,500	4,500	4,500
01-454-005-250	679	-	10,000	-	10,000	10,000	-	0%	10,000	10,000	10,000	10,000
01-454-005-351	997	880	1,000	496	1,200	1,560	360	30%	1,560	1,560	1,560	1,560
01-454-005-360	8,156	4,943	-	1,234	4,000	4,000	-	0%	4,000	4,000	4,000	4,000
01-454-005-450	-	10,818	-	-	-	13,000	13,000	#DIV/0!	13,000	13,000	13,000	13,000
01-454-005-513	16,332	42,473	5,000	6,079	5,000	-	(5,000)	-100%	-	-	-	-
	30,642	64,205	20,000	10,529	25,200	43,060	17,860	71%	34,060	34,060	34,060	34,060

**Upper Uwchlan Township  
2015 Budget**

	Actual 2013	Actual 2014	Budget 2014	Actual - 9/30/15 2015	Budget 2015	Budget 2016	\$ Inc/(Dec) '15 Bud	% Inc/(Dec)	Budget 2017	Budget 2018	Budget 2019	Budget 2020
<b>Total Individual Parks</b>	92,450	150,627	114,100	81,115	111,020	126,963	15,943	14%	117,963	117,963	117,963	117,963
<b>Total 454 PARK &amp; RECREATION</b>	<b>127,854</b>	<b>187,147</b>	<b>154,596</b>	<b>123,043</b>	<b>197,545</b>	<b>341,966</b>	<b>144,421</b>	<b>73%</b>	<b>332,966</b>	<b>332,966</b>	<b>332,966</b>	<b>332,966</b>
<b>459 HISTORICAL COMMISSIONS</b>												
01-459-000-200 Supplies	85	-	1,000	2,660	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-459-000-320 Telephone	-	-	1,000	-	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
01-459-000-450 Contracted Services	-	85	1,500	1,516	1,500	2,500	1,000	67%	2,500	2,500	2,500	2,500
	85	85	3,500	4,176	3,500	4,500	1,000	29%	4,500	4,500	4,500	4,500
<b>TOTAL EXPENSES BEFORE OPERATING TRANSFERS</b>	<b>4,715,975</b>	<b>5,156,518</b>	<b>4,882,029</b>	<b>3,931,605</b>	<b>5,042,079</b>	<b>5,355,119</b>	<b>313,040</b>	<b>6%</b>	<b>5,429,471</b>	<b>5,522,708</b>	<b>5,616,916</b>	<b>5,715,714</b>
<b>NET INCOME BEFORE TRANSFERS</b>	<b>1,220,663</b>	<b>1,841,001</b>	<b>759,336</b>	<b>911,753</b>	<b>842,220</b>	<b>762,957</b>	<b>(79,263)</b>	<b>-9%</b>	<b>688,605</b>	<b>595,368</b>	<b>501,160</b>	<b>402,362</b>
<b>492 OPERATING TRANSFERS</b>												
01-492-000-030 Transfer to Capital Acquisition Fund:												
For Retirement of Debt	(200,000)	(200,000)	(200,000)	(234,176)	(234,176)	(200,000)	34,176	-15%	-	-	-	-
Other	-	(500,000)	(500,000)	(2,375,000)	(375,000)	(200,000)	175,000	-47%	-	-	-	-
01-492-000-036 Transfer to Storm Water Mgmt Fund	-	(155,000)	-	-	(200,000)	-	200,000		-	-	-	-
01-492-000-050 Transfer to Solid Waste Fund	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
Transfer to Act 209 Fund	-	-	-	-	-	-	-	#DIV/0!	-	-	-	-
	(200,000)	(855,000)	(700,000)	(2,609,176)	(809,176)	(400,000)	409,176	-51%	-	-	-	-
<b>Total Expenditures</b>	<b>4,915,975</b>	<b>6,011,518</b>	<b>5,582,029</b>	<b>6,540,781</b>	<b>5,851,255</b>	<b>5,755,119</b>	<b>(96,136)</b>	<b>-2%</b>	<b>5,429,471</b>	<b>5,522,708</b>	<b>5,616,916</b>	<b>5,715,714</b>
<b>Net Ordinary Income</b>	<b>1,020,663</b>	<b>986,001</b>	<b>59,336</b>	<b>(1,697,423)</b>	<b>33,044</b>	<b>362,957</b>	<b>329,913</b>	<b>998%</b>	<b>688,605</b>	<b>595,368</b>	<b>501,160</b>	<b>402,362</b>
<b>Solid Waste Fund</b>												
Revenue	1,127,352	998,070	1,044,400	983,458	1,044,400	1,042,000	(2,400)	0%	1,045,600	1,045,800	1,049,000	1,049,200
Expenses	(741,748)	(798,585)	(759,256)	(606,249)	(759,256)	(827,054)	(67,798)	9%	(831,514)	(843,111)	(857,619)	(862,352)
Operating transfers	(100,000)	(600,000)	(600,000)	(175,000)	(600,000)	(100,000)	500,000	-83%	(150,000)	(150,000)	(100,000)	(100,000)
<b>NET INCOME</b>	<b>285,604</b>	<b>(400,515)</b>	<b>(314,856)</b>	<b>202,209</b>	<b>(314,856)</b>	<b>114,946</b>	<b>429,802</b>	<b>-137%</b>	<b>64,086</b>	<b>52,689</b>	<b>91,381</b>	<b>86,848</b>
<b>Net Ordinary Income (Loss)</b>	<b>1,306,267</b>	<b>585,486</b>	<b>(255,521)</b>	<b>(1,495,214)</b>	<b>(281,812)</b>	<b>477,903</b>	<b>759,715</b>	<b>-270%</b>	<b>752,691</b>	<b>648,056</b>	<b>592,541</b>	<b>489,210</b>

**GENERAL FUND**

**GENERAL GOVERNMENT DEPARTMENT**

**MISSION**

The mission of the Board of Supervisors of Upper Uwchlan Township is to provide effective, efficient and responsive local government to its residents through the establishment of policies that reflect the communities' needs and goals. The Board of Supervisors places the health, safety and welfare of the residents above all other priorities.

The Board has appointed a Township Manager who is responsible for the day to day operation of the Township's administrative affairs.

**DESCRIPTION OF SERVICES PROVIDED**

The Township has a three member Board of Supervisors. One member is elected during the local election, every other year, for a term of six years. The Board of Supervisors is responsible for the appointment of the Township Manager and various boards and commissions. The Supervisors establish municipal policy (in accordance with state law), determine the level of services provided in the Township, adopt an annual budget and set the municipal tax rate for the Township.

The current Board members are as follows:

		<u>Term Expires</u>
Chairperson	Kevin Kerr	12/31/17
Vice-Chairman	Guy Donatelli	12/31/19
Member	Catherine Tomlinson	12/31/15

At the general election on November 3, 2015, Jamie W. Goncharoff was elected as a Township Supervisor for a six year term beginning January 1, 2016 and expiring December 31, 2022.

The Board meets twice each month; the workshop is held on the second Tuesday afternoon at 4:00 PM and the business meeting of the Board is held on the third Monday evening of each month at 7:00 PM.

Public meetings and the semi-annual newsletter are an important part of the communication between the Board of Supervisors and the public. The Township's web site is also an efficient means of communicating events and policies to the residents of the Township. The Supervisors are extremely supportive of the Township's annual "Block Party" that is held the day before Father's Day every June on Route 100 in front of the Township building.

This department includes the salaries and related expenses for the Board of Supervisors as well as "general" government expenses that are not attributable to any specific department.

Members of the Upper Uwchlan Board of Supervisors also contribute to the County and enhance the Township's influence by their involvement and membership on various Boards:

- Chester County Planning Commission
- Chester County Association of Township Officials (CCATO)
- Pennsylvania State Association of Township Supervisors (PSATS)
- Brandywine Greenway Initiative
- Chester County Parks and Trails
- Uwchlan Ambulance Corps.
- YMCA

### **ACCOMPLISHMENTS IN 2015**

- No tax increase (since 2006)
- Extinguished one of the Township's two bank loans – in the amount of \$309,084
- Approved a new three year contract (January 1, 2015 – December 31, 2017) with the Upper Uwchlan Township Police Association
- Reviewed and Adopted the following ordinances:
  - Mandatory Connection Wastewater Ordinance
  - Continued Participation in the PSAT's Unemployment Compensation Trust Ordinance
  - Police Pension Plan Ordinance Amendment – ACT 44 Deferred Retirement Option Program (DROP)
  - Police Pension Plan – Cost of Living Adjustment & Disability Definition
  - Ordinance – Pennsylvania Intergovernmental Risk Management Association
  - Regional Uniform Construction Code Board of Appeals Participation
  - Limited Industrial District (LI) Ordinance Amendment – Permitted Uses
  - Streets and Sidewalks – Prohibited Activities Ordinance Amendment
  - Drone Ordinance – DRAFTED – not adopted
  - Adopted an updated Land Use Assumptions Report (LUAR)
- Standardized and approved a two year audit engagement (2015 & 2016) with Barbacane & Thornton
- Approved the 2016 Minimum Municipal Pension Obligation (MMO) for both the Police and Non-Uniformed Pension Plans
- Approved a three year contract for solid waste and recycling collection with A. J. Blosenski, August 1, 2015 through July 31, 2018
- Authorized the following contracts:
  - 2015 Roadway Materials
  - 2015 Pavement Marking
  - 2015/2016 Snow Removal
  - Traffic Signal Construction – Conestoga Road (S.R. 401 and Fellowship Road)
  - Village Transportation Plan Trail Development – Phase I
  - Fellowship Fields Field House Professional Services – general Contracting Services
- Authorized the sale of Township equipment as a result of replacement

**GOALS FOR 2016**

- Provide leadership and direction to the Township staff and the community
- Smooth transition for new Supervisor elected in November, 2015
- Maintain Upper Uwchlan Township’s quality of life and provide excellent services in a proactive, cost efficient manner
- No tax increase
- Continue to link the trail system to surrounding municipalities and within Upper Uwchlan Township
- Continue to enhance communication between residents and all levels of Township staff
- Provide opportunities for commercial expansion within Upper Uwchlan Township via the review and updating of Township ordinances

*Staffing Statistics – as of the end of the year presented*

	<b>2016</b>	<b>2015</b>	<b>2014</b>
Chairman	1	1	1
Vice-Chairman	1	1	1
Member	1	1	1
<b>Total</b>	<b>3</b>	<b>3</b>	<b>3</b>

**2016 Budget Summary – General Government**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
Personnel and related expenses	\$ 2,691	\$0	\$0	\$2,691	100.0%
Liability and Public Officials Bond	27,507	26,822	16,044	11,463	71.4%
All other	31,564	16,332	36,430	(4,866)	(13.4%)
<b>Total</b>	<b>\$61,762</b>	<b>\$43,154</b>	<b>\$52,474</b>	<b>\$9,288</b>	<b>17.7 %</b>

**Explanation of Major Changes**

*Under the Second Class Township Code, the annual compensation for Township Supervisor's cannot exceed \$3,250.00 per member. The Board of Supervisors of Upper Uwchlan Township has established \$2,500.00 as the annual compensation for its Board members.*

**Liability and Public Officials Bond** – The budget was increased for 2016 based on 2015 actual expenses, which were higher than budgeted.

**All other** – To better communicate with our residents, the semi-annual newsletter will be mailed to all township residents for the second consecutive year.

**STATISTICS**

	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Township meetings attended	75	54	72
Members attending PSATS	3	3	3
Ordinances passed	2	10	5
Resolutions passed	10	15	17
Land development hearings	3	5	3
Conditional Use hearings	3	4	2
Conditional Use approvals	2	2	2

\*As of 9/30/15

## GENERAL FUND

### EXECUTIVE DEPARTMENT

#### MISSION

The mission of the Executive department is to carry out the policies established by the Board of Supervisors to insure that the Township runs smoothly and efficiently.

#### DESCRIPTION OF SERVICES PROVIDED

The Executive department includes the Township Manager, Township Secretary, a part-time Special Projects Coordinator and also the Finance Department. The Finance Department consists of the Treasurer, an Accounting Associate and a part-time Accounts Payable/Utility Billing Associate. The six staff members of the department work at the Township Building in Chester Springs, Pa. The following services are provided:

##### Township Manager

- Responsible for the proper and efficient administration of all township affairs
- Acts as the liaison between the residents of the township and the duly elected members of the Board of Supervisors

##### Township Secretary

- Maintains the minutes of Board of Supervisor's meetings, Planning Commission meetings, Municipal Authority meetings, Village Concept Committee meetings, and all Township records
- Prepares the monthly meeting agendas and supporting document packets for the Board of Supervisors, Planning Commission, Municipal Authority, and Village Concept Committee
- Assists with all bid letting activities
- Assists with processes related to the adoption of Township Ordinances and Resolutions and maintenance of the Code of Upper Uwchlan Township
- Assists with Township website content
- Provides Public Notary services
- Open Records Officer, except for Police-related Requests

##### Treasurer/Finance Department

- Performs the Treasury function for the Township
  - Invests available cash at the instruction of the Board of Supervisors and Municipal Authority Board
  - Prepares monthly bank reconciliations
  - Issues real estate tax refunds to residents who have over-paid their taxes
- Handles all aspects of township utility billing for solid waste/recycling and sewer (for the Municipal Authority)
- Maintains the accounting records for the Township and Municipal Authority
- Receives vendor invoices, reviews for accuracy and prepares checks for signature
- Prepares invoices for field use and developers
- Prepares monthly financial statements for the Board of Supervisors and Authority Board
- Prepares the annual budget for the Township and Municipal Authority

- Functions as the Human Resource department for Township employees
- Maintains relationships with outside auditors and handles all other audits, including Liquid Fuels, pension, and workers compensation

**ACCOMPLISHMENTS IN 2015**

- Coordinated Phase I of a Stormwater Authority Feasibility Study
- Continued coordination with several pipeline re-purposing/expansion projects
  - Columbia Eastside Expansion Project
  - Sunoco Mariner I, II and III
  - Sunoco Little Conestoga Road Pump Station
- Continued coordination with the Pennsylvania Turnpike on their future widening project
- Coordinated the amendment of the Zoning Code - Limited Industrial (LI) Zoning District
- Ongoing coordination with Chester County on their Emergency Services Communications upgrade
- Implemented and managed a password management system
- Data analysis and data entry (2014 and 2015) into the Township's performance measurement system (Revelstone) for all Departments
- Coordinated the reviewed and update of the Township's Land Use Assumptions Report
- Assisted with the project management for the following projects:
  - Route 100 Wastewater Treatment Plant Phase II Construction
  - Route 100 Sewer Expansion – Eagle Manor, Windsor Place, Heather Hills sub-divisions
- Both the Uniform and Non-Uniform Pension Plans were audited for the year ended December 31, 2014
- In cooperation with the Township's Tax Collector, completed an audit of the tax collector's records and procedures (second year)
- Received our second consecutive GFOA Distinguished Budget Presentation Award for the 2015 Budget
- Enhancements to the 2016 Budget:
  - Incorporated additional disclosures so it functions more as a policy and communication document
  - Expanded the presentation of Capital Projects in a manner that provides cumulative year-to-year costs
  - Visually professional
- Hired a part-time employee to process sewer and solid waste payments which allowed us to focus more efforts on collecting delinquent accounts (both utility and other receivables)
- Initiated procedures to account for the construction of the sewer project
- Implemented Positive Pay with both of our banks to safeguard Township assets
- Developed and implemented an Investment Policy for the Township
- Hydrant tax project
  - Reviewed records to determine if all appropriate residents are currently billed, and that we are not billing residents that should not be billed
  - Developed a process to improve collection of delinquent accounts

## **GOALS FOR 2016**

### Administration

- Review and update the Non-Uniformed Employee Personnel Manual
- Create pay ranges for each position based on current local government salary surveys – PSATS, Montgomery County Human Resource Consortium
- Continue the entry of parcel specific documents and plans into the MuniLogic system
- Continue and expand the use of performance measurement in all departments
- Draft a continuity of operations plan (COOP) for Township Administration and Public Works operations
- Conduct a test of the effectiveness of the Township’s contingency plan
- Equip and make operational a temporary continuity of operations center at Public Works
- Establish an operations agreement between the Township and Municipal Authority
- Update all applicable ordinances regulating the Municipal Authority allowing for a clear, transparent and understandable relationship

### Finance

- Continue to decrease the amount of time between utility payment receipt and deposit/recording in the accounting records
- Obtain additional training – Human Resources, Edmunds and other
- Review and improve the Accounting Policies and Procedure Manual
- Increase collection of solid waste and sewer receivables through additional procedures recommended by our legal counsel
- Prepare our first Comprehensive Financial Audited Report (CAFR)
- Assist Township residents as needed to obtain financing to fund their costs of the new sewer project
- Document management
  - Develop procedures and process
  - Scan documents from prior years
- Sewer delinquent accounts
  - Work with Edmunds and the Authority to develop best procedures to bill for interest and penalties on delinquent accounts
- Financial and utility billing system
  - Continue to improve our skills and knowledge of the system
  - Add the Accounts Receivable module to improve reporting

*Staffing Statistics – as of the end of each year presented*

	2016*	2015*	2014
<b>Full time:</b>			
Township Manager	1	1	1
Township Secretary	1	1	1
Treasurer	1	1	1
Accounting Associate	1	1	1
<b>Part time:</b>			
Finance/Admin	1.2	1.2	.50
<b>Total</b>	<b>5.2</b>	<b>5.2</b>	<b>4.5</b>

\*Includes two part-time individuals who are budgeted to work a combined total of 44 hours/week.

**2016 Budget Summary – Executive**

	2016 Budget	Actual 2015 (9/30/15)	2015 Budget	2016 Increase (Decrease)	Percentage Change
Personnel and related expenses	\$548,605	\$372,253	\$538,396	\$10,209	1.9%
All other	36,907	27,978	35,683	1,224	3.4%
<b>Total</b>	<b>\$585,512</b>	<b>\$400,231</b>	<b>\$574,079</b>	<b>\$11,433</b>	<b>2.0%</b>

**Explanation of Major Changes**

**Personnel and related expenses** have increased 1.9% for 2016. All non-uniform staff are budgeted for a 3% salary increase in 2016. That increase is offset by a decrease in unemployment expenses to PSATS and also a decrease in pension expense for 2016. There is no increase in cost budgeted for health insurance for 2016. The Township is a member of the Delaware Valley Insurance Trust (a consortium of municipal governments) which has managed to maintain costs for 2016 at 2015 levels.

**All other** consists primarily of seminars and training and contracted services.

**STATISTICS**

	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Township meetings attended	72	57	66
Meeting packages prepared	45	34	45
Conditional Use Applications processed	5	6	3
Subdivision and land development applications processed	2	2	3
Ordinance amendments			
Discussed	8	8	6
Adopted	7	7	6
Right to Know Requests	50	44	62
Bid packages prepared	8	9	8
Certifications issued for settlements	200	168	220
Number of utility bills mailed – solid waste ( includes reminders)	3,985	3,983	4,057
Number of solid waste bills paid through the on-line WIPP	300	240	242
Number of liens collected – solid waste	15	15	5
Number of utility bills mailed - sewer	9,550	9,542	9,539
Number of sewer bills paid through the on-line WIPP	800	766	796
Number of liens collected - sewer	15	14	4
Utility payment processing - date of receipt to date processed <i>Peak time</i>	2 days	3 days	14 days
Utility payment processing – date of receipt to date processed <i>Off peak</i>	1 day	1 day	2 days
Notary services provided	30	19	30

\*As of 9/30/15

**PERFORMANCE MEASURES**

**Finance Department**

*GFOA Distinguished Budget Presentation Award*

The GFOA issues this award to municipalities whose budgets meet the highest principles of governmental budgeting.

	<b>2016</b>	<b>2015</b>	<b>2014</b>
Number of consecutive years receiving the GFOA Budget Presentation Award	3	2	1

*Containment of Audit Costs*

This measures the cost of all Township audits (Township, Municipal Authority, two pension plans and the Tax Collector audit) and the ability of the Finance department to contain those costs by preparing the financial statements and performing other tasks to assist the auditors. Prior to the year ended 12/31/13, the Township did not audit the two pension plans or the Tax Collector.

	<b>2016</b>	<b>2015</b>	<b>2014</b>
<i>Audit year end:</i>	<i>12/31/15</i>	<i>12/31/14</i>	<i>12/31/13</i>
Number of audits performed	5	5	5
Total cost	\$35,900	\$34,000	\$37,850
% change from prior year	5.6%	-11%	Not comparable

*Annual Audited Financial Statements*

The Township has set a goal of improving its annual financial statements by moving from the state-mandated DCED format to full GAAP statements and finally to the highest level of financial reporting, a CAFR. The Township continues to file the DCED report with the Commonwealth of Pennsylvania while at the same time preparing GAAP financial statements.

	<b>2016</b>	<b>2015</b>	<b>2014</b>
<i>Audit year end:</i>	<i>12/31/15</i>	<i>12/31/14</i>	<i>12/31/13</i>
DCED report	1	1	1
Full GAAP statements	Not applicable	1	1
CAFR	1	Not applicable	Not applicable
Receive GFOA award for CAFR	1	Not applicable	Not applicable

**GENERAL FUND**

**AUDIT**

**DESCRIPTION OF SERVICES PROVIDED**

The Township has several elected auditors who, at their option, may review the Township’s annual financial statements. The Board of Supervisors annually appoints a firm of certified public accountants to perform an audit of the Township’s financial statements. The firm of Barbacane, Thornton & Company LLP has provided audit services to the Township (and the Upper Uwchlan Township Municipal Authority) since 2009.

**ACCOMPLISHMENTS IN 2015**

- Audited the Township’s financial statements for the year ended December 31, 2014
- Audited the Township’s Police and Non-Uniform Pension Plans for the year ended December 31, 2014
- Performed an audit of the Tax Collector’s records and procedures (at the request of the Tax Collector) for the year ended December 31, 2014.

**GOALS FOR 2016**

- Continue to provide audit services to the Township, Municipal Authority and the Township’s two pension plans
- Assist the Township in preparing its first Comprehensive Audited Financial Report (CAFR)
- Continue to audit the Tax Collector’s accounts and records

**2016 Budget Summary - Audit**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
Audits	\$24,950	\$24,150	\$20,800	\$4,150	20.0%
<b>Total</b>	<b>\$24,950</b>	<b>\$24,150</b>	<b>\$20,800</b>	<b>\$4,150</b>	<b>20.0%</b>

Note: The audit fees for the two pension plans are paid by the respective plan so they are not included in the General Fund budget.

**Explanation of Major Changes**

**Audits** increased by \$4,150 due to a \$600 increase in the audit fees for the Township audit in 2016; the budget for the tax collector audit was estimated in the 2015 Budget prior to receiving the fee proposal from our auditors and was higher than anticipated.

**GENERAL FUND**

**TAX COLLECTION**

**DESCRIPTION OF SERVICES PROVIDED**

The Township has an elected Tax Collector who collects the township property taxes for Upper Uwchlan Township. The Tax Collector is responsible for mailing the tax bills, collecting the receipts, maintaining records of each property owner’s payment status, remitting tax payments to the Township and filing monthly reports of his collections with the Township Treasurer. The tax collector provides the Township with a monthly list of refunds due to property owners due to overpayments. The Township remits refunds to property owners.

**ACCOMPLISHMENTS IN 2015**

- Provided information to the residents of the Township via the Township newsletter concerning tax collections and frequently asked questions
- At the request of the Tax Collector, the tax accounts, records and process were reviewed by the Township’s auditors resulting in process improvements which will improve efficiency, compliance and timeliness of collections

**GOALS FOR 2016**

- Maintain professionalism in his duties as Tax Collector
- Continue to provide communication to the residents of the Township on all property tax issues
- Take courses required to maintain certification as a Tax Collector in Pennsylvania

*Staffing Statistics – as of the end of each year presented*

	<b>2016</b>	<b>2015</b>	<b>2014</b>
Tax collector	1	1	1
<b>Total</b>	<b>1</b>	<b>1</b>	<b>1</b>

\*The tax collector is not an employee of the Township and does not receive any medical or other benefits.

**2016 Budget Summary – Tax Collector**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
Personnel related expenses	\$22,607	\$15,837	\$22,607	\$0	0%
Bonding	600	525	600	0	0%
All other	5,500	4,625	6,500	(1,000)	-15.4%
<b>Total</b>	<b>\$28,707</b>	<b>\$20,987</b>	<b>\$29,707</b>	<b>(\$1,000)</b>	<b>-3.4%</b>

**Explanation of Major Changes**

**All other** decreased based on a review of actual costs to prepare and mail annual tax bills to property owners.

**STATISTICS**

	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Tax bills mailed	4,080	4,080	4,061
Tax bills processed	3,988	3,988	3,945
Certifications issued	370	370	293
Liens filed at year end	100	105	116

\*As of 9/30/15

**GENERAL FUND**

**LEGAL**

**DESCRIPTION OF SERVICES PROVIDED**

The Township has several outside law firms that provide legal services to the Township as needed. Some legal expenses incurred by the Township are reimbursed by the developer or resident that is requesting approval on land development projects.

**ACCOMPLISHMENTS IN 2015**

- Not applicable

**GOALS FOR 2016**

- Not applicable

*Staffing Statistics – as of the end of each year presented*

	<b>2016</b>	<b>2015</b>	<b>2014</b>
None			
<b>Total</b>			

**2016 Budget Summary – Legal**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
Legal - reimbursable	\$10,000	\$12,279	\$10,000	\$0	0.0%
Legal – non reimbursable	30,000	16,787	35,000	0	-14.3%
Contracted services	5,000	10,676	-	5,000	100.0%
<b>Total</b>	<b>\$45,000</b>	<b>\$39,742</b>	<b>\$45,000</b>	<b>\$5,000</b>	<b>0.0%</b>

**Explanation of Major Changes**

Contracted services consists of legal services other than that provided by the Township’s solicitor. In 2015, the Township engaged the services of a labor attorney for a matter that may continue into 2016.

**GENERAL FUND**

**COMPUTER**

**DESCRIPTION OF SERVICES PROVIDED**

This department includes the services of outside consultants who provide technical assistance to the Township as well as the firms who host our website and other programs. It also includes purchases to upgrade computers for various departments in the Township. Computers and related equipment are generally expensed since the cost is under the capitalization threshold.

**ACCOMPLISHMENTS IN 2015**

- Continued technology replacement program
- Implemented a password management system
- Installed wireless service at Route 100 Waste Water Treatment Facility and 520 Milford Road
- Evaluated IT security options
- In coordination with the Technical Advisory Board (TAB) of the Township, prepared specifications to bid out consulting services
- Implemented a continuity of operations center

**GOALS FOR 2016**

- Implement data encryption program (laptops)
- Draft a formal Continuity of Operations Plan

*Staffing Statistics – as of the end of each year presented*

	<b>2015</b>	<b>2014</b>	<b>2013</b>
None			
<b>Total</b>			

**2016 Budget Summary – Computer**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
Software & supplies	\$6,000	\$2,710	\$5,000	\$1,000	20.0%
Hardware	7,000	1,356	5,000	2,000	40.0%
Website	5,000	3,689	5,000	-	0.0%
Contracted services	43,000	35,277	37,392	5,628	15.0%
<b>Total</b>	<b>\$61,000</b>	<b>\$43,032</b>	<b>\$52,392</b>	<b>\$8,608</b>	<b>16.4%</b>

**Explanation of Major Changes**

**Contracted services** increased to purchase an accounting module for our accounting software that is used for both general accounting, utility billing and receivables.

**Hardware** increased for the purchase of a computer for the new administrative assistant in Public Works.

## GENERAL FUND

### ENGINEERING

#### DESCRIPTION OF SERVICES PROVIDED

This department includes the services of outside consultants who provide technical assistance to the Township for engineering and traffic engineering services.

#### ACCOMPLISHMENTS IN 2015

- Continued coordination with the Pennsylvania Turnpike, PennDOT, and the Chester County Planning Commission (CCPC) on the planned widening of the Turnpike and its potential impacts on the Township's roadway and pedestrian networks
- Continued coordination with the CCPC and the Delaware Valley Regional Planning Commission (DVRPC) in order to get needed projects on the Transportation Improvement Plan (TIP)
- Coordinated the environmental permitting process for the Upland Farms Trail project
- Finalized the site plan and managed construction of the parking lot and walking trails at Upland Farms
- Submitted and awarded a Transportation Alternatives Program (TAP) grant in the amount of \$560,000 for the design, engineering, and construction of a pedestrian trail, connecting Upland Farms and the Village of Eagle.
- Design work on Phase I of the Village Transportation Plan Trail Project
- Design, engineering, and permitting process for Phase I of the Village Transportation Plan trail installation
- Ongoing design, engineering, and permitting of Phase IV of the Park Road Pedestrian Trail (Hickory Park to the Marsh Creek State Park)
- Updated and finalized the Land Use Assumptions Report (LUAR)
- Ongoing construction inspections in various sub-divisions (Byers Station - Ewing, Waynebrook)
- Pre-dedication inspections completed in several sub-divisions (Byers Station - Ewing, Reserve at Waynebrook)
- Reviewed two sub-division and/or land development plans
- Reviewed six conditional use applications
- Ongoing assistance regarding the gas pipeline expansion and/or upgrade projects
- Provided to the Township electronic copies of various sub-division and land development plans, as-built plans, etc. for filing in a property management system
- Design, bid process management, and construction management of a traffic signal at Conestoga Road (Route 401) and Fellowship Road
- Designed a repair plan for the Lyndell Road Bridge
- Finalized design and engineering of Darrell Drive
- Managed bid process for the construction of Darrell Drive
- Submitted two (2) grant applications specific to the Marsh Creek Watershed Protection Initiative
  - DCED/Commonwealth Finance Authority Watershed Restoration Grant
  - DEP Growing Greener Plus

**GOALS FOR 2016**

- Completion of Upland Farms Trail Project and park development
- Monitor and assist with ongoing gas pipeline expansion or repair projects
  - Sunoco re-purposing and expansion
  - Sunoco Mariner II and III
  - Columbia Eastside Expansion Project
- Storm water authority feasibility study - Phase II/III
- Prepare and update the Township’s ACT 209 Roadway Sufficiency Analysis
- Update the Township’s ACT 209 Transportation Capital Improvement Plan
- Continued development of the Village Transportation Trail System - Phase I
- Finalize the design plans for Phase IV of the Park Road Trail
  - Utility clearance
  - Environmental clearance
  - Right of way acquisition
- Bid and manage construction and inspection of Phase IV of the Park Road Trail Project
- Manage the construction of Darrell Drive (connector road running between Little Conestoga Road and Pottstown Pike)

*Staffing Statistics – as of the end of each year presented*

	2016	2015	2014
None			
<b>Total</b>			

None – outside consultants provide engineering services to the Township

**2016 Budget Summary – Engineering**

	2016 Budget	Actual 2015 (9/30/15)	2015 Budget	2016 Increase (Decrease)	Percentage Change
Engineering - reimbursable	\$100,000	\$248,484	\$100,000	\$0	0.0%
Engineering – non reimbursable	20,000	15,492	20,000	0	0.0%
Traffic engineering	10,000	3,793	10,000	0	0.0%
All other	8,500	11,017	8,500	0	0.0%
<b>Total</b>	<b>\$138,500</b>	<b>\$278,786</b>	<b>\$138,500</b>	<b>\$0</b>	<b>0.0%</b>

**Explanation of Major Changes**

None

**GENERAL FUND**

**TOWNSHIP PROPERTIES**

**DESCRIPTION OF SERVICES PROVIDED**

This department includes the costs of operating and maintaining the three Township owned buildings – the Township building located at 140 Pottstown Pike; the Public Works building located at 132 Oscar Way and the Milford Road building, all located in Chester Springs, Pa.

**ACCOMPLISHMENTS IN 2015**

- Installed a video surveillance system at the Township’s Public Works facility
- Replaced front entryway doors at Public Works facility
- Began repair and paving project at Public Works facility
- Transitioned 520 Milford Road to a Police Department facility to serve as storage, evidence processing, and a law enforcement specific continuity of operations center

**GOALS FOR 2016**

- Update Township building access management system
- Continue repair and paving project at Public Works facility
- Install access management system at Route 100 WWTF
- Install video surveillance at the Route 100 WWTF

*Staffing Statistics – as of the end of each year presented*

	<b>2016</b>	<b>2015</b>	<b>2014</b>
None			
<b>Total</b>			

*The Public Works department provides maintenance for buildings and grounds as needed for all Township properties*

**2016 Budget Summary – Township Properties**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
Township building	\$63,240	\$38,636	\$62,462	\$778	1.2%
Public Works building	51,880	47,260	41,100	10,780	26.2%
Milford Road building	9,512	6,533	6,240	3,272	52.4%
<b>Total</b>	<b>\$124,632</b>	<b>\$92,249</b>	<b>\$109,802</b>	<b>\$14,830</b>	<b>13.5%</b>

**Explanation of Major Changes**

**Milford Road** was purchased in 2014. Now that we have a full year’s worth of expenses, we can better estimate utility costs for this building and so increased the budget for 2016.

## GENERAL FUND

### POLICE DEPARTMENT

#### MISSION

The mission of the Police Department is to work in a true partnership with its fellow citizens to enhance the quality of life in our community. By raising the level of public safety through law enforcement, the Police Department reduces the fear and incidence of crime. In accomplishing these goals, service will be our commitment, honor and integrity our mandate.

#### DESCRIPTION OF SERVICES PROVIDED

The Police department is headquartered at the Township Building in Chester Springs, Pa. The following services are provided:

##### Chief Of Police

- The Chief of Police plans, organizes and administers a public safety program.
- The Chief of Police has the authority and responsibility for management, direction, planning, staffing, performance, and control of the operation and administration of the Township Police Department.
- Directs functions at all Township events. Serves as the Incident Commander at the scene of all police related incidents.

##### Police Officers

- The basic obligations of the Department are to protect life and property and all the rights guaranteed by the United States Constitution and the Commonwealth of Pennsylvania's Constitution.
- Prevent abuse and injury whenever possible; to preserve the peace and maintain order; to control crime, apprehend offenders and to enforce the law.

#### ACCOMPLISHMENTS IN 2015

- Police operations enhanced through the use of benchmarking
- Proactive with community oriented policing
  - Business community
  - Religious community
  - Sports organizations
- Customer service focused
- Participation in regional services to provide cost effective specialty services
- Maintained high levels of service during severe winter weather
- Prescription drug take-back program – 122 pounds of drugs destroyed
- Personnel
  - One patrolman promoted to Corporal
  - One part-time patrolman elevated to full-time
- Risk management training
- Vehicle operations training, firearms, use of force and incident command training
- Increased the number of attendees at the Junior Police Academy by more than 50%

- Citizens Police Academy implemented
- Use of social media (Facebook)
- Accreditation mock assessment conducted October 1, 2015
- Recognized as the #2 “Best Suburban Community to Live”
- Recognition by the Government Finance Officers Association for budgetary practices

**GOALS FOR 2016**

- Continue to follow customer service based practices
- Correct all items identified in Accreditation mock assessment and apply for accreditation assessment
- Manage risk of special vehicle operations with training
- Develop and implement Citizens Local Government Academy
- Continue to utilize benchmarking data to address personnel and the department’s overall performance
- Attempt to enlist more participants in the Community Assistance Personnel Services Program
- Evaluate community demographics and provide training as needed
- Complete records retention storage area
- Implement body cam program
- Continue to improve the Junior Police Academy
- Evaluate current facilities and develop a plan to address changing needs of department and community.
- Implement “Verbal Judo” training for officers and staff
- Transfer paper records to digital electronic storage
- Market social media sites

*Staffing Statistics – as of the end of each year presented*

	<b>2016</b>	<b>2015</b>	<b>2014</b>
<b>Full time:</b>			
Police Chief	1	1	1
Sergeant	0	0	1
Corporal	2	2	1
Detective	1	1	1
Officers	7	7	7
<b>Part time:</b>			
Officers	1	0	1
Admin Assistant	1	1	1
<b>Total FTE’s</b>	<b>11.75</b>	<b>11.25</b>	<b>11.75</b>

Each part-time officer is considered one half FTE. The administrative assistant works approximately ten hours per week and is counts as .25 FTE. The officer who worked part-time in 2014 became a full time officer in 2015.

## 2016 Budget Summary – Police Department

	2016 Budget	Actual 2015 (9/30/15)	2015 Budget	2016 Increase (Decrease)	Percentage Change
Personnel and related expenses	\$1,846,303	\$1,340,735	\$1,838,089	\$8,214	0.4%
Vehicle costs	55,000	26,282	60,000	(5,000)	(8.3%)
Insurance – liability & property	18,663	15,694	14,356	4,307	30.0%
All other	92,100	46,487	89,400	2,700	3.0%
<b>Total</b>	<b>\$2,012,066</b>	<b>\$1,429,198</b>	<b>\$2,001,845</b>	<b>\$10,221</b>	<b>0.5%</b>

Explanation of Major Changes

**Personnel and related expenses** have increased only 0.4% due to the following: The police officers received a 2.5% increase pursuant to the Collective Bargaining Agreement which was effective January 1, 2015. The Police Chief and administrative assistant will receive a 3% salary increase. Medical insurance is expected to remain the same as in 2015 and pension costs have decreased by \$58,000 or 27% for an overall increase of 0.4%. The decrease in pension costs is attributed to the funding ratio of the Upper Uwchlan Township Uniformed Pension Plan, which is funded at 92.5% of the actuarial liability.

**Vehicle costs** decreased by 8.3% based on a review of actual expenditures in 2014 and 2015.

**Insurance – liability and property** increased by 30% due to increases in the annual premiums in 2015 vs. 2014 levels.

**All other expenses** have increased by 3% mainly due to planned replacements of computers and additional training.

## STATISTICS

	2016	2015*	2014
Reported crimes		141	303
Criminal Arrests	NOT PERMITTED	61	99
Traffic Citations Issued	COULD BE DEEMED QUOTAS	618	811
Police calls		7,624	14,362
Patrol hours		3,919	6,203

\*As of 8/31/15

**PERFORMANCE MEASURES**

*Sworn Full Time Equivalent (FTE) Employees*

The ratio of sworn full time equivalent (FTE) employees to each 1,000 residents

	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Sworn FTE's	1.00	0.96	1.00

Population 11,227 (2010 Census)/Personnel

*Uniform Crime Report Part 1: Crimes Reported*

The number of crimes reported per 1,000 residents.

	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Reported crimes	Unknown	141	303
Crimes per 1,000 residents	Unknown	16.35	26.30

*Uniform Crime Report Part 1: Traffic Stops*

The percentage of traffic stops per patrol hour

	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Traffic stops	Unknown	1,085	1,217
Traffic stops per patrol hour	Unknown	.28	.20

*Traffic Crashes*

Highway traffic accidents

	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Vehicle accidents	Unknown	129	218
Vehicle accidents per 100 lane miles	Unknown	16	17.3

\*As of 9/30/15

## GENERAL FUND

### CODES DEPARTMENT

#### MISSION

The mission of the Codes Department is to insure the safety of Township residents through compliance with the Uniform Construction Code and the newly enacted Township Property Maintenance Code.

Zoning ordinances regulate use, densities, and locations of activities in the Township. The Codes Enforcement Officers enforce municipal ordinances and ensures safe building standards. The Codes Department uses the township engineer to inspect and regulate development projects in accordance with the Township Subdivision and Land Development Ordinance and the Municipalities Planning Code (MPC).

#### DESCRIPTION OF SERVICES PROVIDED

The Codes department is headquartered at the Township Building in Chester Springs, Pa. The following services are provided:

- Residential and commercial building permits – review, inspect and issue approvals as appropriate
- Address zoning issues and attend meetings of the Zoning Hearing Board as necessary
- Manage various Township facilities, primarily Township parks
- Participates as a member of the Township Safety Committee
- Assists various local organizations in completing community service projects and facilitates the Adopt-A-Roadway trash clean-up program
- Acts as EMPC Radiological Officer
- Coordinate the annual Block Party
- Provides first impression that people have of the Township, greeting visitors and residents in person or on the phone (*Administrative assistant*)
- Editor of the Township newsletter (*Administrative assistant*)
- Assists Emergency Planning Commission (*Administrative assistant*)
- Issues certifications on property sales/refinance (*Administrative assistant*)

#### ACCOMPLISHMENTS IN 2015

- Continued the implementation of the Munilogic permitting system
- Enforced the Property Maintenance Code
- Coordinated the installation of the new generator at the Township building
- Coordinated the following improvement projects at Township parks and facilities:
  - Water service for new fieldhouse
  - Reconstructed porch at Upland Farms
- Assisted residents with projects, questions, inquiries and other homeowner issues
- Coordinated Columbia East Side Expansion pipeline project with residents and Township owned properties

- Coordinate sewer project along Little Conestoga Road
- Coordinated the Township’s membership in the Regional Appeals Board
- Coordinated an American flag recycling program as part of an Eagle Scout project
- Coordinated porch replacement at Upland Farms
- Coordinated lights for the American flag at Fellowship Fields

**GOALS FOR 2016**

- Continue document management in Munilogic
- Begin Residential Rental Program
  - Identify rental homes in the Township
  - Annual inspection and certificate of occupancy
- Enforce the Property Maintenance Code
- Coordinate with Sunoco on Mariner II and Mariner III projects

*Staffing Statistics – as of the end of each year presented*

	<b>2016</b>	<b>2015</b>	<b>2014</b>
<b>Full time:</b>			
Codes Department Administrator	1	1	1
Building Inspector	1	1	1
Administrative Assistant	1	1	1
<b>Total</b>	<b>3</b>	<b>3</b>	<b>3</b>

\*One individual acts as the Administrative Assistant to the Executive and Codes Departments and is included for accounting purposes in the Codes Department.

**2016 Budget Summary - Codes**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
Personnel and related expenses	\$345,248	\$246,826	\$340,001	\$5,247	1.5%
All other	22,119	16,859	19,223	2,896	15.1%
<b>Total</b>	<b>\$367,367</b>	<b>\$263,685</b>	<b>\$359,224</b>	<b>\$8,143</b>	<b>2.3%</b>

***Explanation of Major Changes***

**Personnel and related expenses** have increased by only 1.5%. Salary increases are budgeted at 3% and medical insurance for 2016 will remain flat at 2015 levels. Both pension costs and workers compensation insurance decreased for 2016.

**All other** increased primarily for increased fees paid to the State of Pennsylvania for each permit issued. The number of permits issued have increased dramatically; the budget was increased by \$2,500.

**STATISTICS**

	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Building permits issued - residential	500	540	892
Building inspections - residential	900	775	1,296
Building permits issued - commercial	48	39	51
Building inspections - commercial	150	136	210
Re-sale Use & Occupancy permits issued	180	169	193
Re-sale Use & Occupancy inspections	180	167	193
Number of Zoning Hearings attended	5	5	6
Number of facility inspections conducted	360	270	360

\*As of 9/30/15

**PERFORMANCE MEASURES**

*Code Enforcement: Inspector Response to Permits Issued*

Average inspections per workday; number of inspections performed (does not include electrical inspections performed by third party electrical underwriters)

	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Number of permits issued	1,100	779	1,125
Average inspections per workday	2.90	2.91	2.78
Permits issued per 1,000 residents	97.60	69.39	100.20

\*As of 9/30/15

*Code Enforcement: Costs per parcel*

Direct costs of the Code Department relative to the number of parcels in the Township. (Fringe benefits and pension costs are excluded)

	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Codes Department direct costs	\$270,128	\$187,512	\$257,804
Cost per parcel	\$63.57	\$44.13	\$60.67

\*As of 9/30/15

**GENERAL FUND**

**PLANNING AND ZONING**

**DESCRIPTION OF SERVICES PROVIDED**

This department includes the costs of updating the Township’s Comprehensive Plan and ordinances, zoning hearing costs (including legal fees and court reporter fees), Act 209 planning costs, and Village Concept expenses.

**ACCOMPLISHMENTS IN 2015**

- As a continuation of the 2013/2014 Comprehensive Plan update, 2015 saw the review, amendment and adoption of an updated Land Use Assumptions Report (LUAR). The ACT 209 Capital Improvement Project Inventory was also reviewed and reaffirmed pending the completion of an updated Roadway Sufficiency Analysis (RSA) and Capital Improvement Plan (CIP).
- The Limited Industrial (LI) Zoning District, §200-44 Use Regulations, was amended to permit additional uses via conditional use approval.

**GOALS FOR 2016**

- Consider the updated Roadway Sufficiency Analysis for adoption
- Update the Transportation Capital Improvement Plan

*Statistics – as of the end of each year presented*

	<b>2016</b>	<b>2015</b>	<b>2014</b>
None			
<b>Total</b>			

**2016 Budget Summary – Planning and Zoning**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
General Planning	\$51,500	\$33,696	\$71,500	(\$20,000)	-28.0%
Village Concept	8,000	-	8,000	-	0.0%
Zoning	9,800	8,124	5,800	4,000	69.0%
<b>Total</b>	<b>\$69,300</b>	<b>\$41,820</b>	<b>\$85,300</b>	<b>(\$16,000)</b>	<b>-18.8%</b>

***Explanation of Major Changes***

**General Planning** decreased in 2016 because the budget for 2015 included \$60,000 for Act 209 expenses; \$40,000 is expected in 2016.

**Zoning costs** were increased in the 2016 budget for additional legal fees. There are several matters expected to go before the Zoning Hearing Board in 2016.

## GENERAL FUND

### **PUBLIC WORKS DEPARTMENT**

(also includes Signs, Signals and Road Construction)

#### **MISSION**

The mission of the Public Works Department is to serve the residents of Upper Uwchlan Township by maintaining the public roadways and township parks for the safe and efficient use. The Public Works department also maintains the infrastructure and facilities owned and operated by the Upper Uwchlan Township Municipal Authority.

Township expenses associated with the operation of the wastewater system are charged back to the Municipal Authority and are shown as revenue under the description "Municipal Authority Reimbursement".

#### **DESCRIPTION OF SERVICES PROVIDED**

The Public Works Department is located at 132 Oscar Way in Chester Springs, Pa. It is about a half mile from the Township building. The department is responsible for the maintenance and repair of the following:

- Roadways
- Storm water infrastructure
- Traffic signals
- Roadway signage
- Open space parkland
- Athletic facilities
- Waste water pump stations and treatment plants
- Drip/spray fields
- General township facilities

#### **ACCOMPLISHMENTS IN 2015**

- Performed over 100 road repairs, using 520 tons of asphalt
- Repaired or rebuilt 23 inlets
- Repaired and resurfaced 2.67 miles of roadway
- Responded to 824 PA One call tickets (*as of mid-September*)
- Installed two storm water pipes
- Completed roadside mowing throughout the Township – 16.9 miles, done three times
- Mowed and maintained all Township owned facilities... Parks, Municipal Authority pump stations, sewer plants, spray and drip fields, manholes and spray heads, Public Works garage, Township Building, covered bridge, and Upland Farms. Total of 154.5 acres.
- Called out 27 times for snow or ice removal and other storm related issues
- Painted 23 arrows and 12 legends at intersections
- Cleaned out all 1,713 storm water inlets at least once during the year

- Took delivery of, assembled, delivered, and retrieved trash totes for Solid Waste collection
- Worked with the Township Secretary to prepare bid contracts for road milling and resurfacing, line painting, street sweeping and various road materials
- Worked through the interview process for four seasonal employees
- Repaired and replaced 74 signs that were not up to MUTCD standards
- Performed intersection trimming to allow for sight distance
- Street trimming for plow and delivery trucks, school busses, and trash trucks
- Performed 27 State inspections and 122 repair and maintenance services on Township owned vehicles and equipment
- Reorganized the department to include a *Facilities Division* that will be responsible for all Township facilities, parks, open space, 23 wastewater treatment plants, 4 pump stations, 41.25 miles of sewer lines, 88 acres of spray/drip fields and 1,400 spray heads

**GOALS FOR 2016**

- Continue to perform our duties in a professional and effective manner
- Obtain additional training – flagger and defensive driving
- Repair and resurface 2.7 miles of roadway
- Recycle old asphalt to make pothole patching a permanent fix – to avoid multiple repairs with cold patch
- Respond effectively to PA One call requests
- Draft and implement a PA One Call policy
- Hire two full-time employees to staff the Facilities Division
- Continue Storm Water Management rehabilitation work
- Asset mapping
  - Storm water basins
  - Signs

*Staffing Statistics – as of the end of each year presented*

	<b>2016</b>	<b>2015</b>	<b>2014</b>
<b><u>Full time:</u></b>			
Director	1	1	1
Road foreman	1	1	1
Skilled road worker	4	5	5
Facilities - Wastewater	1	0	0
Facilities - Parks	2	0	0
Seasonal *	4	4	3
<b><u>Part-time:</u></b>			
Administrative assistant	1	0	0
<b>Total FTE's</b>	<b>11.2</b>	<b>8.5</b>	<b>8.5</b>

\*Seasonal employees are hired for the warmer months – generally from April to October. Although seasonal employees were budgeted for 6 months, in 2014 and 2015 the seasonal employees returned to school at the end of August so the actual time of employment was approximately three months. The part-time administrative assistant counts as .60 FTE. Two full-time hires are planned for 2016 to staff the newly formed Facilities Division. One employee is transferring from “road worker” to the “Facilities Division”

**2016 Budget Summary – Public Works Department (including Facilities Division)**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
Personnel and related expenses	\$822,388	\$449,765	\$603,085	\$219,304	36.4%
Vehicle costs	41,400	27,783	39,200	2,200	5.6%
Insurance – liability & property	8,132	5,545	6,255	1,877	30.0%
Road resurfacing	206,067	174,778	174,780	31,287	17.9%
Signs	6,000	4,024	6,000	-	0.0%
Signals	12,700	11,169	12,700	-	0.0%
All other	139,150	74,872	117,400	21,750	18.5%
Allocations of Labor to Parks	(175,253)	(8,143)	(19,282)	(155,971)	808.9%
<b>Total</b>	<b>\$1,060,584</b>	<b>\$739,793</b>	<b>\$940,138</b>	<b>\$120,447</b>	<b>12.8%</b>

**Explanation of Major Changes**

**Personnel and related** increased by 36.4%. This is due to the addition of two full time employees in the newly formed “Facilities Division” and a part-time administrative assistant. Also, a full time employee who was classified as “single” left the department in the third quarter of 2015 and was replaced by an employee with a “family status” for medical insurance purposes, which has a higher cost.

**Road resurfacing** – The Township performs road resurfacing each year and spends approximately \$430,000 annually. The costs are shared between the General Fund (under the Public Works department) and the Liquid Fuels Fund. For 2016, a larger portion of the cost is budgeted in the General Fund, which results in a 17.9% increase in this line item.

**Insurance – liability and property** increased by 30% due to increases in the annual premiums in 2015 vs. 2014 levels.

**All other costs** increased by 18.5% due mainly to equipment rental fees.

**Allocations of labor to the parks** increased as a result of the need for the Facilities Division. We are planning to hire a full time employee to focus on the four Township parks and we will also transfer an existing employee. The new employee is projected to start on March 1, 2016.

**STATISTICS**

	<b>2016</b>	<b>2015</b>	<b>2014</b>
Roadways	54.88 miles	54.38 miles	54.38 miles
Storm water mains	34.12 miles +	34.12 miles +	34.12 miles
Storm water inlets	1,713	1,713	1,713
Storm water basins	4 (township owned)	4 (township owned)	4 (township owned)
Traffic signals	12	11	11
Parks	4	4	4
Trails maintained	9 miles	8.25 miles	8 miles
General Township Facilities (Township building, PW building and Milford building)	3	3	3
Drip/spray fields	24	20	20
Acres of drip/spray fields	107.33 acres	88.03 acres	88.03 acres
Treatment plants	8	8	8
Pump stations	15	13	13
Sanitary main	41.25 miles	34 miles	34 miles
Spray heads	1,400	1,033	1,033
Miles of roadway paved	2.75 miles	2.75 miles	2.35 miles
Roadway signs replaced	50	74	70
Arrows & legends repainted	76	76	76
<i>Roadway painting:</i>			
White line freshened	22.23 miles	22.23 miles	22.23 miles
Double yellow lines freshened	18.88 miles	18.88 miles	18.88 miles
Acres of grass to mow	166.45	154.45	154.45
<u>Inspections conducted:</u>			
Wastewater treatment facilities	116	108	108
Township parks	48	12	12
In-depth roadway	10	10	10

**PERFORMANCE MEASURES**

*Road Rehabilitation*

The cost per lane mile to pave and patch Township roads. (*asphalt overlay*)

	<b>2016</b>	<b>2015</b>	<b>2014</b>
Total lane miles	2.67	2.67	2.37
Total cost	\$430,067	\$424,778	\$364,333
Cost per lane mile	\$161,074	\$159,093	\$153,727

*Staff Productivity*

The number of road maintenance full time equivalents per 1,000 residents. (Note – the Public Works Director and seasonal employees are not included as FTE’s)

	<b>2016</b>	<b>2015</b>	<b>2014</b>
Total FTE’s	6	6	6
Road maintenance FTE’s per 1,000 residents	0.52	0.52	0.52

*Snow and Ice Control*

Total miles and per capita cost (salaries, benefits, out-sourced labor and snow and ice control supplies) for snow and ice control. This includes State roads that are under a snow agreement with the Township.

	<b>2016</b>	<b>2015</b>	<b>2014</b>
Total snow/ice events	To be tracked	Not tracked	Not tracked
Total lane miles	109.00	108.00	104.00
Total cost	\$159,000	\$157,725	\$204,364
Tons of snow/ice removal product	1,700	1,733.17	1,482.60
Cost per lane mile	\$1,472.22	\$1,460.42	\$1,965.04

The winter of 2014/2015 had more ice storms than snow storms which resulted in higher usage of materials; the winter of 2013/2014 had more snow storms which required more outside contractors to assist with plowing.

## PUBLIC WORKS



The Public Works' Department new 2016 Peterbilt Ten Wheel Dump Truck was on display to the public at the annual Block Party in June. The truck is used for salting and plowing roads during winter storms and for carrying asphalt for road repairs in the spring and summer months. It carries twice the amount of material as any of the other trucks. The purchase of this truck was included in the 2015 Budget.

## PUBLIC WORKS



In the forefront, Public Works employees are removing fencing and overgrown foliage in preparation for the new trail to be constructed at Upland Farms.

## GENERAL FUND

### TOWNSHIP PARKS

#### DESCRIPTION OF SERVICES PROVIDED

Upper Uwchlan Township currently operates and maintains three active recreational parks: Hickory Park, Fellowship Fields, and Larkins Field with a total of ten 10 active recreational fields. Prior to the 2016 budget year the Township did not have a Facilities Division; the Codes Department and Public Works Department worked together to manage and maintain Township parks and all other facilities. Beginning with the 2016 budget year the Township is implementing a “Facilities Division” that will be staffed with three FTE’s and supplemented by seasonal employees and other Township staff. Administrative personnel continue to be responsible for the scheduling of various facility users. The Township is appreciative of the involvement of all the local youth groups that have invested in our facilities, such as GEYA and the Marsh Creek Eagles. The following services are provided:

- Oversight and management of four park facilities
- Maintaining the schedule of use for local sports teams
- Inspection of the parks grounds and facilities for safety
- Lawn maintenance and snow removal
- Turf management

#### ACCOMPLISHMENTS IN 2015

- Continued Turf Management Program at the three (3) active recreational parks – Ten (10) fields
- Managed park usage by local sports teams – GEYA, Penn Fusion, Marsh Creek Eagles, Vincent United, Spirit United, St. Elizabeth’s Crusaders and others
- Managed an on-line scheduling program for field usage
- Conducted 26 safety inspections at all Township park
- Managed the design and construction of a 2,000 square foot field house at Fellowship Fields
  - A Public/Private project with funding provided by UUT, Marsh Creek Eagles, GEYA, Penn Fusion and several other local sports organizations
- Managed Township park facilities through the construction of the Columbia Eastside Expansion Project
- Actively communicated impacts as a result of the Columbia Eastside Expansion Pipeline Project to all park facility user groups
- Resurfaced tennis courts at Hickory Park
- Constructed and opened Upland Farms, a 56 acre passive recreational park located at 301 Pottstown Pike. Infrastructure constructed in 2015 included: 50 space asphalt paved parking lot, 2,700 linear feet of 8’ wide asphalt paved trail, park signage, benches
- Thanks to the hard work and dedication of the members of the Village Concept Committee the Township developed a concept plan for a Village Pocket Park – to be named at a later date.

**GOALS FOR 2016**

- Continue the online scheduling of all Parks by local sports teams
- Continue turf management on the Township’s ten (10) fields
- Upgrade bathrooms at Hickory Park
- Continue the development of Upland Farms as a passive recreational park facility
- Replace roofs at Hickory Park – pavilion and snack shack
- Complete the design of the Village Pocket Park – construction documents, cost estimate, etc.
- Complete and submit grant applications for the construction of the Village Pocket Park

*Staffing Statistics – as of the end of each year presented*

	2016	2015	2014
None			
<b>Total</b>			

Personnel are included in the Public Works and Codes departments. An allocation of costs for lawn maintenance is transferred from Public Works to Parks in the budget and monthly financial statements.

**2016 Budget Summary - Parks**

	2016 Budget	Actual 2015 (9/30/15)	2015 Budget	2016 Increase (Decrease)	Percentage Change
General Park expenses	\$215,003	\$41,929	\$86,525	\$128,478	148.5%
Hickory Park	37,095	26,664	37,900	(805)	-2.1%
Fellowship Fields	37,808	42,017	38,920	(1,112)	-2.9%
Larkins Field	9,000	1,905	9,000	-	0.0%
Upland Farms	43,060	10,529	25,200	17,860	70.9%
<b>Total</b>	<b>\$341,966</b>	<b>\$123,043</b>	<b>\$197,545</b>	<b>\$144,421</b>	<b>73.1%</b>

**Explanation of Major Changes**

**General park expenses** include allocations of personnel related costs for the time spent maintaining the grass and other routine maintenance performed by the Public Works Department. At the end of 2015, the Township formed a “Facilities Division” under the Public Works Department to provide services to the parks and also to the sewer facilities operated by the Upper Uwchlan Township Municipal Authority. An additional person will be hired in 2016 in the new division.

**Upland Farms** – Upland Farms is a 56 acre passive recreational park located on Pottstown Pike in the Village of Eagle. The 2016 budget year will bring continued development of Upland Farms. The additional natural trail that was constructed in 2015 will be marked for use; 18 trees will be planted adjacent to the driveway - now a part of the pedestrian trail system, bird boxes and picnic tables will be added.

**Annual Block Party**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
Donations	\$10,000	\$ 6,800	\$10,000	\$0	0.0%
Expenses	21,000	20,255	20,000	0	0.0%
<b>Net cost to the Township</b>	<b>\$11,000</b>	<b>\$13,455</b>	<b>\$10,000</b>	<b>\$0</b>	<b>0.0%</b>

The donations received towards the Block Party are recorded as revenue under the title, “Community Events Donations.” The expenses are recorded under “Parks – General”.

**STATISTICS**

	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Number of organizations using the parks on a regular basis	10	8	7
Annual hours that the Township fields are scheduled	4,600	4,600	4,460
On-line field reservations	1,000	921	N/A

\*As of 9/30/15

**FELLOWSHIP FIELDS – FIELD #1**



Fellowship Fields is located at 241 Fellowship Road, Chester Springs, Pennsylvania. It is an active recreational facility that contains four fully lighted athletic fields – three of which are natural grass (above) and one which is synthetic turf. Fellowship Fields is used by various local athletic clubs for football, soccer, lacrosse and rugby.

## FELLOWSHIP FIELDS – TURF FIELD



The Turf Field at Fellowship Fields was installed in 2010 and is used by several area sports teams for football, soccer and lacrosse.

**FELLOWSHIP FIELDS FIELD HOUSE (*under construction*)**



Construction of the Field House at Fellowship Fields began in August, 2015. This project is a partnership between Upper Uwchlan Township and Marsh Creek Eagles, a primary user of the field.

## HICKORY PARK CONCESSION STAND



Hickory Park is located at 331 Park Road, Downingtown, Pa. It is a 31 acre recreational facility that offers four fields used for baseball, tennis, sand volleyball, and basketball. It is also used for walking, bicycling and has a playground and pavilion for picnics.

## LARKINS BRIDGE TRAIL



The historic Larkin's Bridge was originally located in the Milford Mills section of the Township. It was moved when the area was flooded to form Marsh Creek Lake. After several re-locations, the bridge currently sits near the intersection of Graphite Mine Road and Station Boulevard and is part of the Upper Uwchlan Township trail system.

### UPLAND FARMS BARN AND PARKING LOT



Upland Farms is located at 301 Pottstown Pike, Chester Springs, Pa. The property includes an old farmhouse and barn. During 2015, the Township added a parking lot and constructed trails throughout the property. The Township plans to renovate the barn to be used as a community center.

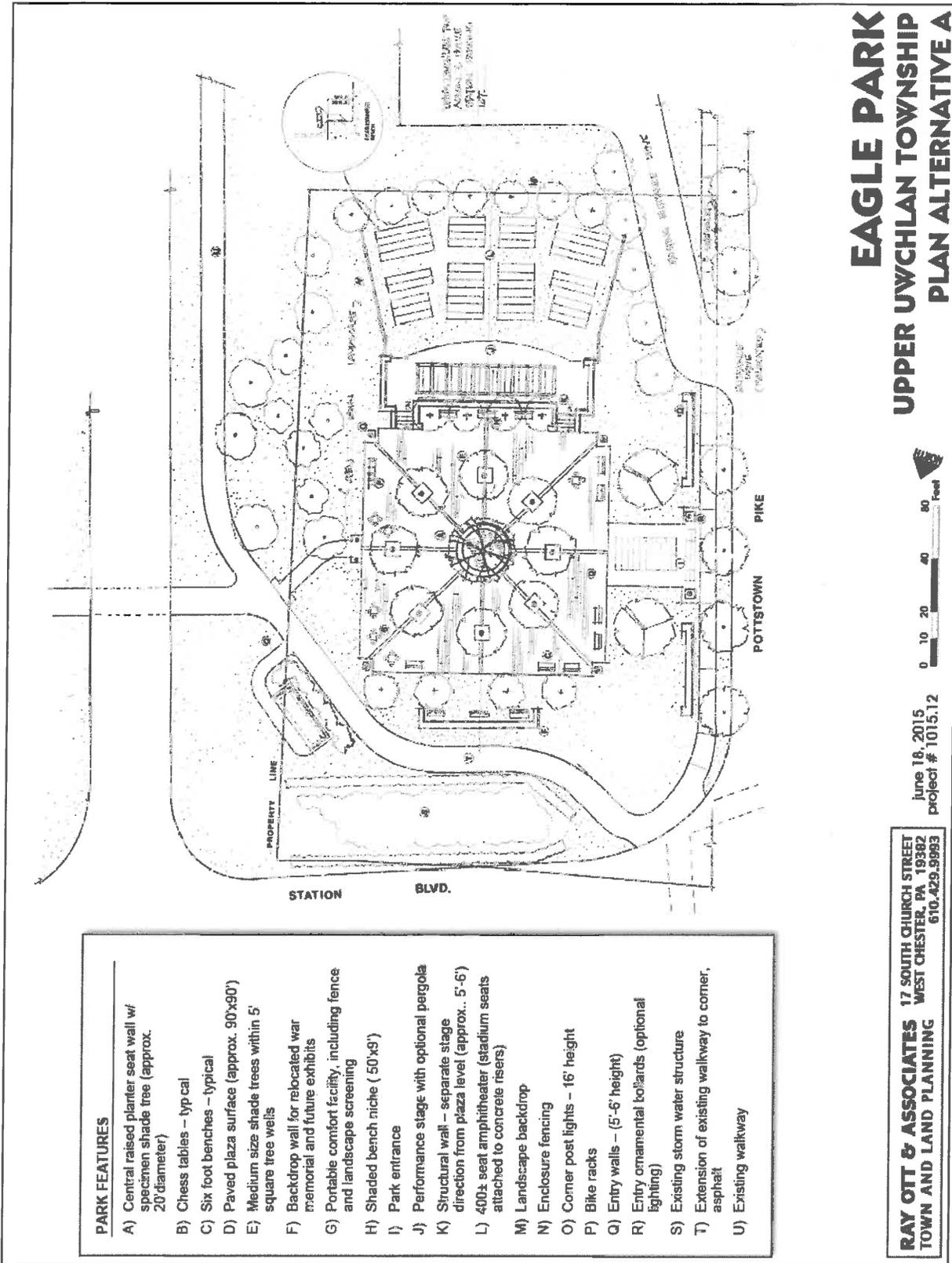


Figure 5: Park Master Plan

**UPPER UWCHLAN TOWNSHIP BLOCK PARTY – JUNE, 2015**



The Block Party is held on the Saturday before Father’s Day annually and runs from 6PM to 9PM. At the conclusion of the night, everyone gathers on the grassy areas to watch fireworks. Route 100 is closed between Byers Road and Park Road for the event to allow room for vendors and food concessions. The above photo was taken while setting up for the event.

**UPPER UWCHLAN TOWNSHIP BLOCK PARTY – JUNE, 2015**



There are so many activities for families! Several moon bounces and a petting zoo were located on the grassy area just below the Township building. All activities are free – sponsored by the Township.

UPPER UWCHLAN TOWNSHIP BLOCK PARTY – JUNE, 2015



Pony rides were provided by a local vendor – courtesy of the Township.

## **GENERAL FUND**

### **FIRE AND AMBULANCE DEPARTMENTS**

#### **MISSION**

The Township seeks to provide quality fire and ambulance services to its residents and others who visit or work in the Township.

#### **DESCRIPTION OF SERVICES PROVIDED**

There are no fire companies or ambulance companies located within the Township. Upper Uwchlan Township has contracted with several organizations that serve Upper Uwchlan Township:

- Lionville Fire Company – Station 47
- Glenmoore Fire Company – Station 48
- Ludwig’s Corner Fire Company – Station 73
- East Brandywine Fire Company – Station 49
- Uwchlan Ambulance Corps. – Station 87

The Township supports the Fire companies and the ambulance corps. by making semi-annual contributions towards their operations. The amount of contributions made to each company is based on a number of quantitative factors. They include: the number of fire and QRS calls made, the percentage of Upper Uwchlan population within their fire district and the assessment of property values that are located in their fire district.

The Township also receives Fire Insurance Premium Taxes from the Commonwealth of Pennsylvania that is restricted such that every dollar received must be paid to local fire companies within 60 days of receipt. The offsetting expense associated with that revenue is reflected in this department.

Upper Uwchlan is also required by state law to contribute its pro-rata portion of workers compensation premiums paid by each of its supporting fire companies. Those fire companies submit an invoice to the Township annually for payment of its share of the premiums.

#### **ACCOMPLISHMENTS IN 2015**

- Continued to provide professional fire and ambulance services to the Township and its residents.

#### **GOALS FOR 2016**

- Continue to provide professional fire and ambulance services to the Township.

**2016 Budget Summary – Fire and Ambulance**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
Township contributions to Fire & Ambulance Co.	\$200,234	\$201,765	\$200,134	\$100	0.0%
State Aid Received and paid to fire companies	112,000	104,016	112,000	0	0.0%
Hydrant expenses	60,000	41,712	60,000	0	0.0%
Workers compensation insurance	28,000	19,385	28,000	0	0.0%
<b>Total</b>	<b>\$400,234</b>	<b>\$366,878</b>	<b>\$400,134</b>	<b>\$100</b>	<b>0.0%</b>

**Explanation of Major Changes**

**Contributions** increased \$100 from the 2015 Budget based on the actual cost reimbursed to Uwchlan Township for their employee time when they are serving as volunteer firefighters benefitting Upper Uwchlan Township during work hours.

*Any increases for 2016 will be determined after we review the budgets of the fire companies and ambulance corps. As of this date, they have not been provided.*

**STATISTICS\***

	<b>2016</b>	<b>2015</b>	<b>2014</b>
<b>Total calls:</b>			
Ludwig’s Corner	130	130	160
Lionville	68	68	90
Glenmoore	7	7	13
East Brandywine	11	11	12
Uwchlan Ambulance	344	344	322

\*The measurement period runs October to September

## GENERAL FUND

### OTHER SERVICES

#### MISSION

The Township seeks to provide financial assistance to local charitable organizations that benefit the residents of Upper Uwchlan Township. We are also committed to providing proactive emergency services so that our officials, staff and first responders are prepared in the event of an emergency or disaster. This section also includes the Township's Historical Commission and its activities.

#### DESCRIPTION OF SERVICES PROVIDED

This department reflects contributions made to various local charitable organizations that provide services to residents of the Township. It includes the Chester County SPCA, Downingtown Area Recreational Consortium (DARC), and the Henrietta Hankin Library.

The Chester County SPCA contracts with the municipalities within the County to provide care to stray animals that are found in, or brought to the SPCA, from Upper Uwchlan Township. Without a contract, the SPCA will not accept animals coming from our Township. The contract is for a three year term, from January 1, 2016 to December 31, 2018. The basic contract fee for the 2016 calendar year is **\$1,500**. Additional charges that will be billed monthly include an animal acquisition fee, unclaimed stray animal fee, an activity fee for trips to our Township that do not include acquisition of an animal and an emergency response fee. There is a 3% increase applied in the second and third years of the contract.

Contributions are made to DARC based on their budget and requested contribution from the Township as long as it is deemed reasonable and appropriate. For 2016, that amount is **\$13,040** and it is based on the number of Upper Uwchlan Township residents who participated in their programs during the prior year.

The Township contributes **\$5,000** annually to the Henrietta Hankin Library which is an excellent local resource for Township residents.

The Emergency Services department (EMPC) has a total budget of **\$7,000** for 2016. This is slightly less than the amount budgeted for 2015. The majority of the budget consists of training; it also includes dedicated phones for EMPC.

The Historical Commission of Upper Uwchlan Township seeks to maintain the historical attributes of the Township. Their budget for 2016 is **\$4,500**.

#### ACCOMPLISHMENTS IN 2015

- Residents participating in DARC programs – 724 or 16.3% of total participants
- Residents using the Henrietta Hankin Library - 16% of the total users and the highest percentage of any municipality in Chester County

**GOALS FOR 2016**

- Increased resident participation in DARC and the Henrietta Hankin library

**2015 Budget Summary – Other Services**

	<b>2016 Budget</b>	<b>Actual 2015 (9/30/15)</b>	<b>2015 Budget</b>	<b>2016 Increase (Decrease)</b>	<b>Percentage Change</b>
Emergency Services	\$7,000	\$3,570	\$7,800	(\$800)	-10.3%
Chester County SPCA	4,000	2,410	3,800	200	5.3%
DARC	13,040	14,320	15,040	(2,000)	-13.3%
Henrietta Hankin Library	5,000	0	5,000	0	0.0%
Historical commission	4,500	4,176	3,500	1,000	28.6%
<b>Total</b>	<b>\$33,540</b>	<b>\$24,476</b>	<b>\$35,140</b>	<b>(\$1,600)</b>	<b>-4.6%</b>

**Explanation of Major Changes**

**EMPC** budget was reduced slightly from 2015 levels.

**Chester County SPCA** (CCSPCA) shows a budgeted increase of \$200. The Township entered into a three year contract with the CCSPCA for animal services effective January 1, 2016. There is no increase in the base fees for 2015; a 3% increase is effective in 2017 and 2018. The contract added a \$100 emergency response fee in 2016 and thereafter; we estimated two such responses in 2016.

**DARC** budget is lower than 2015 by \$2,000. The Township’s support for DARC is dependent on their budget and actual utilization of their services by Upper Uwchlan Township residents.

**Chester County Historical Commission** (CCHC) budget increased by \$1,000 in 2016. The CCHC has asked for a donation in the amount of \$1,000 towards their building fund.

**LONG TERM DEBT**

Upper Uwchlan Township has a relatively small amount of debt outstanding going into 2016. The Township started the year 2015 with two bank loans payable to National Penn Bank in a combined amount of \$1,077,340 and General Obligation Bonds in the amount of \$5,955,000 outstanding. (*refer to the next page*). In July 2015, the Township paid the bank loan with the highest interest rate in full – which extinguished \$309,084 of the debt that was outstanding as of December 31, 2014.

The remaining bank loan is payable monthly, has a fixed interest rate of 1.95% and matures June 1, 2026. As of September 30, 2015, the amount owed is \$724,063.03. Below is a schedule showing projected payments and balances on this loan over the next three years.

	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
Balance, Jan. 1	\$768,256	\$709,186	\$448,953	\$387,535
<i>Principal paid:</i>				
Board resolution	-	200,000	-	-
Regular principal	59,070	60,233	61,418	62,625
Total payments	59,070	60,233	61,418	62,625
Balance, Dec. 31	\$709,186	\$448,953	\$387,535	\$324,910
Scheduled interest	\$14,455	\$13,293	\$12,108	\$10,899

Scheduled interest is the amount of interest that would be paid by following the bank’s amortization schedule. If the Township plans to pay additional principal amounts during the remaining years of the loan, the actual amount of interest paid will be less than that shown above.

## GENERAL OBLIGATION BONDS, SERIES OF 2014

On September 23, 2014, the Township issued \$5,955,000 of General Obligation Bonds – Series of 2014. The bonds are general obligations of Upper Uwchlan Township and are payable from general revenues. The proceeds from the bond offering will be used to finance the “**Capital Program**” and the costs of issuing the bonds. The bonds are self-liquidating such that interest and principal payments will be paid to the Township from the operations of the Upper Uwchlan Township Municipal Authority.

### Debt Limits

Article IX, Section 10 of the Constitution of the Commonwealth of Pennsylvania requires the General Assembly to prescribe the debt limits of units of local governments in the Commonwealth, including the Township, based on a percentage of total revenues of such units over a three-year period immediately preceding the borrowing. Self-liquidating debt and subsidized debt and all debt approved by referendum are excluded from such debt limits. The Debt Act implements Article IX, Section 10 of the Constitution.

Under the Debt Act, the Township may not incur any new non-electoral debt, if, following its issuance, the aggregate net principal amount of outstanding non-electoral debt of the Township will exceed 250 percent of its borrowing base. In addition, the Township may not incur any new lease rental debt or non-electoral debt if, following the issuance thereof, the aggregate net principal amount of outstanding non-electoral and lease rental debt of the Township will exceed 350 percent of its borrowing base. The borrowing base of the Township is defined in the Debt Act as the arithmetic average of the total revenues of the Township for the three full fiscal years of the Township immediately preceding the date on which new non-electoral debt or new lease rental debt is incurred. Total revenues include all revenues of the Township, other than certain non-recurring or dedicated revenues set forth in the Debt Act.

The borrowing base of the Township is calculated to be \$7,183,628. The gross borrowing capacity of the Township is \$17,959,070 and \$25,142,698, under the net non-electoral debt and net non-electoral and lease rental debt, respectively. The issuance of the General Obligation Bonds, Series of 2014 has not affected the Township’s borrowing capacity since they qualify as self-liquidating debt. The remaining borrowing capacity is \$16,633,118 and \$23,816,746, under the same criteria, respectively.

### The Capital Program

The Township is financing the purchase of sewer capacity in a newly constructed plant and construction of new sewer infrastructure to serve approximately 121 existing homes in three existing subdivisions in the Township. Construction on the new wastewater treatment plant began in August, 2014. The project will add an additional 300,000 gallons per day of treatment capacity at the existing treatment plant on Route 100. The treatment plant utilizes land disposal (spray and drip irrigation) of treated effluent. Approximately one year from ground breaking, the Township will be obligated to purchase capacity from the constructing developers for approximately \$3 million. The sewer system is owned by the Township and operated by the Upper Uwchlan Township Municipal Authority, which was incorporated in 1990.

## Sources and Uses of Bond Proceeds

### Sources of Funds

Par amount of Bonds	\$5,955,000
Reoffering Premium	127,842.75
<hr/>	
Total Sources	\$6,082,842.75

### Uses of Funds

Deposit to Project Construction Fund	\$5,997,438.66
Costs of Issuance	80,707.50
Miscellaneous	4,696.59
<hr/>	
Total Uses	\$6,082,842.75

Interest on the bonds will be payable semi-annually on June 1 and December 1 of each year commencing December 1, 2014 until the principal amount is paid. Please refer to the next page for maturity dates, principal amounts, interest rates, yields and prices.

**\$5,955,000**  
**TOWNSHIP OF UPPER UWCHLAN**  
**Chester County, Pennsylvania**  
**General Obligation Bonds, Series of 2014**

**MATURITY DATES, PRINCIPAL AMOUNTS, INTEREST RATES,  
YIELDS AND PRICES**

**SERIES OF 2014**

<u>Maturity Dec. 1</u>	<u>Principal Amount</u>	<u>Interest Rate</u>	<u>Yield</u>	<u>Price</u>	<u>CUSIP**</u>
12/01/2015	165,000.00	1.000%	0.350%	100.770%	91667T AA7
12/01/2016	170,000.00	2.000%	0.550%	103.150%	91667T AB5
12/01/2017	170,000.00	3.000%	0.850%	106.749%	91667T AC3
12/01/2018	175,000.00	3.000%	1.200%	107.331%	91667T AD1
12/01/2019	185,000.00	4.000%	1.480%	112.540%	91667T AE9
12/01/2020	190,000.00	2.000%	1.780% *	101.084%	91667T AF6
12/01/2021	195,000.00	2.000%	2.030%	99.799%	91667T AG4
12/01/2022	200,000.00	2.125%	2.280%	98.846%	91667T AH2
12/01/2023	200,000.00	2.300%	2.450%	98.770%	91667T AJ8
12/01/2024	205,000.00	2.450%	2.600%	98.663%	91667T AK5
12/01/2025	210,000.00	2.550%	2.700%	98.557%	91667T AL3
12/01/2026	215,000.00	2.650%	2.800%	98.457%	91667T AM1
12/01/2027	225,000.00	2.750%	2.900%	98.363%	91667T AN9

\$720,000.00 4.000% Term Bond due, December 1, 2030, Yield 3.030%\*, Price 104.621% CUSIP\*\* 91667T AP4

\$810,000.00 4.000% Term Bond due, December 1, 2033, Yield 3.200%\*, Price 103.793% CUSIP\*\* 91667T AQ2

\$905,000.00 4.000% Term Bond due, December 1, 2036, Yield 3.400%\*, Price 102.828% CUSIP\*\* 91667T AR0

\$1,015,000.00 4.000% Term Bond due, December 1, 2039, Yield 4.000%, Price 100.000% CUSIP\*\* 91667T AS8

\* Yield to Call.

\*\*The above CUSIP (Committee on Uniform Securities Identification Procedures) numbers have been assigned by an organization not affiliated with the Township. The Township is not responsible for the selection or use of the CUSIP numbers. The CUSIP numbers are included solely for the convenience of bondholders and no representation is made as to the correctness of such CUSIP numbers. CUSIP numbers assigned to securities may be changed during the term of such securities based on a number of factors including, but not limited to, the refunding or defeasance of the issue or the use of secondary market financial products. The Township has not agreed to, and there is no duty or obligation to, update this Official Statement to reflect any change or correction in the CUSIP numbers set forth above.

**SOLID WASTE AND RECYCLING FUND**

**DESCRIPTION OF SERVICES PROVIDED**

The Solid Waste and Recycling Fund is used to manage revenues and expenditures directly related to the Township’s Solid Waste and Recycling program. Chapter 148 of the Upper Uwchlan Township Code requires all residential property owners in the Township to dispose of recyclable materials and waste using the municipally contracted hauler. Chapter 148 also requires all commercial establishments to dispose of waste and recyclables in compliance with the code. Upper Uwchlan Township provides residential solid waste and recycling services to approximately 3,180 residential properties using a “Toter” system. Each residential property has been issued one solid waste and one recycling container (or “Toter”) 64 or 96 gallons in capacity. Chapter 148 limits residential solid waste collection to no more than 96 gallons/week. There is NO limit on the amount of recyclable materials collected. One bulk item pick-up per month is provided. The Township’s program also includes thirty-six yard waste collection dates throughout the year. Materials collected on yard waste collection days include yard debris, leaves, tree branches, Christmas trees etc.

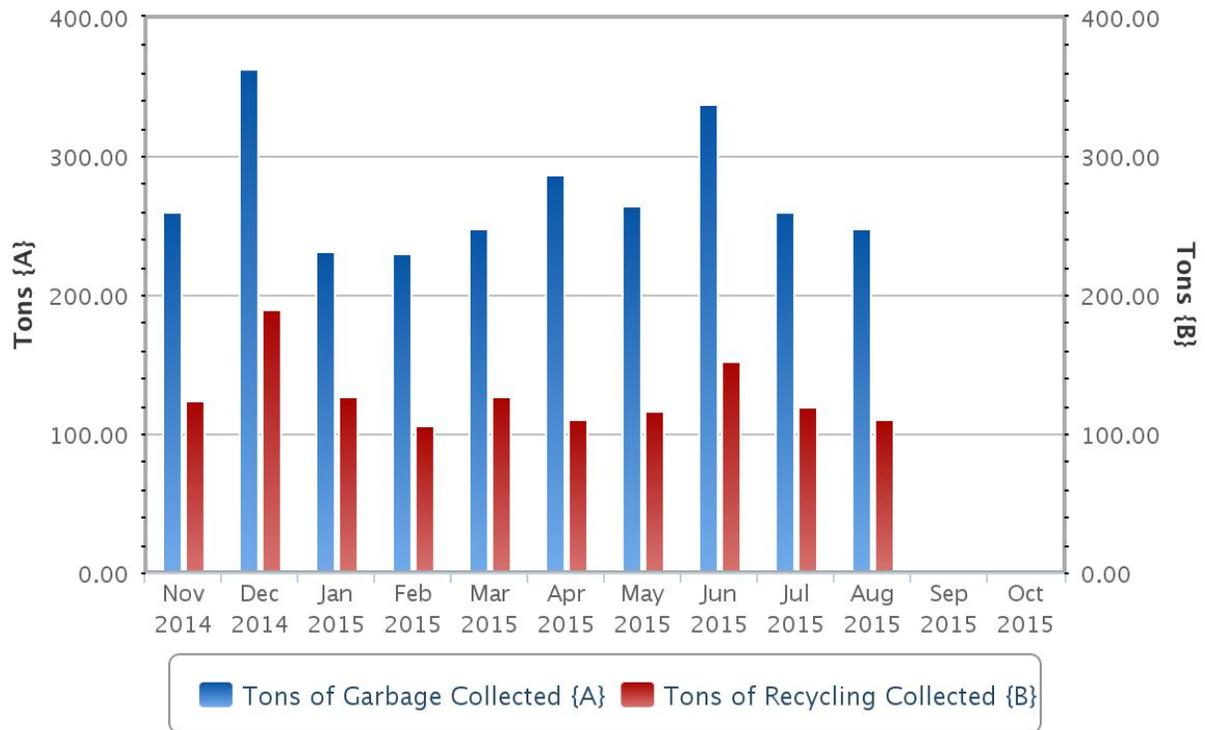
Beginning in 2010, the Township made program changes with the goal of increasing recycling efforts and decreasing the amount of material, measured in tons, being sent to the Chester County Solid Waste Authority Landfill. Costs for disposing solid waste include contracted hauler costs as well as tipping fees at \$63/ton. Material in the solid waste stream has decreased 33% since the new program’s inception in 2010. 2015 looks to continue that trend with a current number of 0.87 tons per household. This translates to ongoing savings in the area of disposal fees at \$63/ton of solid waste which translates to a long-term sustainable program. The Township is now tracking, on a monthly basis, data such as tons of garbage collected, tons of recycling collected, tons of yard waste collected, percent % of the waste stream diverted by recycling, and the percent % of the waste stream diverted by composting. This data will allow the Township to identify monthly and annual trends and gauge the success of program changes, program communication, etc.

**PERFORMANCE MEASURES**

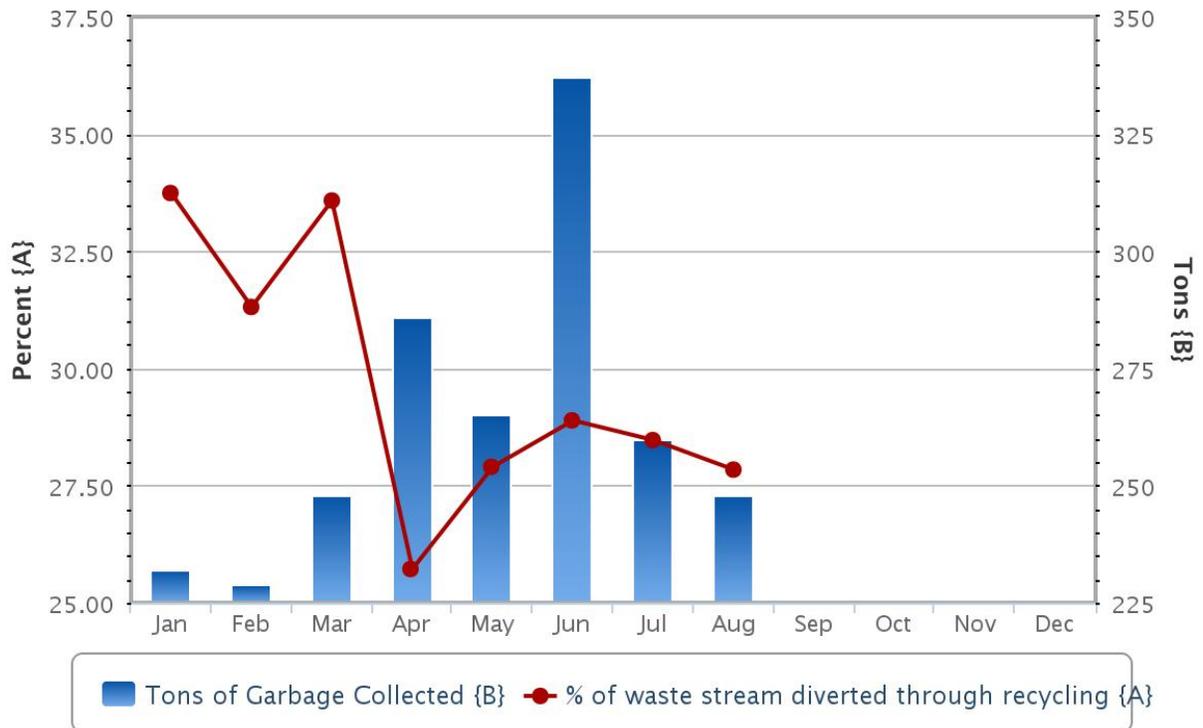
	<b>2016</b>	<b>2015*</b>	<b>2014</b>
Percentage of the waste stream diverted through recycling	35%	30%	25%
Percentage of the waste stream diverted through yard waste collection	10%	6%	9%

\*As of 8/31/15

### Garbage Collected vs. Recycling Collected



### 2015 % of Waste Stream diverted by Recycling



**Upper Uwchlan Township  
Solid Waste Fund  
2016 Budget**

	Actual	Actual	Budget	Actual - 9/30	Budget	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget	
	2013	2014	2014	2015	2015	2016	'15 Bud	Inc/(Dec)	2017	2018	2019	2020	
<b>INCOME</b>													
<b>341 INTEREST</b>													
05-341-000-000	Interest Income	4,016	2,986	4,000	1,529	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
		4,016	2,986	4,000	1,529	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
<b>364 SOLID WASTE REVENUE</b>													
05-364-000-010	Solid Waste Income	1,007,508	982,769	980,000	942,603	980,000	980,000	-	0%	980,000	980,000	980,000	980,000
05-364-000-020	Recycling Income	7,516	11,369	10,000	7,974	8,000	8,000	-	0%	10,000	10,000	13,000	13,000
05-364-000-025	Hazardous Waste Event	-	-	1,400	-	2,000	2,000	-	0%	1,600	1,800	2,000	2,200
05-364-000-030	Leaf Bags Sold	253	310	500	153	500	500	-	0%	500	500	500	500
05-364-000-035	Scrap Metal Sold	606	636	500	-	500	500	-	0%	500	500	500	500
05-364-000-040	Performance Grant	107,454	-	48,000	31,200	48,000	48,000	-	0%	50,000	50,000	50,000	50,000
	<b>Total 364 SOLID WASTE</b>	1,123,336	995,084	1,040,400	981,929	1,039,000	1,039,000	-	0%	1,042,600	1,042,800	1,046,000	1,046,200
<b>392 INTERFUND TRANSFER</b>													
05-395-000-000	Refund of Prior Year Expenses	-	-	-	-	-	-	-	0%	-	-	-	-
	Interfund Transfer - Other	-	-	-	-	-	-	-	0%	-	-	-	-
	<b>Total 392 INTERFUND TRANSFER</b>	-	-	-	-	-	-	-	0%	-	-	-	-
<b>Total 300 - INCOME</b>		1,127,352	998,070	1,044,400	983,458	1,042,000	1,042,000	-	-	1,045,600	1,045,800	1,049,000	1,049,200
	<b>Total Income</b>	1,127,352	998,070	1,044,400	983,458	1,042,000	1,042,000	-	0%	1,045,600	1,045,800	1,049,000	1,049,200
<b>EXPENSES</b>													
<b>427 SOLID WASTE EXPENSES</b>													
05-427-000-150	Bank Fees	10	284	100	15	200	200	-	0%	200	200	200	200
05-427-000-200	Supplies	4,702	2,348	1,000	-	11,000	11,000	-	0%	11,000	11,000	11,000	11,000
05-427-000-210	Utility Billing Expenses	3,904	766	2,900	1,073	3,000	2,000	(1,000)	-33%	2,000	2,000	2,000	2,000
05-427-000-220	Postage	1,906	2,531	-	1,916	2,500	2,500	-	0%	2,500	2,500	2,500	2,500
05-427-000-230	Toters	-	-	-	20,880	-	-	-	#DIV/0!	-	-	-	-
05-427-000-314	Legal Expense	2,692	8,654	2,000	2,077	8,000	8,000	-	0%	8,000	8,000	8,000	8,000
05-427-000-316	Training & Seminars	-	-	-	369	500	500	500	#DIV/0!	500	500	500	500
05-427-000-450	Contracted Services	505,852	564,526	543,256	430,774	583,444	573,854	(9,590)	-2%	573,854	580,902	590,770	590,770
05-427-000-700	Tipping Fees	219,424	213,558	200,000	147,923	204,000	223,000	19,000	9%	227,460	232,009	236,649	241,382
05-427-000-800	Recycling Disposal	3,259	5,918	10,000	1,221	6,000	6,000	-	0%	6,000	6,000	6,000	6,000
	<b>TOTAL EXPENSES</b>	741,748	798,585	759,256	606,249	818,144	827,054	8,910	1%	831,514	843,111	857,619	862,352
	<b>NET INCOME BEFORE OPERATING TRANSFERS</b>	385,604	199,485	285,144	377,209	223,856	214,946	(8,910)	-4%	214,086	202,689	191,381	186,848
<b>492 OPERATING TRANSFERS</b>													
05-492-000-030	Transfer to Capital Fund	100,000	600,000	600,000	175,000	175,000	100,000	(75,000)	-43%	150,000	150,000	100,000	100,000
	<b>Total 492 OPERATING TRANSFERS</b>	100,000	600,000	600,000	175,000	175,000	100,000	(75,000)	-43%	150,000	150,000	100,000	100,000
	<b>Total Expenditures</b>	841,748	1,398,585	1,359,256	781,249	993,144	927,054	(66,090)	-7%	981,514	993,111	957,619	962,352
	<b>Net Ordinary Income</b>	285,604	(400,515)	(314,856)	202,209	48,856	114,946	66,090	135%	64,086	52,689	91,381	86,848

## CAPITAL FUND

The Capital Fund is used to account for major capital expenditures for the Township. Capital expenditures are expenses which result in the acquisition of a permanent asset. The Township's capitalization policy is to capitalize any asset which costs at least \$5,000. Asset purchases may be included in the Township's Capital Fund and may not be capitalized if they do not qualify.

Its primary source of revenue consists of transfers from the General and Solid Waste Funds or any grants that are received to offset expenditures it has budgeted.

The Township's debt payments (exclusive of the General Obligation Bonds – Series of 2014) are recorded in the Capital Fund.

During the budget process each year, each department head will submit a request for necessary capital purchases for the upcoming year.

Although smaller items are budgeted in the Capital Fund, such as the purchase of vehicles or equipment, the Township has several ongoing projects which may take several years to complete. Those current projects are:

**Park Road Trail** – Phase IV of the Park Road Trail is the final phase to be constructed, connecting the Village of Eagle, and beyond, with the Marsh Creek State Park. This project will also include the reconstruction and repaving of Park Road from Moore Road to the State Park. The total cost to construct the trail is estimated to be \$1,814,300 and work is expected to begin in 2016.

On-going operating costs – once constructed, the Township will own and maintain the trails with activities to include inspections, vegetation management, and mowing of grass. No additional external costs are anticipated with the maintenance of the trail.

**Village of Eagle** – The Village Concept Committee has finalized a design for a “pocket park” (to be named at a later time) to be located at the intersection of Pottstown Pike (S.R. 100) and Station Boulevard. The park will be a passive open space gathering area designed to enhance the pedestrian friendly environment of Eagle Village. The 2016 budget includes funds for the final design of construction and bid documents.

On-going operating costs – Ongoing operating costs will include operation, inspection and maintenance of the facility, trash and recycling removal, and mowing and trimming. There will be no operating costs for this project in 2016.

**Upland Farms** – The Township began development of Upland Farms as a 56 acre passive recreational public park in late 2015. Construction included a fifty (50) space asphalt parking lot, 2,800 linear feet of 8' wide asphalt pedestrian trails, natural trails, storm water infrastructure, signage, and benches. The existing barn and farmhouse continue to be repaired and maintained. The Township has drafted a plan for the adaptive re-use of the farmhouse as a community center. The adaptive re-use community center project is pending funding, grant applications, etc.

**On-going operating costs** – The initial operating costs will be specific to park maintenance activities such as inspection, maintenance and repair, mowing, trimming, and trash and recycling removal. Until such time as the house and barn are further developed utility costs, heating, electricity, water, will be negligible.

**Fellowship Fields** – Fellowship Fields is an active recreational facility with four lighted multi-purpose athletic fields, one of which is synthetic turf. The synthetic turf field is used by a number of sporting organizations throughout the year. The 2015 budget year saw a public private partnership to construct a 2,000 square foot field house immediately adjacent to the synthetic turf field. The field house contains bathrooms, a community room, a press box area, storage, and concessions. The building is expected to be completed in November/December 2015 and the Township will immediately take dedication and assume ownership, operation and maintenance.

On-going operating costs – On-going maintenance costs include utilities – heating and cooling, electricity, high speed internet services, and maintenance of the building. We estimate that these costs will be approximately \$8,000 annually.

**Township Building Build Out** – The Township has experienced significant growth in the past 15 years. The Township building, which houses the Police Department and all other administrative offices, is now at full capacity, with staff sharing office space and with limited storage. There is no room for further expansion within the existing space. The 2016 budget includes funding in the amount of \$8,500 for a “needs analysis” to determine what the Township will need in the next twenty years and recommendations on the most efficient, cost effective way to achieve it.

On-going operating costs – None

The Facilities Division of the Public Works Department provides on-going maintenance services to all buildings and parks in the Township. The total cost allocated to all Township parks in the 2016 General Fund budget is \$175,253.

**Upper Uwchlan Township  
Capital Fund  
Budget**

	Actual 2013	Actual 2014	Budget 2015	YTD 2015 (9/30/15)	Budget 2016	\$ Inc/(Dec) '15 Bud	% Inc/(Dec)	Budget 2017	Budget 2018	Budget 2019	Budget 2020	
<b>INCOME</b>												
30-341-000-000	Interest Earnings	479	396	400	426	400	(26)	-6%	400	400	400	400
30-341-000-010	Grant revenue - County	-	-	-	1,199	-	(1,199)	-100%	-	-	-	-
30-341-000-020	Grant revenue - State	-	-	-	-	-	-	#DIV/0!	-	-	-	-
30-354-000-030	Grant revenue - Federal	-	-	-	-	750,000	750,000	#DIV/0!	-	-	-	-
30-354-000-040	Grant revenue - other	-	-	-	-	408,000	408,000	#DIV/0!	-	-	-	-
30-391-000-100	Sale of Fixed Assets	1,862	10,347	-	40,722	5,000	(35,722)	-88%	5,000	5,000	5,000	5,000
30-393-000-000	Capital income	-	-	-	-	-	-	#DIV/0!	-	-	-	-
30-393-000-020	Proceeds from New Debt	-	-	-	-	-	-	#DIV/0!	-	-	-	-
30-393-000-400	Other financing sources	-	-	-	-	103,950	103,950	#DIV/0!	-	-	-	-
	<b>Total Income before Operating Transfers</b>	<b>2,341</b>	<b>10,743</b>	<b>400</b>	<b>42,347</b>	<b>1,267,350</b>	<b>1,225,003</b>	<b>#DIV/0!</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>
<b>INTERFUND OPERATING TRANSFERS</b>												
30-392-000-001	Transfer From General Fund	200,000	700,000	609,176	2,609,176	400,000	(2,209,176)	-85%	200,000	200,000	200,000	200,000
30-392-000-005	Transfer From Solid Waste Fund	100,000	600,000	175,000	175,000	100,000	(75,000)	-43%	100,000	100,000	100,000	100,000
	<b>Total Operating Transfers</b>	<b>300,000</b>	<b>1,300,000</b>	<b>784,176</b>	<b>2,784,176</b>	<b>500,000</b>	<b>(2,284,176)</b>	<b>#DIV/0!</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
	<b>TOTAL INCOME</b>	<b>302,341</b>	<b>1,310,743</b>	<b>784,576</b>	<b>2,826,523</b>	<b>1,767,350</b>	<b>(1,059,173)</b>	<b>#DIV/0!</b>	<b>305,400</b>	<b>305,400</b>	<b>305,400</b>	<b>305,400</b>
<b>EXPENSES</b>												
<b>Township Properties</b>												
30-409-000-700	Capital Purchases - General	13,673	116	6,700	-	36,415	36,415	#DIV/0!	-	-	-	-
30-409-001-700	Capital Purchases - Executive	18,417	-	-	-	-	-	#DIV/0!	-	-	-	-
30-409-002-600	Capital Construction - Township Building	-	9,900	-	4,285	-	(4,285)	-100%	-	-	-	-
30-409-002-700	Capital Purchases - Township Building	-	36,587	-	6,710	-	(6,710)	-100%	-	-	-	-
30-409-003-600	Capital Construction - PW Building	20,763	-	-	-	61,024	61,024	#DIV/0!	-	-	-	-
30-409-003-700	Capital Purchases - PW Building	4,513	-	-	2,230	-	(2,230)	-100%	-	-	-	-
30-409-004-600	Capital Construction - Milford Road	-	-	-	6,750	-	(6,750)	-100%	-	-	-	-
30-409-004-700	Capital Purchases - Milford Road	-	155,758	-	-	-	-	#DIV/0!	-	-	-	-
		57,366	202,361	6,700	19,975	97,439	77,464	#DIV/0!	-	-	-	-
<b>Police</b>												
30-504-410-700	Capital Purchases	29,516	30,240	52,340	40,520	74,805	34,285	85%	-	-	-	-
		29,516	30,240	52,340	40,520	74,805	34,285	85%	-	-	-	-
<b>Codes</b>												
30-413-000-700	Capital Purchases	-	-	-	-	24,000	24,000	#DIV/0!	-	-	-	-
		-	-	-	-	24,000	24,000	#DIV/0!	-	-	-	-
<b>Public Works</b>												
30-438-000-700	Capital Purchases - Vehicles	34,400	68,702	241,906	301,211	-	(301,211)	-100%	-	-	-	-
30-438-000-701	Capital Purchases - Equipment	21,972	22,309	26,179	14,616	57,425	42,809	293%	-	-	-	-
		56,372	91,011	268,085	315,827	57,425	(258,402)	193%	-	-	-	-
<b>Parks</b>												
<b>All Parks</b>												
30-454-000-700	Capital Purchases - All Parks	8,448	12,632	17,215	29,042	26,050	(2,992)	-10%	-	-	-	-
	Hickory Park	-	-	-	-	-	-	#DIV/0!	-	-	-	-
30-454-001-600	Capital Construction	-	-	68,000	24,765	92,620	67,855	274%	-	-	-	-

**Upper Uwchlan Township  
Capital Fund  
Budget**

	Actual	Actual	Budget	YTD	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2013	2014	2015	2015	2016	'15 Bud	Inc/(Dec)	2017	2018	2019	2020
30-454-001-700											
<b>Capital Purchases</b>	-		-	-	12,000	12,000	#DIV/0!				
<b>Fellowship Fields</b>							#DIV/0!				
30-454-002-600			200,000	33,289	112,974	79,685	239%				
30-454-002-700					20,999	20,999	#DIV/0!				
<b>Larkins Field</b>							#DIV/0!				
30-454-003-600							#DIV/0!				
30-454-003-700							#DIV/0!				
<b>Upland Farms</b>							#DIV/0!				
30-454-004-600			61,800	843	26,800	25,958	3081%				
30-454-004-610							#DIV/0!				
30-454-004-700							#DIV/0!				
<b>Village of Eagle Pocket Park</b>							#DIV/0!				
<b>Capital Construction</b>	-	-	-	-	30,000	30,000	#DIV/0!				
<b>Capital Purchases</b>	-	-	-	-	-	-	#DIV/0!				
	8,448	12,632	347,015	87,938	321,443	233,505	266%	-	-	-	-
<b>Trails</b>											
30-455-000-650	6,341	29,888	-	2,316	-	(2,316)	-100%				
30-455-000-651	34,228	77,469	257,724	23,074	1,814,300	1,791,226	7763%	73,575			
30-455-000-652	-	26,117	-	76,557	-	(76,557)	-100%				
	40,570	133,475	257,724	101,946	1,814,300	1,712,354	1680%	73,575	-	-	-
<b>Roads</b>											
30-502-434-700			190,000	-	-	-	#DIV/0!	-	-	-	-
<b>Traffic Signals</b>							#DIV/0!				
<b>Lyndell Road Bridge (shared w/East Brandywine)</b>					75,000						
<b>East/West Link - Darrell Drive</b>	-	-	-	-	-	-	#DIV/0!	25,000	-	-	-
	-	-	190,000	-	75,000	-	#DIV/0!	25,000	-	-	-
<b>Emergency Management</b>											
30-415-000-700			28,000	27,528	-						
<b>Capital Purchases</b>	-	-	28,000	27,528	-	-	-	-	-	-	-
<b>Village of Eagle</b>											
30-506-000-100				7,500	-	(7,500)	-100%				
30-506-000-600							#DIV/0!				
	-	-	-	7,500	-	(7,500)	-100%	-	-	-	-
<b>Total Capital Expenditures</b>	192,271	469,718	1,149,864	601,234	2,464,412	1,815,706	302%	98,575	-	-	-
<b>Debt Service</b>											
30-500-471-001	56,811	57,929	59,070	44,193	59,070	14,877	34%	60,233	61,418	62,625	-
30-500-471-002	358,309	271,846	309,081	309,083	-	(309,083)	-100%	-	-	-	-
30-500-471-003	1,539	778	-	-	-	-	#DIV/0!	-	-	-	-
30-470-471-350	33,069	33,830	-	-	-	-	#DIV/0!	-	-	-	-
30-500-472-001	16,714	15,596	14,455	10,951	14,455	3,504	32%	13,293	12,108	10,899	-
30-500-472-002	34,703	21,166	18,056	7,298	-	(7,298)	-100%	-	-	-	-
<b>Total Debt Service</b>	501,144	401,144	400,662	371,525	73,525	(298,000)	#DIV/0!	73,526	73,526	73,524	-
<b>Total Capital Expenditures &amp; Debt Service</b>	693,415	870,862	1,550,526	972,759	2,537,937	1,517,706	#DIV/0!	172,101	73,526	73,524	-

**Upper Uwchlan Township  
Capital Fund  
Budget**

	Actual	Actual	Budget	YTD	Budget	\$ Inc/(Dec)	%	Budget	Budget	Budget	Budget
	2013	2014	2015	2015	2016	'15 Bud	Inc/(Dec)	2017	2018	2019	2020
<b>Operating Transfers</b>											
30-505-000-010 <b>To the General Fund</b>	-	-	-	-	-	-	#DIV/0!	-	-	-	-
30-505-000-020 <b>To the Solid Waste Fund</b>	-	-	-	-	-	-	#DIV/0!	-	-	-	-
<b>To the Act 209 Fund</b>	-	-	-	-	270,000	-	#DIV/0!	-	-	-	-
<b>Total Operating Transfers</b>	-	-	-	-	270,000	-	#DIV/0!	-	-	-	-
<b>Net Income</b>	<b>(391,074)</b>	<b>439,881</b>	<b>(765,950)</b>	<b>1,853,764</b>	<b>(1,040,587)</b>	<b>(2,576,878)</b>	<b>#DIV/0!</b>	<b>133,299</b>	<b>231,874</b>	<b>231,876</b>	<b>305,400</b>

Upper Uwchlan Township  
2016 Budget  
Capital Purchases

	Capital Fund Amount	Costs Allocated to Municipal Authority	Total Cost
<b><u>General Government</u></b>			
Needs analysis - Township building	\$ 8,500	-	\$ 8,500
Front retaining wall	5,000	-	5,000
Upgrade phone system	4,915	-	4,915
Access Management System	18,000	-	18,000
	<u>36,415</u>	<u>-</u>	<u>36,415</u>
<b><u>Police Department</u></b>			
One detective's vehicle - outfitted	29,500	-	29,500
Car camera system - replacement	21,000	-	21,000
Truck scales	8,000	-	8,000
One rotary file cabinet	2,100	-	2,100
Body cameras	14,205	-	14,205
<b>Total Police</b>	<u>74,805</u>	<u>-</u>	<u>74,805</u>
<b><u>Codes Department</u></b>			
Vehicle - 2016 Ford Escape Sport Utility	24,000	-	24,000
	<u>24,000</u>	<u>-</u>	<u>24,000</u>
<b><u>Public Works Department</u></b>			
<i><u>General Equipment</u></i>			
Asphalt recycler	30,000	-	30,000
Two Varitech Pre-wet tailgate systems	7,800	-	7,800
Kiene wheel hub puller	2,000	-	2,000
Truck vibrator	1,300	-	1,300
Vehicle front end alignment system	4,800	-	4,800
Total General Equipment	<u>45,900</u>	<u>-</u>	<u>45,900</u>
<i><u>Stormwater Fund Equipment</u></i>			
Trench compactor for back hoe arm	2,750	2,750	5,500
Road construction safety plates	2,800	2,800	5,600
Giant Vac	4,600	-	4,600
Kubota Hydraulic Thumb for Mini Excavator	1,375	1,375	2,750
Total Stormwater Fund Equipment	<u>11,525</u>	<u>6,925</u>	<u>18,450</u>
<i><u>Public Works Building</u></i>			
Expand Pole building	5,000	-	5,000
Paving parking lot	56,024	-	56,024
	<u>61,024</u>	<u>-</u>	<u>61,024</u>
<b>Total Public Works</b>	<b>118,449</b>	<b>6,925</b>	<b>125,374</b>
<b><u>Parks</u></b>			
<i><u>General Use Equipment</u></i>			
Purchase trash cans	10,000	-	10,000
Sunscreen for mowers (2)	550	-	550
Athletic Field Mowers (used)	10,000	-	10,000
Zero Turn mower replacement	5,500	5,500	11,000
	<u>26,050</u>	<u>5,500</u>	<u>31,550</u>
<i><u>Fellowship Fields</u></i>			
Picnic tables for pavillion	4,800	-	4,800
Paving parking lot - lower lot	112,974	-	112,974
Snow pusher - turf field	3,900	-	3,900
Video system	12,299	-	12,299
Field House	-	-	-
	<u>133,973</u>	<u>-</u>	<u>133,973</u>
<i><u>Hickory Park</u></i>			
Paving parking lot	61,320	-	61,320
Press box storage building	20,000	-	20,000
Replace two roofs	11,300	-	11,300
Plant trees around playground	4,800	-	4,800
Playground equipment	7,200	-	7,200
	<u>104,620</u>	<u>-</u>	<u>104,620</u>

Upper Uwchlan Township  
2016 Budget  
Capital Purchases

	Capital Fund Amount	Costs Allocated to Municipal Authority	Total Cost
<i>Upland Farms</i>			
Trees - (14)	16,800	-	16,800
Picnic tables & benches	10,000	-	10,000
	<u>26,800</u>	<u>-</u>	<u>26,800</u>
<i>Village of Eagle Pocket Park</i>			
Design & construction (Ray Ott)	30,000	-	30,000
	<u>30,000</u>	<u>-</u>	<u>30,000</u>
<b>Total Parks</b>	<b>321,443</b>	<b>5,500</b>	<b>326,943</b>
<b>Bridges</b>			
Lyndell Road Bridge			
Decking repair - shared equally with East Brandywine Township	75,000	-	75,000
	<u>75,000</u>	<u>-</u>	<u>75,000</u>
<b>Trails</b>			
<i>Phase IV - Trail:</i>			
Park Road Trail		-	-
Construction	1,500,000	-	1,500,000
Management inspections	225,000	-	225,000
Easements	89,300	-	89,300
<i>(if we receive \$1.1 million in grants)</i>			-
	<u>1,814,300</u>	<u>-</u>	<u>1,814,300</u>
Windsor Ridge - Texas Eastern Segment			
Easement, management & inspection	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
Village Transportation Trail Segment - Phase I			
Design	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Trails</b>	<b>1,814,300</b>	<b>-</b>	<b>1,814,300</b>
<b>TOTAL CAPITAL PURCHASES</b>	<b><u>\$ 2,464,412</u></b>	<b><u>\$ 12,425</u></b>	<b><u>\$ 2,476,837</u></b>

**CAPITAL INVESTMENT PROGRAM**

**Park Road Trail**

Project Location: Park Road  
 Estimated Completion Date: 2016

Description: All costs to design, permit, and construct trail improvements along Park Road.

*Cost Summary:*

	Previous Actual	Projected 2015	2016	2017	2018	2019	2020	Project Total
Costs:	\$86,183	\$25,000	\$1,814,300	-	-	-	-	\$1,925,483
Resources:								
Capital Fund	86,183	25,000	656,300					767,483
Federal grants			1,158,000					1,158,000
Total	\$86,183	\$25,000	\$1,814,300	-	-	-	-	\$1,925,483

**Village of Eagle**

Project Location: Village of Eagle Pocket Park  
 Estimated Completion Date: 2017

Description: Ongoing work to enhance the Village of Eagle. Design and construct a Pocket Park.

*Cost Summary:*

	Previous Actual	Projected 2015	2016	2017	2018	2019	2020	Project Total
Costs:	-	-	\$30,000	\$325,908	-	-	-	\$355,908
Resources:								
Capital Fund			30,000	325,908				355,908
Chester County grant								
State of Pa. grant								
Total	-	-	\$30,000	\$325,908	-	-	-	\$355,908

**Upland Farms**

Project Location: Upland Farms  
 Estimated Completion Date: 2019

Description: Convert Upland Farms to a Community Center with walking trails and a parking lot.

*Cost Summary:*

	Previous Actual	Projected 2015	2016	2017	2018	2019	2020	Project Total
Costs:	-	\$48,000	\$16,800	-	-	-	-	\$164,800
Resources:								
Capital Fund		48,000	16,800					164,800
Chester County grant								
State of Pa. grant								
Total	-	\$48,000	\$16,800	-	-	-	-	\$164,800

Total future costs are estimated at \$1.6 million for renovation of the barn. The Township would pursue grants to offset those costs. There is no timetable for construction at this time.

**Fellowship Fields**

Project Location: Fellowship Fields  
 Estimated Completion Date: 2016

Description: Construction of a Field House at Fellowship Fields in partnership with Marsh Creek Eagles, GEYA and other local sports groups.

*Cost Summary:*

	Previous Actual	Projected 2015	2016	2017	2018	2019	2020	Project Total
Costs:	-	\$288,213	\$112,974	-	-	-	-	\$401,187
Resources:								
Capital Fund		88,213	112,974					201,187
Marsh Creek Eagles etal		200,000						200,000
Total	-	\$288,213	\$112,974	-	-	-	-	\$401,187

**Township Building – Build Out**

Project Location: Township Building

Estimated Completion Date: 2020

Description: Analyze the need for additional space at the Township building, design, permit and construction, if deemed necessary.

*Cost Summary:*

	Previous Actual	Projected 2015	2016	2017	2018	2019	2020	Project Total
Costs:	-	-	\$8,500	\$19,000	-	-	-	\$27,500
Resources:								
Capital Fund			8,500	19,000				27,500
Chester County grant								
State of Pa. grant								
Total	-	-	\$8,500	\$19,000	-	-	-	\$27,500

We do not have any cost estimates at this time for any construction that may be contemplated.

**LIQUID FUELS FUND**

**MISSION**

The Commonwealth of Pennsylvania requires each municipality that receives Liquid Fuels funding to segregate those monies in a separate Fund and to use them only as prescribed by state statute for the maintenance of public roads.

**DESCRIPTION OF SERVICES PROVIDED**

The Liquid Fuels Fund was established to manage revenues and expenditures specific to the repair, maintenance, construction and re-construction of public roadways. The amount of a municipality's Liquid Fuels allocation is based on both census population and miles of roadway on their approved Liquid Fuels Inventory. To qualify for Liquid Fuels funding, a roadway must have a minimum right of way of 33'. The "cartway" (drivable surface) must be a minimum width of 16', and the roadway must be a minimum of 250' in length. If the roadway is a dead end, it must have a cul-de-sac (turnaround) at the end with a minimum 40' radius. In order to receive Liquid Fuels funding, the Township is required to submit to the Commonwealth of Pennsylvania a number of forms or reports to include: the MS-965 Actual Use Report, the MS-965P Project and Miscellaneous Receipts, the MS-965S Record of Checks, and the Department of Community and Economic Development's (DCEd) Survey of Financial Condition. All Liquid Fuels expenditures must be made in compliance with the Liquid Fuels Tax Act. The Auditor General's Office audits the Township's Liquid Fuels Reports annually.

Where does Liquid Fuels funding come from? Liquid Fuels funding comes from a tax on each gallon of liquid fuels sold in the Commonwealth of Pennsylvania, the Oil Franchise Tax, and the Oil Company Franchise Tax.

Upper Uwchlan Township primarily uses Liquid Fuels funding for the maintenance of qualifying Public Works equipment and for the repair and re-paving of public roadways.

<b>Budget Year</b>	<b>Population (Census - 2010)</b>	<b>Roadway Mileage</b>	<b>Liquid Fuels Allocation</b>
2016	11,227		\$353,430 (estimated)
2015	11,227		\$310,714 (actual)
2014	11,227		\$281,182 (actual)
2013	11,227		\$251,939 (actual)

**ACCOMPLISHMENTS IN 2015**

- Maintained, repaired, repaved, plowed and salted Upper Uwchlan Township's 55 miles of roadway

**GOALS FOR 2016**

- Continue the road resurfacing program

**Upper Uwchlan Township  
Liquid Fuels  
Budget**

	Actual 2013	Budget 2014	Actual 2014	Budget 2015	YTD 2015 (9/30/15)	Budget 2016	\$ Inc/(Dec) '15 Bud	% Inc/(Dec)	Budget 2017	Budget 2018	Budget 2019	Budget 2020
<b>Beginning Cash Balance:</b>						226,854			226,969	248,467	281,868	335,549
<b>INCOME</b>												
04-341-000-000 Interest Earnings	415	400	415	450	306	450	-	0%	450	450	450	450
04-389-000-001 Snow Agreement	481	-	489	475.00	-	475	-	100%	475	475	475	475
04-389-000-002 Turnback Maintenance	14,760	14,760	14,760	14,760	14,760	14,760	-	0%	14,760	14,760	14,760	14,760
04-355-000-002 Motor Fuel Vehicle Taxes	251,939	242,546	281,182	313,110	310,714	353,430	40,320	13%	351,813	378,716	423,996	430,000
<b>Total Income</b>	<b>267,595</b>	<b>257,706</b>	<b>296,846</b>	<b>328,795</b>	<b>325,780</b>	<b>369,115</b>	<b>40,320</b>	<b>113%</b>	<b>367,498</b>	<b>394,401</b>	<b>439,681</b>	<b>445,685</b>
<b>EXPENSES</b>												
04-400-000-074 Equipment Purchase	5,009	-	-	-	-	-	-	100%	-	-	-	-
<u>Expenses</u>												
04-432-000-239 Snow & Ice Supplies	65,792	30,000	75,003	30,000	85,337	75,000	45,000	150%	30,000	30,000	30,000	30,000
04-432-000-250 Vehicle Maintenance & Repair	3,064	-	-	4,000	3,386	4,000	-	100%	4,000	4,000	4,000	4,000
04-432-000-450 Snow & Ice Contrated Services	25,826	50,000	104,996	50,000	47,700	60,000	10,000	20%	50,000	50,000	50,000	50,000
04-438-000-239 Road Project Supplies	6,642	4,000	2,424	6,000	8,000	6,000	-	0%	6,000	6,000	6,000	6,000
04-439-001-250 Resurfacing	131,690	200,000	137,833	250,000	195,973	224,000	(26,000)	-10%	250,000	265,000	290,000	290,000
04-439-002-250 Base Repairs		6,000	-	-	-	-	-	#DIV/0!	6,000	6,000	6,000	6,000
04-438-000-450 Road Project Contracted Service	12,276	-	-	-	268	-	-	100%	-	-	-	-
<b>Total Expenses</b>	<b>245,290</b>	<b>290,000</b>	<b>320,256</b>	<b>340,000</b>	<b>340,664</b>	<b>369,000</b>	<b>29,000</b>	<b>#DIV/0!</b>	<b>346,000</b>	<b>361,000</b>	<b>386,000</b>	<b>386,000</b>
<b>Total Expenses &amp; Equip Purchases</b>	<b>250,299</b>	<b>290,000</b>	<b>320,256</b>	<b>340,000</b>	<b>340,664</b>	<b>369,000</b>	<b>29,000</b>	<b>#DIV/0!</b>	<b>346,000</b>	<b>361,000</b>	<b>386,000</b>	<b>386,000</b>
04-472-000-003 Operating Transfers	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Income</b>	<b>17,296</b>	<b>(32,294)</b>	<b>(23,410)</b>	<b>(11,205)</b>	<b>(14,884)</b>	<b>115</b>	<b>11,320</b>	<b>#DIV/0!</b>	<b>21,498</b>	<b>33,401</b>	<b>53,681</b>	<b>59,685</b>
<b>Cash Balance:</b>					281,854	-	-	0%	-	-	-	-
<b>Less: 4Q expenses (estimated)</b>					(55,000)	-	-	0%	-	-	-	-
<b>Ending Cash Balance:</b>					<b>226,854</b>	<b>226,969</b>	<b>11,320</b>	<b>#DIV/0!</b>	<b>248,467</b>	<b>281,868</b>	<b>335,549</b>	<b>395,234</b>

## **STORM WATER MANAGEMENT FUND**

### **MISSION**

Stormwater run-off is an issue which affects all local governments. Upper Uwchlan Township has a National Pollutant Discharge Elimination System (NPDES) permit that sets minimum standards and procedures that the Township must meet in the area of stormwater control, pollutant reduction and prevention, and municipal operations. The Township is mandated by the Environmental Protection Agency (EPA) and the Pennsylvania Department of Environmental Protection (PADEP) to have a Stormwater Management Program.

The Storm Water Management Fund was established in July, 2014 for the purpose of dedicating resources to protect and preserve our watersheds, reduce pollutants, and control storm water run-off and flooding.

### **DESCRIPTION OF SERVICES PROVIDED**

Upper Uwchlan Township is located in both the Marsh Creek and Pickering Creek Watersheds with a majority of the Township lying within the Marsh Creek Watershed. The Marsh Creek Watershed is of high quality and serves as headwaters for the East Branch of the Brandywine Creek and the Christina Basin. The Township's water bodies, streams, watersheds, wetlands, floodplains, and riparian buffer areas collectively have significant value and influence on water supply, water quality, flood control, and wildlife/fisheries habitat. When properly protected and managed these interrelated systems can act to filter pollutants, control flood flows so as not to contribute or exacerbate downstream flooding conditions, and protect wildlife habitat.

Between the years 2000 and 2010 the Township's population increased by 64% from 6,850 to 11,227 residents which made Upper Uwchlan Township the fastest growing municipality in Chester County during that time period. With growth comes increased impervious coverage and a potential for a degradation of the watershed and its many individual components. The Upper Uwchlan Township Board of Supervisors recognized the need to protect our valuable natural resources and in June, 2014 they authorized the creation of the Storm Water Management Fund.

### **ACCOMPLISHMENTS IN 2015**

- Submitted grant application to the Chester County Vision Partnership Program (VPP). If awarded, the supplemental VPP funds will be used to study the need and feasibility of creating a Storm Water Authority
- Submitted grant application to the Commonwealth of Pennsylvania Growing Greener Watersheds Protection Program
- Submitted grant application to the Commonwealth Finance Authority Resource Protection Program
- Conducting Feasibility Study with assistance of outside consultants

- Formed a Technical Advisory Committee to guide and study the process to manage storm water issues within the Township
- Evaluated the current level of service and associated costs
- Mapped (GIS) all storm water infrastructure located in the Township
- Flood control projects:
  - Eagle Manor sub-division – basin reconstruction
  - Marsh Harbor – basin overflow rehabilitation

**GOALS FOR 2016**

- Based on the grant applications that were submitted in 2015, the following projects are pending based on the receipt of supplemental grant funds:
  - Water quality and flood control projects:
    - Upland Farms Water Quality Basin
    - Marsh Creek “UNT” Stabilization Project
  - Heather Hill dry detention basin retrofits
- Continue to document and assess all water related infrastructure within the Township
- Expand the Technical Advisory Committee to include external stakeholders
- Develop performance measures – inlet repairs, clean-out, etc.
- Develop a business plan
  - Five year cost of service
  - Five year rate implementation plan
- Begin a Public Engagement program
  - Develop a Program brochure – who, how and why
  - Create a program webpage

*Staffing Statistics – as of the end of each year presented*

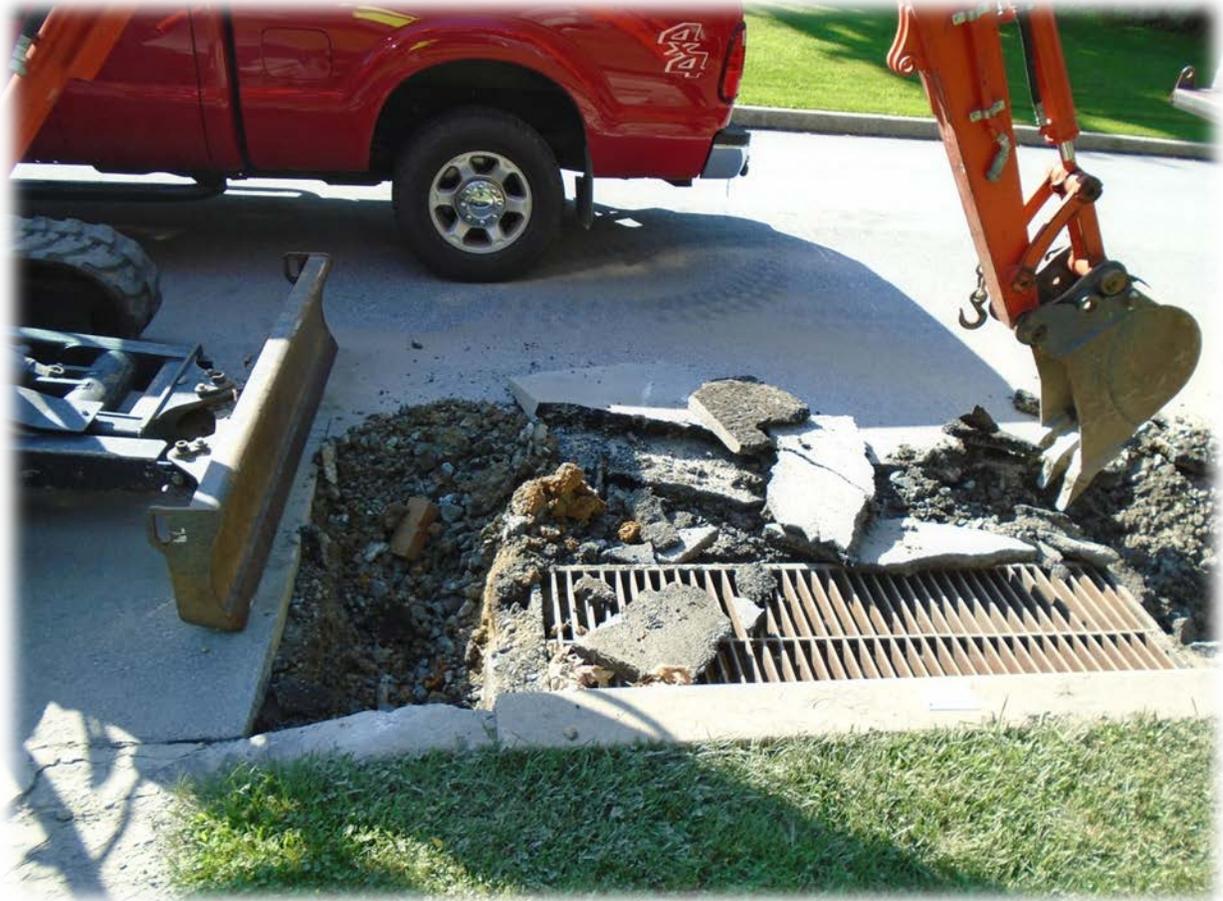
	2016	2015	2014
<b>Full time:</b>			
<b>Total FTE's</b>	0	0	0

The Feasibility Study will provide information on whether it will be necessary to allocate staff in order to achieve our goals

**STATISTICS**

	<b>2016</b>	<b>2015</b>	<b>2014</b>
Storm water basins – privately owned	81	81	81
Storm water basins – Township owned	4	4	4
Storm water inlets	1,713	1,713	1,713
Outlet structures	199	199	199
End-walls	171	171	171
Head-walls	80	80	80

**STORM WATER MANGEMENT FUND**



Public Works employees are using a backhoe to dig up the road surface around a stormwater inlet on Stone Hedge Drive.

**STORM WATER MANGEMENT FUND**



The inlet area is exposed so the grate and deteriorated concrete inlet box can be removed.

STORM WATER MANGEMENT FUND



A new concrete inlet box is placed in the opening.

**STORM WATER MANGEMENT FUND**



The stormwater inlet box on Stone Hedge Drive has been completely repaired. The grate was replaced, asphalt was placed in the area surrounding the inlet and it was graded to match the road surface.

**Upper Uwchlan Township  
Stormwater Management Fund  
Budget 2016**

	Budget 2014	Actual 2014	Budget 2015	YTD 2015 (9/30/15)	Budget 2016	\$ Inc/(Dec) '15 Bud	% Inc/(Dec)	Budget 2017	Budget 2018	Budget 2019	Budget 2020
<b>INCOME</b>											
08-341-000-010	-	29	400	33	100	(300)	-75%				
08-354-000-010			14,100	-	-						
08-354-000-020			230,754	-	228,300						
08-392-000-010	-	155,000	200,000	-	-	(200,000)	100%				
08-392-000-020	-	11,500	-	-	-	-	#DIV/0!				
	-	-									
<b>Total Income</b>	<b>-</b>	<b>166,529</b>	<b>445,254</b>	<b>33</b>	<b>228,400</b>	<b>(200,300)</b>	<b>#DIV/0!</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses</b>											
08-404-000-311		499	5,000	-	2,500	(2,500)	-50%				
08-406-000-010		1,100	12,500	4,600	5,000	(7,500)	-60%				
08-408-000-010		5,581		16,376	-	-	#DIV/0!				
08-408-000-020		-	47,100	46,135	115,960	68,860	146%				
08-446-000-101		-	4,446	-	4,128	(318)	-7%				
08-446-000-200		5,993	22,510	5,490	24,307	1,797	8%				
08-446-000-230			800	-	800	-	0%				
08-446-000-235			3,500	-	3,740	240	7%				
08-446-000-250		2,748	-	1,608	-	-	#DIV/0!				
08-446-000-260		204	3,470	1,655	3,975	505	15%				
08-446-000-316			3,000	-	755	(2,245)	-75%				
08-446-000-450		27,166	64,000	428	64,000	-	0%				
			<i>Construction - Upland Farms</i>	-	191,456	9,551	5%				
			<i>Construction- Dry Detention Basin Retrofit</i>	-	82,009	(13,501)	-14%				
08-446-001-250		11,500	-	-	-	-	#DIV/0!				
<b>Total Expenses</b>	<b>-</b>	<b>54,791</b>	<b>443,741</b>	<b>76,291</b>	<b>498,630</b>	<b>54,889</b>	<b>#DIV/0!</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenses</b>	<b>-</b>	<b>54,791</b>	<b>443,741</b>	<b>76,291</b>	<b>498,630</b>	<b>54,889</b>	<b>#DIV/0!</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Income</b>	<b>-</b>	<b>111,738</b>	<b>1,513</b>	<b>(76,258)</b>	<b>(270,230)</b>	<b>(255,189)</b>	<b>#DIV/0!</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Note: No budget is included for years beyond 2016 pending the results of the Feasibility Study

## SEWER FUND

The Sewer Fund is a proprietary fund used by Upper Uwchlan Township to account for the resources necessary to operate the sewer system that is managed by the *Upper Uwchlan Township Municipal Authority (Sewer Authority)*. All of the land, sewage treatment plants, pump stations, collection systems etc. used in the operations of the sewer system are owned by Upper Uwchlan Township. The Township established the Sewer Authority and appointed members to its Board, to operate the sewer system.

The Sewer Authority has a separate budget and prepares financial statements separate from the Township, although their financial statements are included in the audited annual financial statements of the Township as part of the Sewer Fund.

In 2014, the Township issued General Obligation Bonds, Series of 2014, to finance the construction of Phase II of the Route 100 Wastewater Treatment Plant and Collection System. The proceeds from the bond offering are reflected as an asset in the Sewer Fund and the principal and interest due to the bondholders are recorded as a liability. Payments for construction of the project will be made from the Sewer Fund.

**Upper Uwchlan Township  
Sewer Fund  
Budget 2016**

	Budget 2014	Actual 2014	Budget 2015	YTD 2015 (9/30/15)	Budget 2016	\$ Inc/(Dec) '15 Bud	% Inc/(Dec)	Budget 2017	Budget 2018	Budget 2019	Budget 2020
<b>INCOME</b>											
15-341-000-000	-	1,644	-	2,499	5,000	5,000	#DIV/0!	5,000	5,000	5,000	5,000
15-342-000-100	-	37,705	-	99,806	367,963	367,963	100%	364,563	364,463	369,213	366,813
	-	-	-	-	-	-	#DIV/0!	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income</b>	-	<b>39,348</b>	-	<b>102,305</b>	<b>372,963</b>	<b>372,963</b>	<b>#DIV/0!</b>	<b>369,563</b>	<b>369,463</b>	<b>374,213</b>	<b>371,813</b>
<b>Expenses</b>											
15-400-000-461	-	-	-	15	100	100	#DIV/0!	100	100	100	100
15-400-000-463	-	-	-	1,500	1,000	1,000	#DIV/0!	1,000	1,000	1,000	1,000
15-404-000-100	-	-	-	935	-	-	#DIV/0!	-	-	-	-
15-472-000-100	-	54,339	-	149,709	197,963	197,963	100%	194,563	189,463	184,213	176,813
15-472-000-200	-	79,225	-	-	-	-	#DIV/0!	-	-	-	-
15-472-000-300	-	(5,114)	-	(2,557)	(5,114)	(5,114)	#DIV/0!	(5,114)	(5,114)	(5,114)	(5,114)
15-493-000-083	-	249,677	-	-	250,000	250,000	#DIV/0!	250,000	250,000	250,000	250,000
<b>Total Expenses</b>	-	<b>378,127</b>	-	<b>149,603</b>	<b>443,949</b>	<b>443,949</b>	<b>#DIV/0!</b>	<b>440,549</b>	<b>435,449</b>	<b>430,199</b>	<b>422,799</b>
<b>Total Expenses</b>	-	<b>378,127</b>	-	<b>149,603</b>	<b>443,949</b>	<b>443,949</b>	<b>#DIV/0!</b>	<b>440,549</b>	<b>435,449</b>	<b>430,199</b>	<b>422,799</b>
<b>Net Income</b>	-	<b>(338,778)</b>	-	<b>(47,297)</b>	<b>(70,986)</b>	<b>(70,986)</b>	<b>#DIV/0!</b>	<b>(70,986)</b>	<b>(65,986)</b>	<b>(55,986)</b>	<b>(50,986)</b>

### ROUTE 100 SEQUENCING BATCH REACTOR



Route 100 Sequencing Batch Reactor added 300,000 gallons capacity to the Route 100 Waste Water Treatment System.

**LITTLE CONESTOGA ROAD PUMP STATION (*under construction*)**



The pump station on Little Conestoga Road is part of the Route 100 Wastewater Treatment Plant construction project. Construction began in July, 2015 and is expected to be completed by December, 2015. This pump station will service 138 homes in the area.

## ACT 209 FUND

### DESCRIPTION OF SERVICES PROVIDED

The ACT 209 Fund was established in order to manage and account for the funds received from the ACT 209 traffic impact fees imposed on new development or re-development that generates increased traffic volumes within the Township. Ordinance #99-01 established the ACT 209 traffic impact fee in compliance with the Pennsylvania Municipalities Planning Code. The purpose of the ACT 209 traffic impact fee is to provide the funds necessary to make transportation capital improvements to support existing traffic volumes and traffic volumes projected to be generated by new growth and development in the Township. The Township's ACT 209 transportation impact fee is currently \$1,628.48 per weekday (M-F) peak hour (4:00 PM – 6:00 PM) new trip.

ACT 209 requires certain engineering studies, reviews, and plans in order to substantiate the impact fee to include: the Land Use Assumptions Report (LUAR), the Roadway Sufficiency Analysis (RSA), and the Capital Projects Improvement Plan (CPIP). The Townships CPIP was amended and adopted in 2012. As part of the Township's efforts to update the Comprehensive Plan, a DRAFT LUAR was completed in 2013, reviewed, updated and adopted in 2015. The Township is currently conducting a RSA and, following the completion of that document, will revise and update the CPIP. The planning mentioned above is funded from the General Fund with expenditures from the ACT 209 Fund being used for only activities authorized by ACT 209.

### ACCOMPLISHMENTS IN 2015

- Re-authorized and re-convened the Transportation Impact Fee Advisory Committee
- Reviewed, amended, and adopted the updated Roadway Sufficiency Analysis
- Finalized plans for the construction of Darrell Drive, a roadway connecting Little Conestoga Road with Pottstown Pike (S.R. 100) serving Upland Farms, a 56 acre Township park currently under construction.

### GOALS FOR 2016

- Finalize engineering and project specifications for Darrell Drive
- Bid, award the construction contract, and manage the construction of Darrell Drive
- Finalize and adopt the Roadway Sufficiency Analysis
- Draft, review, and adopt the updated Capital Improvement Projects Plan

**Upper Uwchlan Township  
ACT 209  
Budget**

	<b>Actual</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual - 9/30/15</b>	<b>Budget</b>	<b>Budget</b>	<b>\$ Inc/(Dec)</b>	<b>%</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
	<b>2013</b>	<b>2014</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>	<b>'15 Bud</b>	<b>Inc/(Dec)</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenue</b>												
09-354-000-030												
09-354-100-140												
09-341-000-000												
09-395-000-000												
09-380-000-000												
<b>Total Income</b>	<b>113,317</b>	<b>428,079</b>	<b>250,000</b>	<b>384</b>	<b>98,478</b>	<b>420,000</b>	<b>321,522</b>	<b>#DIV/0!</b>	<b>98,478</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenses</b>												
09-489-000-010												
09-489-000-020												
09-489-000-045												
09-489-000-600												
<b>Total Expenses</b>	<b>156,219</b>	<b>16,862</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>693,158</b>	<b>693,158</b>	<b>#DIV/0!</b>	<b>450,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Income</b>	<b>(42,903)</b>	<b>411,217</b>	<b>250,000</b>	<b>384</b>	<b>98,478</b>	<b>(273,158)</b>	<b>(371,636)</b>	<b>#DIV/0!</b>	<b>(351,522)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Ending Cash Balance</b>				<b>-</b>	<b>-</b>	<b>276,514</b>	<b>(371,636)</b>	<b>#DIV/0!</b>	<b>(75,008)</b>	<b>(75,008)</b>	<b>(75,008)</b>	<b>(75,008)</b>